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C H A R T E R D A Y 2 0 2 1

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Katherine A. Rowe

CHANCELLOR

Robert M. Gates '65, L.H.D. '98

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ORDER OF EXERCISES

PRESIDING

President Katherine A. Rowe

GREETINGS FROM THE CHANCELLOR

Chancellor Robert M. Gates '65, L.H.D. '98

READINGS FROM THE ROYAL CHARTER

Peter R. Hayden M.B.A. '21, Michael A. Martinez J.D. '23,
Kevin J. Diestelow '21, Helen Tariku '21, Will Ryu '21, Abby M. Fitzsimmons '22,
Bryce M. Earley '23, Vicka C. Heidt '24

REFLECTIONS ON THE ROYAL CHARTER

Aria A. Austin '21

RECOGNITIONS

THE PLUMERI AWARDS FOR FACULTY EXCELLENCE

Alan F. Albert '69, M.Ed. '71, P '03, Jonathan D. Allen, Anne L. Blazer, Joshua Erlich,
Vivian E. Hamilton, Marcus C. Holmes, Meredith W. Kier, Neil L. Norman,
Silvia R. Tandeciarz, Kristin L. Wustholz

ALUMNI MEDALLION

H. Elizabeth McLeod '83, M.B.A. '91, Sharon K. Philpott '85,
Robert H. Trice, Jr. '68, Susan Roache Warner '64, P '91

THE JAMES MONROE PRIZE IN CIVIC LEADERSHIP

Jamelah P. Jacob '21

THE THOMAS JEFFERSON PRIZE IN NATURAL PHILOSOPHY

Wenxuan (Olivia) Ding '21

THE THOMAS JEFFERSON TEACHING AWARD

Katherine Barko-Alva

THE THOMAS JEFFERSON AWARD

Virginia L. McLaughlin '71

CONFERRAL OF THE HONORARY DEGREES

Rector John E. Littel P '22 and President Katherine A. Rowe
Jayne Weeks Barnard, George Warren Cook,
Jacquelyn Yvonne McLendon, Patrick James O'Connell

REMARKS FROM THE PRESIDENT

HAPPY BIRTHDAY

DoubleTake

ALMA MATER*

The William & Mary Choir & Alumni
James I. Armstrong Jr. P '21, Director

**Words provided in the back of this program*



**WELCOME FROM THE
PRESIDENT**



28TH PRESIDENT OF WILLIAM & MARY
KATHERINE A. ROWE

Katherine A. Rowe, a nationally recognized leader in digital innovation of the liberal arts, became the 28th president of William & Mary on July 1, 2018.

Under her leadership, William & Mary has advanced a whole-institution approach to learning through a number of initiatives. These include a central Entrepreneurship Hub, a Studio for Teaching & Learning Innovation, W&M's first long-range Sustainability Plan and a university-wide approach to diversity and inclusion. William & Mary successfully closed its For the Bold campaign in June 2020, raising just over \$1 billion.

During her first year, Rowe convened a series of conversations around the future of knowledge, work and service. These discussions shaped William & Mary's strategic planning effort, currently underway. In the first phase of planning, the university community crafted William & Mary's first-ever values statement.

Previously, Rowe served as provost and dean of faculty at Smith College in Massachusetts. Rowe led academic strategy and planning, overseeing all academic operations. During her tenure, Smith launched a design thinking curriculum, greatly increased diversity in faculty hiring and established one of the first statistical and data sciences majors at a liberal arts college (and the first at a women's college). Rowe also served as Smith's interim vice president for inclusion, diversity and equity.

Rowe is cofounder and former CEO of Luminary Digital Media, which developed a series of educational apps enhancing student engagement and learning of classic Shakespearean texts.

Rowe earned a bachelor's degree in English and American literature from Carleton College and a master's and a Ph.D. in English and American

literature from Harvard. She has completed graduate work in cinema and media studies at New York University's Tisch School of the Arts.

Rowe spent 16 years at Bryn Mawr College as an English professor, department chair and director of the Katharine Houghton Hepburn Center for leadership and public engagement. She was awarded the Rosalyn R. Schwartz Teaching Prize for Excellence and Innovation in 2011. Rowe also directed two collaborative programs with Haverford and Swarthmore, Tri-Co Digital Humanities and the Mellon Tri-College Faculty Forum. Before that, she was assistant professor of English at Yale.

Rowe has published three books, including most recently "New Wave Shakespeare on Screen" with Thomas Cartelli, and has editing credits in the "Cambridge Guide to the Worlds of Shakespeare."

She serves on the Northern Virginia Technology Council and is a past president of the Shakespeare Association of America. She is also a past member of Harvard's Board of Overseers' Visiting Committee of the Library and the Executive Committee of the American Council of Learned Societies. In 2020, *Diverse: Issues in Higher Education* named Rowe one of the top 35 women in higher education.

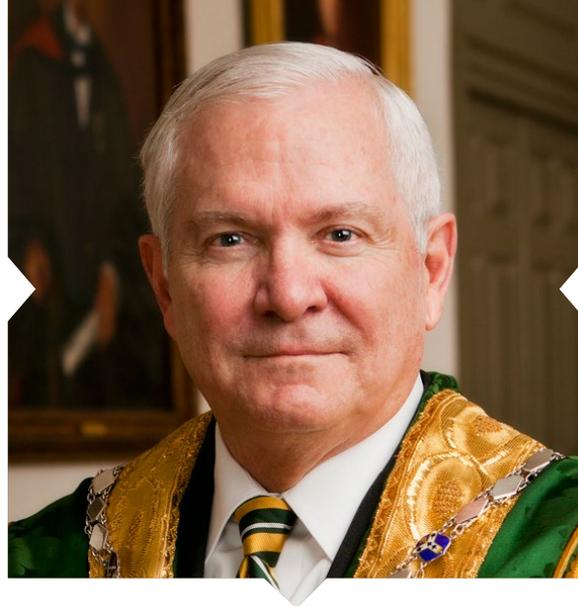
An accomplished athlete, Rowe spent more than a decade coaching Ultimate Frisbee and has led multiple teams to state championships in Pennsylvania. She was a World Ultimate Club Finalist and a Women's Nationals Finalist. She shares her passion for Ultimate with her husband, Bruce Jacobson, and two adult children, Daniel and Beah.

PAST PRESIDENTS

REVEREND JAMES BLAIR (1693–1743) | REVEREND WILLIAM DAWSON (1743–1752) | REVEREND WILLIAM STITH (1752–1755) | REVEREND THOMAS DAWSON (1755–1760) | REVEREND WILLIAM YATES (1761–1764) | REVEREND JAMES HORROCKS (1764–1771) | REVEREND JOHN CAMM (1771–1777) | BISHOP JAMES MADISON (1777–1812) | REVEREND JOHN BRACKEN (1812–1814) | JOHN AUGUSTINE SMITH (1814–1826) | WILLIAM HOLLAND WILMER (1826–1827) | REVEREND ADAM EMPIE (1827–1836) | THOMAS RODERICK DEW (1836–1846) | ROBERT SAUNDERS, JR. (1847–1848) | BISHOP JOHN JOHNS (1849–1854) | BENJAMIN S. EWELL (1854–1888) | LYON G. TYLER (1888–1919) | JULIAN A.C. CHANDLER (1919–1934) | JOHN S. BRYAN (1934–1942) | JOHN E. POMFRET (1942–1951) | ALVIN D. CHANDLER (1951–1960) | DAVIS Y. PASCHALL (1960–1971) | THOMAS A. GRAVES, JR. (1971–1985) | PAUL R. VERKUIL (1985–1992) | TIMOTHY J. SULLIVAN (1992–2005) | GENE R. NICHOL (2005–2008) | W. TAYLOR REVELEY III (2008–2018)



**GREETINGS FROM
THE CHANCELLOR**



24TH CHANCELLOR OF WILLIAM & MARY

ROBERT M. GATES '65, L.H.D. '98

Robert M. Gates '65, L.H.D. '98, William & Mary's 24th Chancellor, is the first alumnus to hold this position in the university's modern era. He began his first seven-year term as Chancellor in 2012 and began a second term in 2019. As the U.S. Secretary of Defense from 2006 to 2011, he became the only secretary in American history to serve under presidents from different political parties. In his words, William & Mary instilled in him "a calling to serve — a sense of duty to community and country that this university has sought to instill in each generation of students for more than 300 years."

