



WILLIAM & MARY

CHARTERED 1693

2025 BOARD OF VISITORS RETREAT JULY 22-24, 2025

PARTICIPANTS

Tuesday: New Members, Rector, Vice-Rector, Secretary, Rowe, Agouris, Todd

Wednesday: Members of the Board, ELT

LOCATION

W&M Washington Center, 901 4th St NW Suite 700, Washington, DC 20001

LODGING

Arlo Hotel, 333 G St NW, Washington, DC 20001

ORIENTATION FOR NEWLY APPOINTED MEMBERS

TUESDAY, JULY 22 W&M Washington Center

2:30 – 4:00 p.m.	"All Your Questions Answered" New members, President Rowe, Provost Agouris, EVP Todd <i>Pre-read: W&M Factbook 2025</i>	Board Room
4:00 – 4:15 p.m.	Break	
4:15 – 5:15 p.m.	Tech Support and Tour of OnBoard New members, Deputy Clerk Pascoe	Board Room
4:15 – 5:15 p.m.	Subcommittee on Compensation	
5:15 – 6:30 p.m.	Break	
6:30 – 8:00 p.m.	New Members Dinner Rasika, 1190 New Hampshire Avenue, NW Rector Poston, Vice Rector Williams, Secretary Ashton, President Rowe, and the new members of the Board	

BOARD OF VISITORS RETREAT

WEDNESDAY, JULY 23 W&M Washington Center

Guests are on their own for breakfast. Snacks and drinks will be provided during the meetings.

8:45 – 8:50 a.m.	W&M Washington Center Welcome Rector Poston, Dir. W&M Washington Center Roxane Adler-Hickey	
8:50 - 9:30 a.m.	Retreat Overview and Introductions with Icebreaker Rector Poston, Vice Rector Williams	
9:30 – 10:15 a.m.	Session 1: Presidential Goals for FY26 President Rowe President’s FY26 Goals; Peter Atwater Confidence Map	
10:15 – 10:30 a.m.	Break	
10:30 – 11:45 a.m.	Session 2: Committee Fiduciary Overviews, FY26 Led by committee chairs, staff <i>FY’26 Committee Overviews</i>	
11:45 a.m. – 1:00 p.m.	Session 3: Campus Comprehensive Plan Working lunch. Sean Hughes and Taylor Brings will lead the discussion	
1:00 – 1:15 p.m.	Break	
1:15 – 2:15 p.m.	Session 4: Institutional Strategy President Rowe, Sec. Ashton, and staff - Recap and review internal work on national preeminence - Overview of Huron's work on defining preeminence - Strategic planning next steps	
2:15 – 2:45 p.m.	Break	
2:45 – 3:45 p.m.	Session 5: New Business - Introduction of New Director of Federal Affairs - Appointment of Director of Internal Audit (Mr. Huebner) - Acquisition of Property: Mataoka Dam (Ms. Williams) - Law School Project Funding Change (Ms. Williams) - Amend Campus Capital Plan (Ms. Williams)	Resolution 1 Resolution 2 Resolution 3 Resolution 4
3:45 – 5:15 p.m.	Break – Return to Hotel	

BOARD OF VISITORS

JULY 22-24, 2025

5:15 – 6:30 p.m. Travel From the Arlo Hotel in Minibus

6:30 - 8:15 p.m. Board Reception/Dinner
Home of John Brownlee, 9126 Mine Run Drive, Great Falls, VA
Members of the Board, President Rowe, ELT

Return to Arlo Hotel in Minibus

THURSDAY, JULY 24

Guests are on their own for breakfast. Snacks and drinks will be provided during the meetings.

8:45 – 10:15 a.m. Session 6: Emerging Topics: Principles and Decision-Trees
Rector, Ms. DeSalva, President Rowe

10:15 – 10:30 a.m. Break

10:30 – 11:15 a.m. Session 7: President's Performance
Closed session

11:15 a.m. – 12 Noon Session 8: Board Continuing Education
Rector, Vice Rector, University Counsel
Governance, FOIA, BOV best practices/FAQs

12 Noon – 1:00 p.m. Session 9: Historic Campus Updates
Working lunch. Vice Rector, Sean Hughes

1:00 – 1:30 p.m. Break

1:30 – 2:15 p.m. Session 10: Board Self-Assessment
Rector

Adjourn

July 17, 2025