

ACADEMIC LANDSCAPE

BOV Retreat July 2022

DATA-INFORMED PLANNING

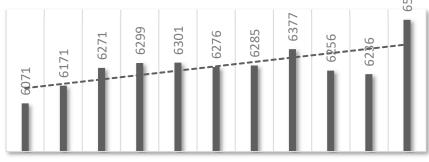
- Allows us to understand the past, evaluate the present, and strategize and evolve the future
- A provost-led **Data Initiative Taskforce** works on creating a framework that provides a baseline of data points and trends for analysis and reporting related to teaching and research, as well as faculty and students, across the university

PROJECTING FORWARD

- Using data on enrollment and degrees conferred over time provides key indicators of trends in:
 - student interest and demand
 - areas of academic strength
 - faculty interest and activity
 - market and workforce needs

LOOKING BACK: UNDERGRADUATE

UNDERGRADUATE ENROLLMENT 2011-2021

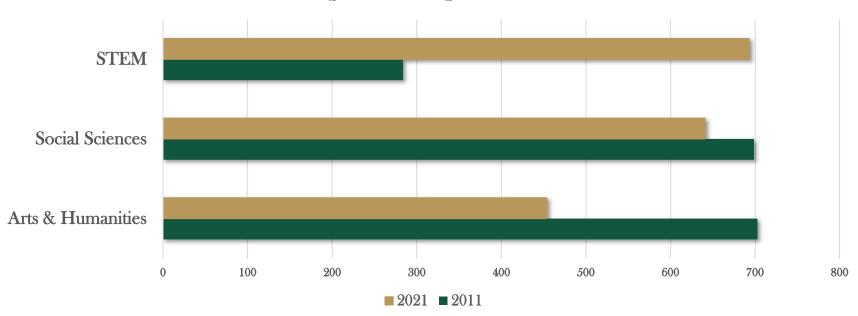


2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

- Our undergraduate population has grown by 8% over the last decade
- W&M's undergraduate population is primarily served by Arts & Sciences
- The Mason School of Business and the School of Education accept undergraduates after their initial coursework in Arts & Sciences

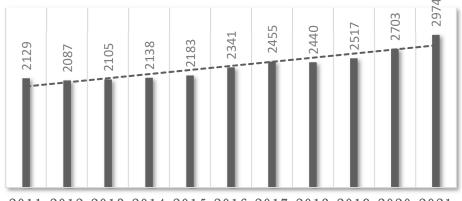
10-YEAR TREND





LOOKING BACK: GRADUATE

GRADUATE ENROLLMENT 2011-2021



2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

- Our graduate population has grown by 40% over the last decade
- Breakdown of graduate headcount by academic unit (Spring 2022):
 - Business 1090
 - Education 794
 - Law 653
 - Arts & Sciences 346
 - Marine Science 95

EVOLVING FOR THE FUTURE: SUSTAINABLE CURRICULUM INITIATIVE

- 2020-2022: Provost-led data, analysis and planning reset
- Fully implemented, ongoing process in each school, led by deans, to manage programs and resources for students and faculty
- Ensures that each school's curriculum:
 - meets the needs of current students
 - anticipates the needs of future students
 - advances W&M mission, vision and values

SUSTAINABLE CURRICULUM BENEFITS

- Provides a mechanism for identifying potential new opportunities and programs
- Surfaces potential synergies and areas for collaboration across academic units
- Positions the academic enterprise to respond effectively in the current (and future) fiscal environment
- Supports strategic planning and data-informed decision-making

OUTCOMES GOING FORWARD

Cancel or shift rotation of courses with historical under-enrollment

Reevaluate or restructure degree programs with historical trends for low student interest Identify popular courses that could be increased in class size without sacrificing quality Identify core curricular needs for students interested in particular tracks to make sure necessary courses are available

Balance undergraduate and graduate courses within academic units

Explore consolidating coursework to ensure quality and create efficiencies

Develop new coursework in interdisciplinary programs that will release enrollment pressures in departments