Gates began a career in public service soon after his graduation from William & Mary. In 1966, he joined the CIA, working for six presidents during nearly 27 years as an intelligence officer. During this period, he was a National Security Council staff member for nine years. Gates is the only career officer in the CIA's history to rise from being an entry-level employee to become the agency's director, a post he held from 1991 to 1993. He was previously deputy director of the CIA and assistant to the president and deputy national security advisor at the White House for President George H.W. Bush. In 2006, Gates took office as the nation's 22nd secretary of defense under President George W. Bush and was asked to continue in that office by President Barack Obama.

In June 2011, Gates retired as secretary of defense. At the farewell ceremony, President Obama awarded him the Presidential Medal of Freedom, the country's highest civilian honor. He has also received the National Security Medal and the Presidential Citizens Medal. Gates was

awarded the National Intelligence Distinguished Service Medal twice and the Distinguished Intelligence Medal, the CIA's highest award, three times.

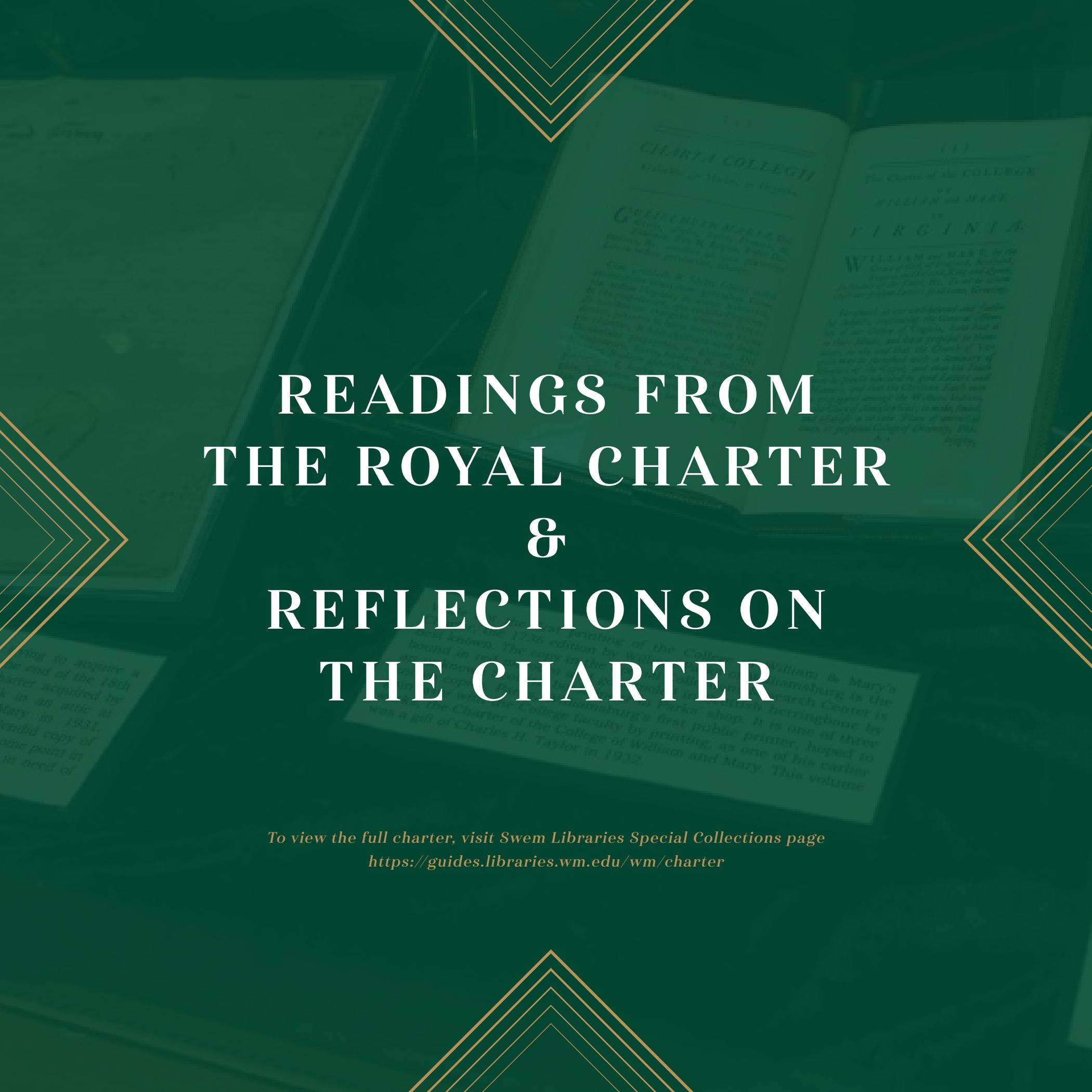
A history major at William & Mary, Gates was an active member of Alpha Phi Omega, a service organization that he led as a senior. At graduation, he received the Algernon Sydney Sullivan Award, given to honor splendid characteristics of heart, mind and helpfulness to others. He has been a trustee of the William & Mary Foundation and spoke at Charter Day in 1998 and 2013, as well as Commencement in 2007. He received an honorary Doctor of Humane Letters from the university in 1998 and the Alumni Medallion, the Alumni Association's highest honor, in 2000.

A native of Kansas, Gates earned his master's degree in history from Indiana University and a doctorate in Russian and Soviet history from Georgetown University. From 2002 until 2006, he was president of Texas A&M University. Gates is a distinguished Eagle Scout and served as the Boy Scouts of America national president from 2014 to 2016.

Gates has authored four books, including "Exercise of Power: American Failures, Successes, and a New Path Forward in the Post-Cold War World," published in 2020. His book "Duty: Memoirs of a Secretary at War" was described as "one of the best Washington memoirs ever" in the New York Times and topped its list of best-selling non-fiction books for five consecutive weeks. Gates and his wife, Becky, live in Washington state.

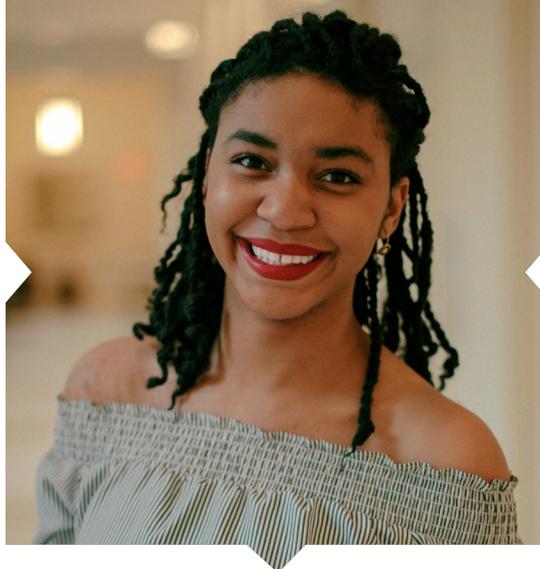
PAST CHANCELLORS

HENRY COMPTON *Bishop of London* | THOMAS TENISON *Archbishop of Canterbury* | JOHN ROBINSON *Bishop of London* | WILLIAM WAKE *Archbishop of Canterbury* | EDMUND GIBSON *Bishop of London* | THOMAS SHERLOCK *Bishop of London* | THOMAS HAYTER *Bishop of London* | CHARLES WYNDHAM *Earl of Egremont* | RICHARD TERRICK *Bishop of London* | GEORGE WASHINGTON *First President of the United States* | JOHN TYLER *Tenth President of the United States* | HUGH BLAIR GRIGSBY *Historian* | JOHN STEWART BRYAN *19th President of the College* | COLGATE W. DARDEN JR. *Governor of Virginia* | ALVIN DUKE CHANDLER *21st President of the College* | WARREN E. BURGER *15th Chief Justice of the United States Supreme Court* | THE RT. HON. THE BARONESS THATCHER *Prime Minister of the United Kingdom* | HENRY A. KISSINGER *Secretary of State of the United States* | SANDRA DAY O'CONNOR *Associate Justice of the United States Supreme Court*



**READINGS FROM
THE ROYAL CHARTER
&
REFLECTIONS ON
THE CHARTER**

*To view the full charter, visit Swem Libraries Special Collections page
<https://guides.libraries.wm.edu/wm/charter>*



REFLECTIONS ON THE ROYAL CHARTER

ARIA A. AUSTIN '21

Aria Austin is this year's student speaker selected to reflect on William & Mary's charter and to celebrate the university's 328th birthday at the 2021 Charter Day celebration.

Growing up as a military child, Aria has traveled to and lived in multiple states, but calls Gainesville, Virginia, her home. As a senior at William & Mary majoring in government with a minor in English on the pre-law track, Aria has consistently been engaged in activities and projects that require her to think critically about how various factors impact our democracy, as well as how words have the power to affect policy, political ideologies and shape communities. During her junior year, she was selected as a research fellow for the pilot year of William & Mary's Civic Agency Project, in which she conducted a phenomenological study to assess the need for a living wage for university workers. Aria is the current senior class president and has been involved in Student Assembly since her freshman year. She is the co-chair of the Academic Diversity Project and serves as a Diversity & Inclusion fellow for the Department of Government. Additionally, Aria is a member of the Mortar Board Senior Honor Society, Cleftomaniacs a cappella group, Syndicate hip-hop dance team, Students for University Advancement and works in the Tribe Tutor Zone and Writing Resources Center as a writing consultant.

In her free time, Aria enjoys writing songs on her guitar, exploring Colonial Williamsburg with friends and fitting in a nap whenever possible. This past summer, Aria served as a legislative intern for Congresswoman Elaine Luria (VA-02). When she graduates in May, she hopes to secure a job working on Capitol Hill before attending law school.

Aria has had the pleasure of being involved in the Charter Day ceremony throughout her time at William & Mary and has performed with the William & Mary Choir, served as a student volunteer and as a President's Aide. She is honored to offer her reflections on the charter at her final ceremony as a student at William & Mary.



RECOGNITIONS

PLUMERI AWARDS FOR FACULTY EXCELLENCE

Established in 2009 by Joseph J. Plumeri II '66, D.P.S. '11, the Plumeri Awards for Faculty Excellence recognize and cultivate core virtues that distinguish outstanding faculty members and define excellence at William & Mary. Recipients of this prestigious award undergo a competitive selection process and are chosen based on their contributions and accomplishments in the areas of discovery, scholarship and teaching. The Plumeri Awards celebrate faculty members who work collaboratively with students to take risks, think creatively and pursue their passions.

ALAN F. ALBERT '69, M.ED. '71, P '03

Associate Director of Athletic Development

JONATHAN D. ALLEN

Associate Professor of Biology

ANNE L. BLAZER

Associate Professor of Religious Studies

JOSHUA ERLICH

Professor of Physics

VIVIAN E. HAMILTON

Professor of Law

MARCUS C. HOLMES

Associate Professor of Government

MEREDITH W. KIER

*Associate Professor of Education and Chair,
Curriculum & Instruction*

NEIL L. NORMAN

Associate Professor of Anthropology

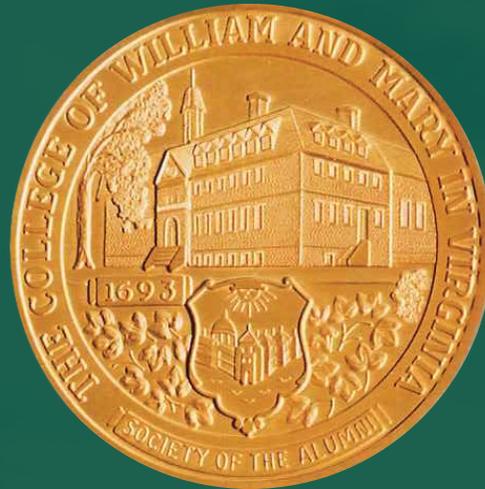
SILVIA R. TANDECIARZ

*Chancellor Professor of Modern Languages
and Literatures*

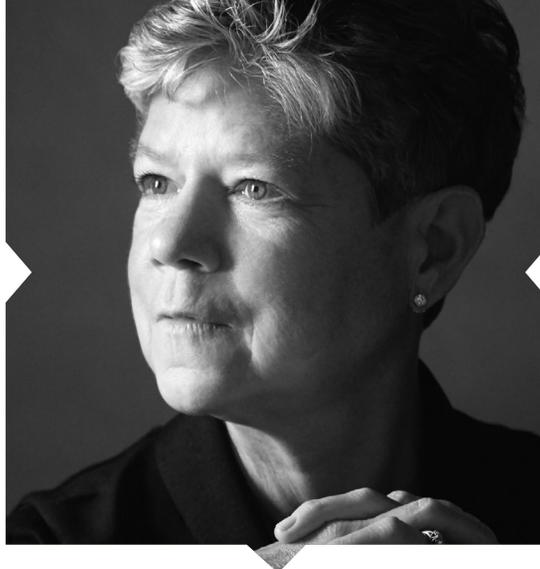
KRISTIN L. WUSTHOLZ

Associate Professor of Chemistry

ALUMNI MEDALLION



The highest and most prestigious award given by the William & Mary Alumni Association, the Alumni Medallion recognizes outstanding alumni for commitment, dedication and assistance to William & Mary; exemplary accomplishments in their professional lives; and leadership in civic engagement in their communities, states or nations. The award reflects the honor that recipients bring to the university and its alumni through their actions and contributions. Read the full profiles at <http://magazine.wm.edu/2021-medallion>



ALUMNI MEDALLION

H. ELIZABETH “BEE” MCLEOD ’83, M.B.A. ’91

Posthumous

Bee McLeod was a warm, spirited and generous presence in the William & Mary community. She and her husband, Goody Tyler HON ’11, have made a transformational impact for students through their philanthropy and service. Though she passed away in December 2019, her memory shines brightly at the university she loved.

McLeod enrolled at William & Mary at just 16 years old. After graduating as a marketing major in 1983, she began a flourishing career in the media and publishing industries, and she returned to her alma mater to graduate with her MBA in 1991. She retired in 2008 as director of network operations for Cox Communications.

Her first major gift to William & Mary was to create the business library in the new Miller Hall in honor of her parents. Though she never sought recognition for herself, her philanthropy grew to encompass all aspects of the W&M experience, including scholarships, W&M Libraries, Athletics, the Raymond A. Mason School of Business, the Alumni Association, the Alumnae Initiatives Fund and the Fund for William & Mary.

Most notably, she and Goody championed holistic wellness at William & Mary through the McLeod Tyler Wellness Center and countless other initiatives. Her enthusiastic and thoughtful service to William & Mary and her community encouraged others to contribute as well. She was secretary for the W&M Foundation Board, chaired the W&M Libraries Board of Directors for four years and was on the steering committees of the For the Bold campaign and the Society of 1918. In her community, she served on the boards of the Norfolk Botanical Garden, YMCA South Hampton Roads and her high school, and she combined her strong business sense and passion for running on the board of the American Association of Running Clubs and as president of the Road Runners Club of America.

“Bee has inspired us,” says Peter Atwater ’83, P ’17, P ’20. “It isn’t just what she has done, but what she has encouraged and fostered in others. To have known Bee is to have tried to keep up with her. While we must now run without her, we do so faster, stronger and more passionately, thanks to her example.”



ALUMNI MEDALLION
SHARON K. PHILPOTT '85

Sharon Philpott is an accomplished leader who values the importance of international experiences and an ability to navigate diverse cultures. Caring and service-oriented, she gives of her time, talent and treasure to open the doors to the world to W&M students, particularly through the Hispanic studies program.

After graduating from William & Mary with an accounting degree in 1985, Philpott embarked on a successful accounting career that led her to become the first female expat partner in EY's Buenos Aires office. There, she worked with large clients like Walmart, AOL, Verizon and Telecom Argentina, while also volunteering with at-risk and underprivileged children through the local charitable organization La Casa de Elena, teaching English and organizing field trips. She now serves as chair of the Nominating and Governance Committee on the Board of Directors for REI, Inc.

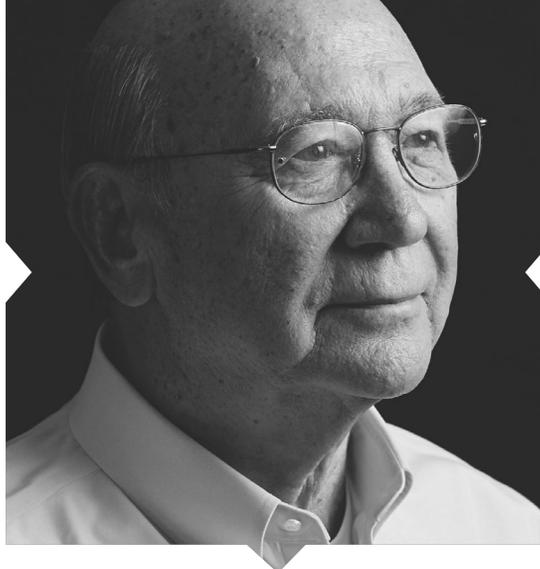
In 2010, Philpott established the Philpott and Marta Perez Faculty-Student Research Endowment, named after an Argentinian friend and Spanish teacher. This endowment has enabled students and faculty to travel to the Dominican Republic, Spain, Nicaragua and Cuba, as well as to archives in the United States, to conduct field research on a range of topics. It was

the Hispanic studies program's first endowment and was soon joined by additional generous gifts from Philpott and her husband, Stephen G. Finn, to support scholarships and visiting professors.

Additionally, Philpott supports scholarships for students from Southwest Virginia through the Patricia P. Philpott Scholarship Fund, which she established in memory of her mother. She also supports alumnae initiatives as a Charter member of the Society of 1918.

Despite the demands of her career, she finds time to mentor students from a variety of majors through LinkedIn and the Cohen Career Center. She is also a member of the Advisory Board for the Reves Center for International Studies and now serves as its chair. Though she lives on the West Coast, she has never missed a meeting.

"Sharon is simply a joy to work with," says Steve Hanson, vice provost for international affairs and director of the Reves Center. "She is a brilliant and highly accomplished professional, a wonderfully generous supporter of her alma mater, and an inspirational leader."



ALUMNI MEDALLION

ROBERT H. "BOB" TRICE JR. '68

Bob Trice provides decades of public policy experience in private industry and government in his service to William & Mary.

After graduating from W&M with a degree in government in 1968, Trice received his master's and Ph.D. in political science from the University of Wisconsin. He taught at The Ohio State University and then joined the Department of Defense, becoming senior defense, trade and foreign policy advisor to U.S. Sen. Dale Bumpers of Arkansas. After many years in the private sector, he retired in 2011 as senior vice president of corporate strategy and business development at Lockheed Martin. Trice is also the author of numerous works on American foreign policy and defense industrial issues.

He and his wife, Susan Saulmon Trice '68, are tireless advocates for W&M's public policy program and the Global Research Institute (GRI) and are those programs' largest individual donors. They are passionate about enhancing the university's profile abroad and expanding cross-disciplinary and experiential learning opportunities for students.

Trice uses his vast network of contacts in the D.C. policy community to connect W&M faculty with research partners and students with career development opportunities. He also takes time to mentor students and

advise the directors of the public policy program and GRI. Trice served as chair of the Public Policy Advisory Board from 2009 to 2018 and is known for asking insightful questions to get to the heart of the matter.

He is active as a volunteer leader and serves on the Board of Visitors of the University of Wisconsin-Madison Department of Political Science and as vice chair of the board of The Nature Conservancy in Virginia. He also served as past treasurer for American Near East Refugee Aid (now Anera) and on the Council on Foreign Relations, among other councils and boards.

The Trices were representatives for Arts & Sciences during the For the Bold campaign. They also served on the D.C. Regional Campaign Committee and co-chaired their 50th Reunion Committee, contributing to their class gift in support of William & Mary's Monroe Scholars.

"We are beneficiaries of Bob's combination of knowledge of the institution, curiosity about the world and desire to catalyze innovation," says Dean of the Faculty of Arts & Sciences Maria Donoghue Velleca. "His valuable perspectives and insights make a tremendous difference to us in Arts & Sciences."



ALUMNI MEDALLION

SUSAN "SUE" ROACHE WARNER '64, P '91

Sue Warner has brought the alumni community together with her warmth, dedication and enthusiastic Tribe Pride for almost 60 years.

Warner's passion for service shone as a student, earning her the honor of the Algernon Sydney Sullivan Award at graduation. She and her husband, E. Ray Warner '63, are some of the Tribe's biggest fans, attending as many home and away games as possible and supporting the Tribe Club.

Warner worked as a teacher and then principal in local elementary schools before becoming co-founder and partner at LEAD Alliance, a consulting firm. She joined the D.C. Metro Alumni Chapter and served as its chair for two years, hosting a wide variety of events to bring local alumni together. She also chaired the Annual Fund Board (now the Annual Giving Board) for three years and served on every reunion gift committee since her 25th Reunion in 1989.

Her talent for building relationships between alumni and W&M made an impression. In 2006, Warner was hired to be a major gift officer for the Washington, D.C., area. In this role, she raised more than \$21 million for William & Mary.

From 2014 until she retired in January 2019, Warner used her extensive experience as a volunteer leader in a new role as director of volunteer management for the Office of University Advancement.

A generous giver herself, she and Ray contribute to the university as members of the Green & Gold Society and founding members of the Robert Boyle Legacy Society.

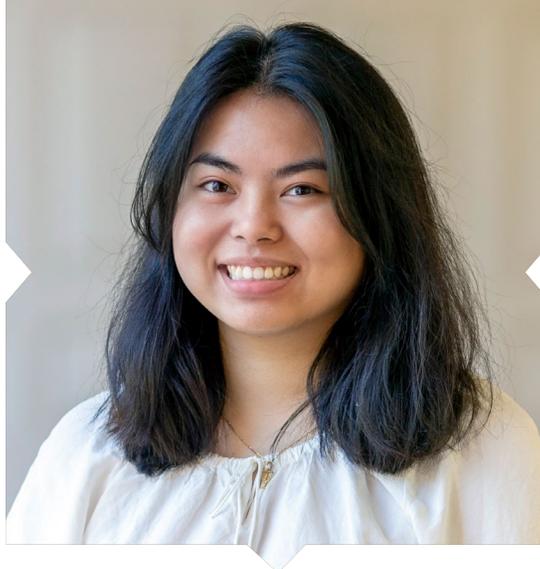
Service in the Williamsburg community is also a big part of her life. She is a board member and parishioner at Bruton Parish Church and a volunteer for Community of Faith Mission. She also leads the W&M Pi Beta Phi Sorority Chapter House Corp. She is a charter member of the Society of 1918 and was instrumental in the society's creation. As a member of Canterbury, the Episcopal church at W&M, she mentors students and connects them with career opportunities.

Warner has "deep pride and satisfaction in being a member of the Tribe," says President Emeritus W. Taylor Reveley, III LL.D. '18, HON '18. "I have watched her in action for many years and seen, in living color, her dedication to William & Mary and her tireless efforts for the good of her alma mater."

THE JAMES MONROE PRIZE IN CIVIC LEADERSHIP

In his first inaugural address, James Monroe, fifth president of the United States and alumnus of the university, told the nation, “From a just responsibility I will never shrink.” Today, Monroe’s alma mater is committed to inspiring its students to use their talents in the execution of just responsibilities — to lead not merely by the accumulation of office but through service to the greater good.

The James Monroe Prize in Civic Leadership recognizes the William & Mary student who best demonstrates sustained leadership of an unusual quality — leadership combined with initiative, character and an unfailing commitment to leveraging the assets of the William & Mary community to address the needs of our society. The Monroe Prize was established in 2005 through the generosity and vision of the Owens Foundation. Honorees receive a scholarship and a framed citation, and their names are added to a permanent plaque describing the award in the university’s Sadler Center.



JAMES MONROE AWARD

JAMELAH P. JACOB '21

The James Monroe Prize in Civic Leadership honors an undergraduate who, in the spirit of James Monroe, has demonstrated sustained leadership combined with initiative, character and an unflinching commitment to the ethic of service.

Jamelah Jacob, Class of 2021, you have consistently demonstrated active citizenship through your volunteer experiences. You serve as a catalyst of innovation and leadership and have earned the respect of your peers, advisors and community members.

As president of the Filipino American Student Association, chair of the Asian American Student Initiative and editor in chief of Art & Hatsuye, you have promoted cultural awareness in order to address the needs of Asian Pacific Islander Americans, Middle Eastern Americans and African Americans.

As student chair of the Asian American Student Initiative, you successfully lobbied for representation of APIA students at faculty meetings where programs were being constructed. As part of this initiative, you created a resource list of internships for students either majoring or minoring in APIA, developed a mentor program for prospective and current APIA students and championed an Asian Pacific Middle Eastern graduation ceremony. For these efforts, you were awarded a grant from the Asian Americans Advancing Justice (AAJC) to study external civil rights.

In support of the Center for Student Diversity, you developed and supported educational programs that foster social justice awareness. Furthermore, you used social media to encourage reflection on the issue of pervasive racism, advanced programming for the Preparing for Life as a University Student (PLUS) program and orchestrated a Get Out The Vote initiative.

Beyond the boundaries of William & Mary's campus, you have interned or worked in the Washington, D.C., Mayor's Office, for the 1882 Foundation and for the Japanese American Citizens League. You advocate for policies and educational programming pertaining to COVID-19, ICE detention centers, immigration reform, the negative impacts of gentrification in Asian-American neighborhoods and strengthening relationships between the United States and Japan.

Jamelah Jacob, as a proven leader and role model for social justice and community advocacy, you show promise for a lifetime of community engagement and civic action. The university is proud to honor you with this year's James Monroe Prize in Civic Leadership.

THOMAS JEFFERSON AWARDS

The Thomas Jefferson Award and the Thomas Jefferson Teaching Award have been made possible by the generosity of the Robert Earll McConnell Foundation. The first award provides the opportunity for William & Mary to express appreciation to a member of the university family for significant service through his or her personal activities, influence or leadership. The Certificate of Award to be presented specifies that the recipient “exemplifies through his or her life, character, and influence, the principles and the ideals of Thomas Jefferson.” We are thus reminded that it is not only the intellectual achievement, but also character and service to one’s fellow human beings, that should be fostered by an institution of higher learning.

The Thomas Jefferson Teaching Award is a tribute to the faculty of William & Mary who influenced and encouraged so profoundly the young Jefferson. This award is given annually to a younger teaching member of the university community who has demonstrated, through concern as a teacher and through character and influence, the inspiration and stimulation of learning to the betterment of the individual and society as exemplified by Thomas Jefferson.

Each year, the faculty presents the Thomas Jefferson Prize in Natural Philosophy to a deserving undergraduate. This prize has been endowed by the trustees of the Thomas Jefferson Memorial Foundation of Charlottesville, Virginia. Their generous gift recognizes excellence in the sciences and honors the relationship that Mr. Jefferson enjoyed with Professor William Small, his tutor in mathematics and the “natural sciences.”



THOMAS JEFFERSON PRIZE IN NATURAL PHILOSOPHY
WENXUAN (OLIVIA) DING '21

Throughout his life, Thomas Jefferson honored William Small, his professor in natural science, for his inspiring teaching and insightful encouragement of creative questioning.

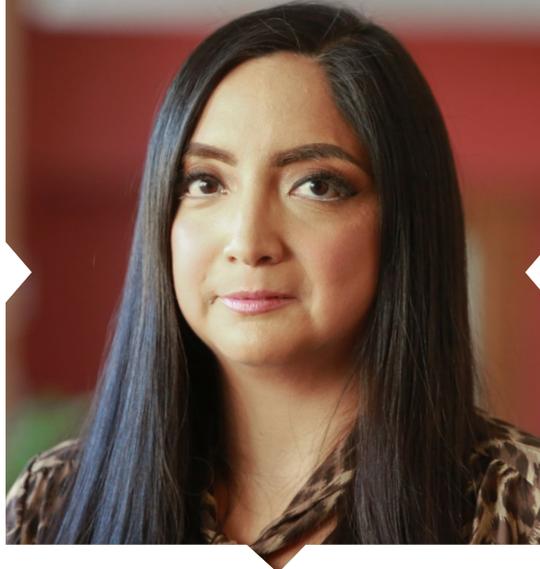
Wenxuan (Olivia) Ding, Class of 2021, in the spirit of that relationship, it is fitting that faculty members in the Department of Mathematics have declared you to be an inspiring and creative student. Your instructors are deeply impressed by your excellent work ethic and humility, in addition to your ability and intelligence. They remark that you are exceedingly gifted and intensely devoted to learning, an accomplished researcher and an integral part of the mathematics community at William & Mary.

Professor Li and Professor Johnson have both had the pleasure of conducting research projects with you, and hold your research ability in high regard. Professor Li specifically noted that you played such an important role in his project that it is fitting for you to be first author on the three-author paper on unitarily invariant norm appearing in the research journal *Linear Algebra and Its Applications*. Professor Johnson indicated that your research led to interesting breakthroughs on the eigenvalue multiplicities problem, and that those findings will be submitted to top research journals.

Alongside your excellent performance in coursework and 4.0 GPA, you have been recruited to grade and tutor in several mathematics courses. Professor Li and Professor Shi noted many examples of your kindness in offering help to other students and partners on your research teams.

As one of four math majors serving as student liaisons for the Class of 2024, you helped answer questions from prospective students about William & Mary and the mathematics major. There are many examples of you reaching out to help faculty and students. Professor Shi believes that you will be a great leader, and that you show maturity and communication capacities beyond your age. Unafraid of strong competition, you have applied to competitive graduate programs and plan to pursue a Ph.D. in economics or mathematics, and there is no doubt that you will become a top scholar in your field. We are confident that you will make significant contributions to the science community.

Wenxuan (Olivia) Ding, the combination of your stellar academic record, high research productivity and outstanding teaching and mentoring experience make you most deserving of this award. We are proud to present you with the 2021 Thomas Jefferson Prize in Natural Philosophy.



THOMAS JEFFERSON TEACHING AWARD
KATHERINE BARKO-ALVA

Katherine Barko-Alva, your deep commitment to your students, inspiring mentorship and passion for advancing equity exemplify excellence in teaching.

Your experiences as an immigrant, English learner and scholar of color have shaped your teaching practice and research agenda, which are defined by hope, compassion and action. You embrace vulnerability and humility, co-creating profound learning spaces with your students and fostering authentic trust in the classroom.

Since joining the faculty at William & Mary, you have created and championed both a certificate and master's program in ESL/Bilingual Education, inspiring students to pursue teaching careers rooted in inclusion, equity and justice. You foster a deep sense of community in the classroom, going above and beyond to remain accessible and supportive for your students. According to a former student, you "advocate out of love, a ferocious love that is backed by both evidence, experience and a razor-sharp mind."

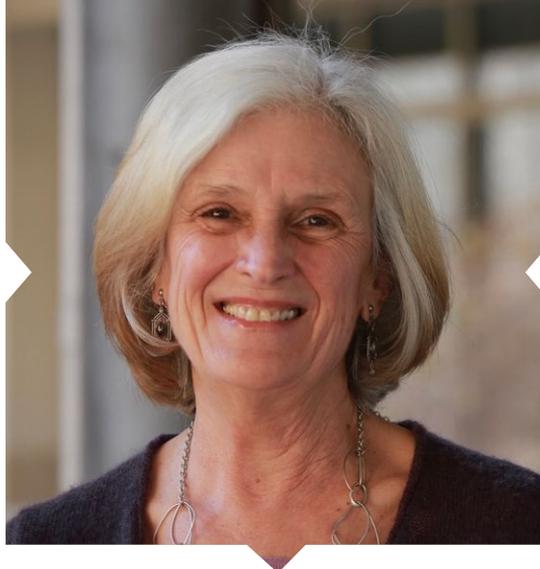
Your service to William & Mary is characterized by meaningful collaboration. You have taken on the roles of faculty fellow in the Center for Liberal Arts, supporting faculty in creating courses that address issues of equity, inclusion and justice; co-director of WMSURE, mentoring 230 undergraduate students from underrepresented backgrounds as

they engage in research; and co-director of the UESTC William & Mary Program, supporting faculty members from our sister university in China as they explore teaching methodologies in higher education.

As an educator with a passion for biography-driven learning, culturally-responsive teaching and innovative family engagement practices, you lead by example through your work in the local community. Together with your students, you collaborate with local faith organizations to support immigrant and multilingual families. When the pandemic struck, you immediately mobilized a team of tutors to support English learners as they and their families navigate virtual learning.

Your impact extends far beyond the boundaries of our campus and local community. You have been involved in numerous initiatives through the Virginia Department of Education to promote multilingual education. You also serve on the ESL advisory board for iCivics, an initiative of Supreme Court Justice Sonia Sotomayor to advance civic education that reaches six million students across the nation.

In recognition of your tireless commitment to a vision of inclusive, high-quality public education for all, and with great expectation for your continued contributions, it is our pleasure to honor you today with the 2021 Thomas Jefferson Teaching Award.



THOMAS JEFFERSON AWARD VIRGINIA L. MCLAUGHLIN '71

Virginia L. McLaughlin, your service and influence upon the field of education, the university and the community have few parallels. Your 38-year career at William & Mary has been distinguished by authentic and transformative leadership, generous mentorship and selfless service.

As the first woman dean of the William & Mary School of Education, you spearheaded the construction of a beautiful and enduring home for our students, faculty, staff, programs and projects in education, and you ushered in a new era of prominence and influence for the school.

Generations of students and colleagues have benefited from your patient wisdom and steady encouragement. From your days as a teacher-leader in special education classrooms, to your service as chief of staff to President Emeritus Timothy J. Sullivan '66, through your 18 years as dean of the School of Education, to now, as a deeply respected teacher and colleague, you have helped shape the careers of countless leaders in the education profession and beyond.

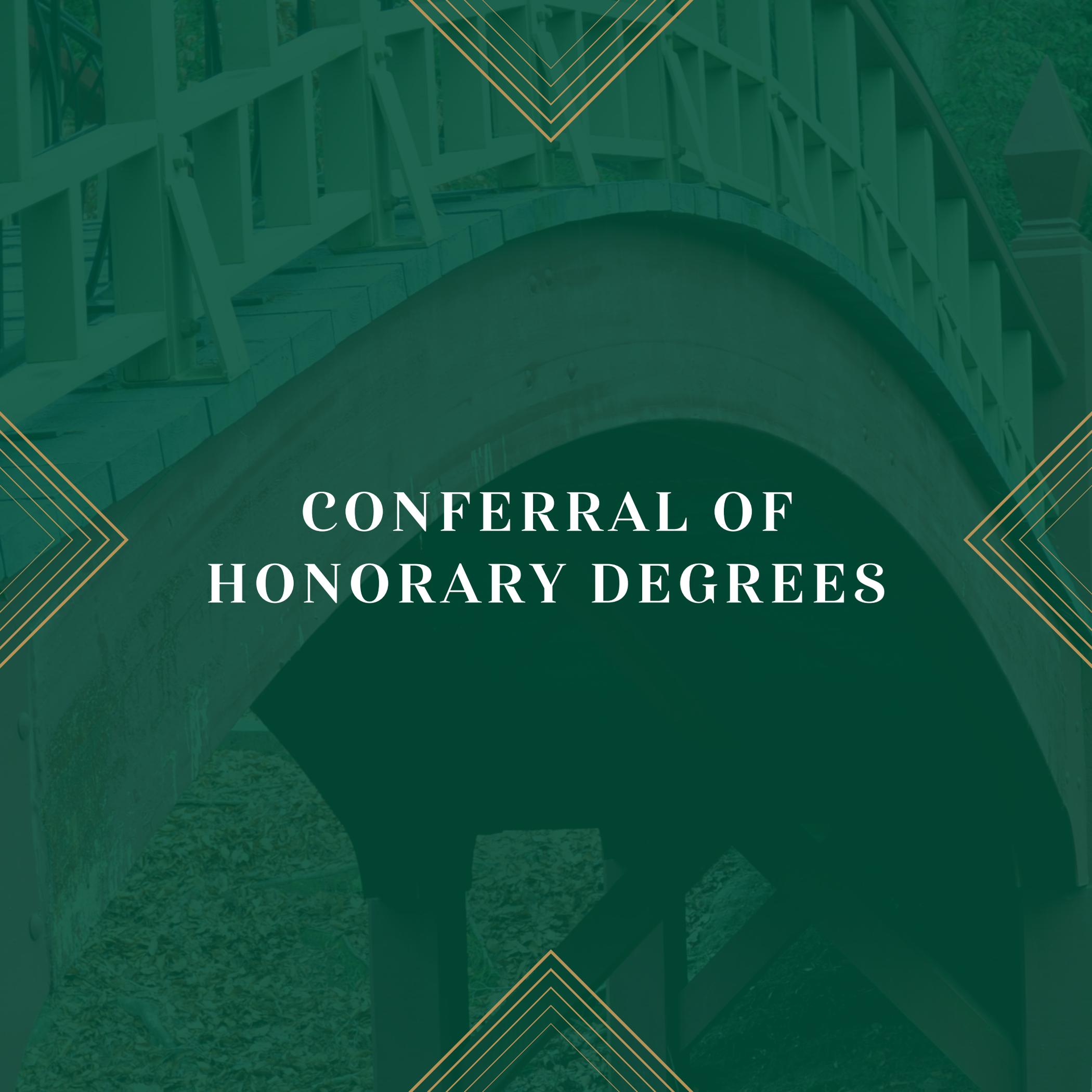
You have been a compelling voice in the field of education, forging collaborative partnerships across the university, state and nation. Your leadership helped unite the work of universities and K-12 schools, establishing William & Mary as a willing partner and trusted voice for practitioners and policymakers throughout the commonwealth. Appointed by then-Governor Timothy Kaine to the State Board of Education

in Virginia, you were the first sitting dean of a school of education to serve in this influential role. You have been a passionate advocate for equity and a catalyst for change, expanding diversity within the faculty, championing women in education and advocating for inclusion practices in special education.

Over the course of your long tenure at William & Mary, your service has influenced nearly every corner of the university. From strategic planning, capital campaigns and accreditation to special task forces and standing committees, you have been an integral hand in shaping the character and trajectory of the institution.

Beyond the walls of William & Mary, you have been entrusted with leadership positions within education's most esteemed organizations and honored with some of the most coveted recognitions awarded by the profession. You have also found time to be a selfless and dedicated contributor in the local community, serving on numerous committees and boards devoted to improving educational and health outcomes for children and families in the greater Williamsburg area.

It is our pleasure on behalf of William & Mary to honor you today with the 2021 Thomas Jefferson Award.



**CONFERRAL OF
HONORARY DEGREES**



HONORARY DEGREE CITATION

JAYNE WEEKS BARNARD LL.D. '21

Jayne Weeks Barnard, colleague and guide, yours is a career marked by passionate service. As a lawyer and scholar, you have fought tirelessly for civil rights and civil justice. That work inspired countless law students, as well as this university as a whole.

Hailing from South Euclid, Ohio, and a self-proclaimed “word person,” you chose to major in journalism at the University of Illinois. During an internship on Capitol Hill, you saw in action the incredibly smart and dedicated women who kept government working. You witnessed the invisibility of that work, as well, and carried that knowledge with you on your path to law school at the University of Chicago.

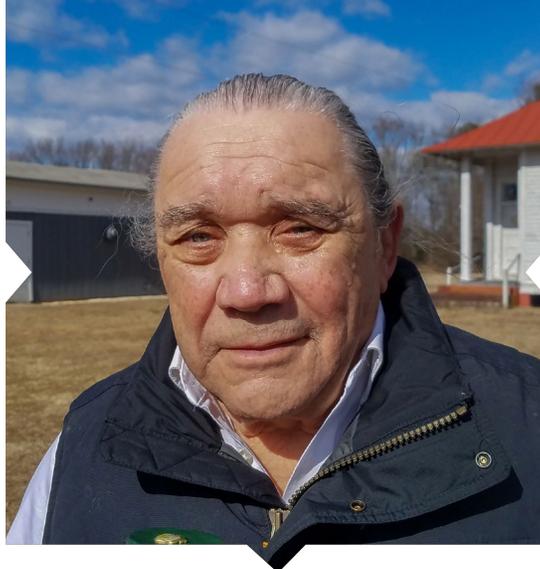
The colleagues and friends who know you best give you a triple crown: book smart, street smart and politically savvy. You have always approached the law with humanity and integrity. As a nationally-known expert in corporations, corporate governance and securities regulation law, you were the first to propose that people harmed by economic crimes should be able to present victim-impact testimony at sentencing hearings. Your work was instrumental in Congress ultimately passing the Crime Victims’ Rights Act of 2004.

In 1985, you joined the faculty of William & Mary Law School and immediately made an impact on this community. A former student says your dignity, classiness and kind personality gave her a model for how she

wanted to conduct herself as a lawyer and professional woman. You take special pride in your involvement with the American Civil Liberties Union. In 2010 the ACLU of Virginia elected you as president, a culmination of a 30-year commitment to the cause.

Whether helping to found the Business Law Review or chairing countless committees with great energy, you bring your full self to all you do. After retiring from the Law School, you co-chaired the committee that coordinated a year-long celebration, commemoration and exploration to mark the 100th anniversary of women at William & Mary. You currently serve on the boards of the Hospice House & Support Care of Williamsburg and Virginians for Alternatives to the Death Penalty (VADP).

Jayne Weeks Barnard, you are a trailblazer who has made an indelible impact on the field of law, your students and this university. William & Mary is so pleased to honor you. By virtue of the authority vested in me by the Board of Visitors and the Ancient Royal Charter of The College of William & Mary in Virginia, I hereby confer upon you the degree of Doctor of Laws, *Honoris Causa*.



HONORARY DEGREE CITATION

GEORGE WARREN COOK D.P.S. '21

George Warren Cook, you are a celebrated artist, decades-long community leader and well-respected elder of the Pamunkey Tribe. We honor today the positive impact of your many contributions to the lives of those in your Tribe and beyond.

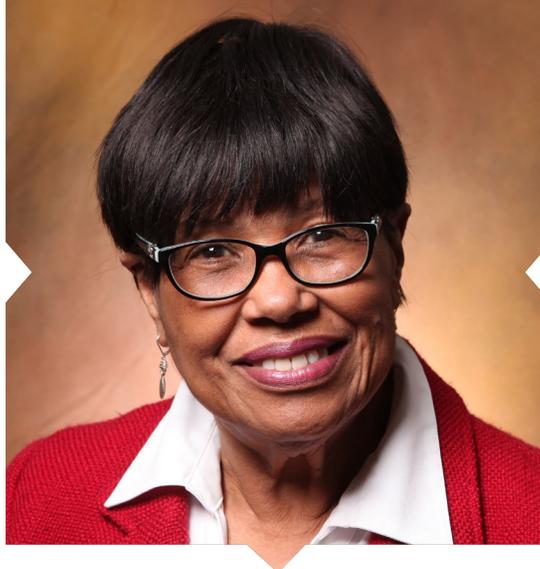
Raised on the Pamunkey Indian Reservation in King William County, Virginia, during the time of segregation, you were unable to attend Virginia public schools. A one-room Reservation school offered education until the age of 14. To earn a diploma, you left to attend the Bureau of Indian Affairs boarding school on the Eastern Band of Cherokee Indians Reservation in North Carolina. Attending school with members of other tribes was not always easy, but it gave you the opportunity to work with several renowned Cherokee artists. Among these artists was Amanda Crow, an Eastern Band Cherokee woodcarver and graduate of the School of the Art Institute of Chicago, who inspired you to pursue art.

As one of only a few Virginia Indians from your generation to attend college, you pursued your passion by studying art at West Carolina University and Virginia Commonwealth University. As an artist, you work in many media, including woodcarving, painting, jewelry and ceramics. Your work has been exhibited in institutions such as the Smithsonian and Virginia Museum of Fine Arts. And you have advanced the careers of others, playing a key role in launching the Pamunkey Indian Museum and Cultural Center, where you served as director and curator for three decades. As manager of the Powhatan Artisans Project, your leadership helped revitalize craft and artistic expression among the Virginia Indian tribes.

Following in the footsteps of your father and grandfather, you helped lead the Pamunkey Indian Tribe for four decades as a member of its tribal government, including 25 years as assistant chief. As a tribal leader, you secured funding for and directed the Mattaponi Pamunkey Monacan Jobs Training Act Consortium, which supported education, job training and job placement among Virginia Indians. You also secured and managed several federal grants to support home improvements for reservation residents, as well as a major renovation of the Pamunkey Indian Fish Hatchery, which you later managed.

Throughout your life, you have worked tirelessly to preserve the history of your tribe and shape its future. You played an instrumental role in helping the Pamunkey people achieve long-awaited federal recognition in 2016. You retired from tribal government in September 2020, making this year a fitting time to honor your unrivaled knowledge of Pamunkey history, culture and practices.

George Warren Cook, for your artistic achievements, commitment to your community and your decades-long leadership of the Pamunkey Indian Tribe, William & Mary is proud to honor you. By virtue of the authority vested in me by the Board of Visitors and the Ancient Royal Charter of The College of William & Mary in Virginia, I hereby confer upon you the degree of Doctor of Public Service, *Honoris Causa*.



HONORARY DEGREE CITATION

JACQUELYN YVONNE MCLENDON L.H.D. '21

Jacquelyn Yvonne McLendon, in the nearly three decades since you arrived at William & Mary, you have played a pivotal role advancing scholarship, learning and self-understanding at this university. Even in your retirement, the fruits of your research shine a light on members of our community whose stories have seldom been told.

Born and raised in Cleveland, Ohio, you grew up loving to read and write and dreamt of one day becoming a writer. After working for the government and starting a family, you decided to attend college in hopes of moving up in the government sector. Little did you know you were embarking on a 10-year-long path to become a scholar, academic, diversity advocate and beloved professor.

After earning your undergraduate degree at Temple University as a single mother, you moved home to Ohio to pursue your master's and doctoral degrees at Case Western University while caring for your mother. At the encouragement of several professors, you chose the arduous path of an academic trailblazer.

From the moment you came to William & Mary, you propelled change. You pioneered the creation of a Black Studies Program and served as its founding director, and you continued to shape its development as it evolved with the expanding discipline into Africana studies. As professor of English and Africana studies, your scholarship illuminated the Harlem Renaissance, and the work of Black women writers and Black

American artists. When William & Mary marked the 50th anniversary of the university's first African-American students in residence, you leaned in once again, to chair of the commemoration planning committee.

The conversations you had, people you met and stories you heard during the year-long commemoration inspired you to write the university's first history of its Black community: "Building on the Legacy: African Americans at William & Mary, An Illustrated History of 50 Years and Beyond." You have fulfilled your childhood dream of becoming a writer by authoring and editing numerous other books, including "The Politics of Color in the Fiction of Jessie Fauset and Nella Larsen," "Phillis Wheatley: A Revolutionary Poet" and "Approaches to Teaching the Novels of Nella Larsen."

An honorary member of Phi Beta Kappa, you have continued to teach part-time since retiring in 2013, including your current role teaching remotely for the University of Maryland Global Campus.

Jacquelyn Yvonne McLendon, we honor your groundbreaking work amplifying voices who have too long been lost and silenced. William & Mary has been fortunate indeed in your leadership. By virtue of the authority vested in me by the Board of Visitors and the Ancient Royal Charter of The College of William & Mary in Virginia, I hereby confer upon you the degree of Doctor of Humane Letters, *Honoris Causa*.



HONORARY DEGREE CITATION

PATRICK JAMES O'CONNELL L.H.D. '21

Patrick James O'Connell, you are a recognized innovator and entrepreneur, a self-taught chef and restaurateur whose cuisine has drawn admirers from around the world. Your Inn at Little Washington has earned countless honors, including being the only restaurant in the Washington, D.C., area to earn three stars from the Michelin Guide, and the only Michelin-rated restaurant in Virginia.

As a young man growing up in Clinton, Maryland, you took a job at Mr. H Hamburgers at the age of 15. You have described this as the best decision you ever made. From the moment you walked in, you found restaurants to be like living theaters, and discovered a place where you could truly be yourself amongst kindred spirits.

After earning an undergraduate degree in drama from the Catholic University of America and studying at George Washington University, you pursued the arts of extraordinary hospitality in the foothills of the Blue Ridge Mountains. Using a wood-burning cookstove and an electric frying pan purchased at a yard sale, you started a catering business out of your farmhouse in Washington, Virginia. You opened your own restaurant in an abandoned garage — the iconic launch site for all entrepreneurs.

With passion and vision, you have transformed your restaurant from a neighborhood eatery to an international culinary phenomenon. At a time when few thought there could be anything refined about American cooking, you took cherished childhood flavors and reimagined them in ways piquant and grand.

Lovingly referred to as “The Pope of American Cuisine,” you have earned such distinctions as the James Beard Lifetime Achievement Award. The Inn has been named as one of the top 10 restaurants in the world by the International Herald Tribune.

In addition to your work at the Inn, you are deeply invested in your community, serving in such roles as chairman of the Architectural Review Board of Washington, Virginia, and working with multiple charitable organizations, including Share Our Strength and Population Services International. You currently serve as president of Relais & Chateaux North America, and your American Culinary Pioneer Awards are presented annually. In the more than 40 years since you first opened the doors of your Inn, you are in your kitchen nearly every day — the spot in the universe where you flourish and help ensure your guests will too.

Patrick James O'Connell, for the immense creativity your talents have brought to our Commonwealth and the world, this university is proud to honor you. By virtue of the authority vested in me by the Board of Visitors and the Ancient Royal Charter of The College of William & Mary in Virginia, I hereby confer upon you the degree of Doctor of Humane Letters, *Honoris Causa*.

A birthday card with a teal background. The central focus is a large, ornate chandelier with multiple tiers and hanging lights. The chandelier is reflected in a circular mirror or polished surface below it. The background is a deep teal color. There are decorative geometric patterns in a lighter teal or gold color, consisting of multiple parallel lines forming V-shapes at the top and bottom, and arrow-like shapes on the left and right sides. The text "HAPPY BIRTHDAY" is written in a white, serif font across the center of the image.

HAPPY BIRTHDAY

OUR ALMA MATER

*Hark the students' voices swelling,
strong and true and clear
Alma Mater's love they're telling
ringing far and near.*

CHORUS

*William & Mary loved of old
Hark, upon the gale,
Hear the thunder of our chorus
Alma Mater hail!*

*All thy sons are faithful to thee
through their college days;
Singing loud from hearts that love thee
Alma Mater's praise.*

*Iron shod or golden sandaled
Shall the years go by —
Still our hearts shall weave about thee
Love that cannot die.*

*God, our Father, hear our voices,
listen to our cry
Bless the college of our fathers,
let her never die.*

James Southall Wilson (1904)

PHOTOGRAPHY CREDITS

Eric Lusher Page 3,14 | Steven Biver Page 5 | Andrew Uhrig Page 7 | Keith Lanpher Page 11 | Michael Jennings Page 12 | Adam Ewing Page 13 |
James Agnew Page 16 | Stephen Salpukas Pages 18–20, 22, 24 | Steve Tewksbury Page 23 | Photo Courtesy of the Inn at Little Washington Page 25



THE COLLEGE AND ROYAL COAT OF ARMS

William & Mary was the first American institution of higher learning to be granted a royal coat of arms, issued on May 14, 1694, by the College of Arms in London. The College Coat of Arms depicts college buildings in silver on a green field with a golden sun against a blue sky. The seal does not represent actual William & Mary buildings because the Coat of Arms was issued before construction began on what is now called the Wren Building. The Royal Charter calls for a "Common seal" for William & Mary and that original seal included the Coat of Arms in the center.

THE COLLEGE MACE

The College Mace is carried by the president of the Student Assembly at all official William & Mary convocations, including Opening Convocation, Commencement, Charter Day and other special convocations, as a symbol of the authority vested in the rector and delegated to the president. As such, it always precedes the rector and the president. The College Mace is on display in the Swem Library Special Collections Research Center along with other academic regalia when not in use for William & Mary events.

Designed and handcrafted by the Gorham Company of New York, the mace is made of sterling silver. It was given to the university by alumni and students at Charter Day on February 8, 1923, upon the 230th anniversary of the granting of the Royal Charter.



THE MARISCHAL MACE

The Marischal Mace is carried by the president of the Graduate Council of the Student Assembly at all official William & Mary convocations.

A gift from the University of Aberdeen in honor of William & Mary's 300th anniversary, the mace was presented by the university's Principal and Vice Chancellor, Professor John Maxwell Irvine. The University of Aberdeen is comprised of King's College (founded in 1495) and Marischal College (founded 1593), where William & Mary's founder and first president, the Rev. James Blair, was educated. The mace, a silver replica of one of the two maces carried by Sacrists at traditional university ceremonies in Scotland, was first carried in academic procession at the Charter Day ceremony in February 1993.

When not in use, the mace is placed in the Earl Gregg Swem Library under the care of the university archivist.



PRESIDENT'S BADGE & CHAIN



RECTOR'S BADGE & CHAIN

BADGES AND CHAINS OF OFFICE

The President's badge and chain of office were first worn by President W. Taylor Reveley III in 2018. The badge and chain of office were gifts from President Reveley to the university in memory and honor of those William & Mary presidents who preceded him and those who will follow.

The Rector's Badge and Chain of Office were presented to the university by Anne Dobie Peebles '44 upon her retirement from the Board of Visitors. She served 13 years on the Board, the last three as rector.

Each piece was handcrafted by the firm of Thomas Fattorini, Ltd. of Birmingham, England, and features an enameled depiction of the coat-of-arms of William & Mary, issued in 1694 by the College of Arms (heraldry) in London as specified in the Royal Charter. The President's and Rector's badges are crafted of silver and gold.

When not in use, the Badges and Chains of Office are placed in the Earl Gregg Swem Library under the care of the university archivist.

SPECIAL THANKS
CHARTER DAY COMMITTEE

Adam N. Andrusyszyn
*Assistant Athletics Director, Facilities
and Operations*

Anne H. Arseneau '89, M.A.Ed '92
Student Leadership Development

Tina L. Coleman
Director, University Web & Design

Grace M. Ford-Dirks '21
Senior Class Student Committee Member

Elizabeth P. DeBusk-Maslanka '13
Executive Communications Associate

Michael J. Fox HON '16
*Senior Assistant to the President and
Secretary to the Board of Visitors*

Trici A. Fredrick M.Ed. '05
*Senior Associate Director, Student
Unions & Engagement*

Erin K. Fryer
*Content Specialist, University
Web & Design*

Lauren M. Garrett '02
*Director, Student Transition
Engagement Programs*

Jane M. Geiger '21
Senior Class Student Committee Member

Cindy A. Glavas
Director, Auxiliary Services

Heather E. Golden P '24
*Associate Vice President for University
Marketing and Advancement
Communications & Chief of Staff*

Robbie Bantom Graham
*Executive Director, Stewardship &
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Associate Director, University Events

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Chief of Staff, Student Affairs

Marilyn Ward Midyette '75
Chief Executive Officer, Alumni Association

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Designer, University Web & Design

Helen Tariku '21
Senior Class Student Committee Member

Stephen W. Tewksbury
Executive Director, University Events

Brian W. Whitson
Chief Communications Officer

A VERY SPECIAL THANK YOU TO

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AVAdventure Productions
Deborah C. Bebout (Chemistry)
Faculty Marshal
Tanner P. Braman '20
Special Assistant to Chancellor Gates
DoubleTake
Lydia Park
Executive Assistant, The Inn at Little Washington

Ashley Atkins Spivey
William & Mary Tribal Liaison
The William & Mary Choir
University Communications
William & Mary Auxiliary Services
William & Mary Dining Services
William & Mary Facilities Management
William & Mary Police Department



WILLIAM & MARY

CHARTERED 1693