DATA-INFORMED PLANNING IN ACTION

- W&M Computing, Data Science & Engineering
 - Internal and external data indicate a unique opportunity:
 - growing current student interest
 - interest in computational fields at W&M has more than tripled in the last 10 years, going from 219 declared majors to 722
 - Computer Science and Data Science have together grown 68% in declared majors since 2020
 - demonstrated W&M faculty strength in both instruction and research
 - significant market need in the mid-Atlantic region graduates do not meet current workforce demand
 - excellent career paths with high salary potential

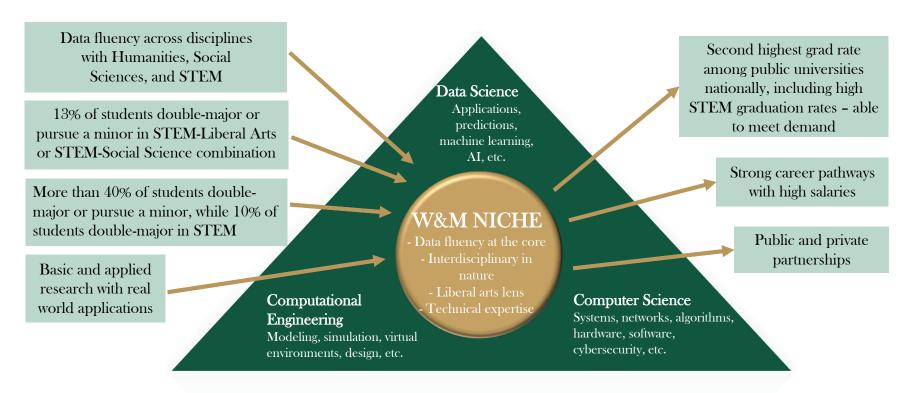
DEFINING INTEREST, NEED & CAPACITY

Expanding computational offerings will help W&M meet student and industry demand, grow enrollments and broaden workforce connections across Virginia and the Mid-Atlantic region.



- W&M has a strong foundation of student interest to build from in computing/data science fields
- Current enrollments in data science, computer science, and adjacent programs experienced nearly 50% growth since 2016
- Market demand and unmet need exist regionally and nationally, especially for well-rounded candidates
- Career outcome potential is strong in this field: significant **job growth** regionally and nationally with high paying positions
- VA universities are not keeping pace with producing graduates in the fastest growing degrees nationally
- Other VA schools focused on traditional engineering, while what is called for is an interdisciplinary approach
- W&M produces wellrounded problem solvers with strong critical thinking, writing and speaking skills
- W&M is uniquely qualified to create a niche by combining liberal arts and STEM into the computational fields - no one regionally is doing it

W&M'S LIBERAL ARTS APPROACH PROVIDES A COMPETITIVE ADVANTAGE TO STEM



Drawing upon different aspects of W&M's core values and student experiences can create a unique environment for computing, data science and engineering that other institutions without a strong liberal arts foundation are unable to replicate

GROWING DEMAND IN COMPUTATIONAL FIELDS

Major	2016 Enrollment	2021 Enrollment	Percent Change
Biology	359	422	14%
Computer Science	215	299	39%
Data Science	19*	120	>200%
Physics	94	108	15%
Business Analytics Data Science	29	105	>200%
Computational & Applied Math & Statistics	35	48	38%
Business Analytics Supply Chain	3	20	>200%
Total	735	1122	49%

EXISTING W&M CAPABILITIES

Existing Faculty:

More than 20 faculty with engineering degrees

More than 40 faculty with degrees in computational sciences





New Facility: Integrated Science Complex IV (2024)



Needed: Investment in faculty positions and additional space

SCHEV APPROVED THIS MONTH

- Graduate certificate in Data and Computer Sciences
 - Response to immediate and critical industry need
 - Stackable credential to potentially lead to MS in Computer Science



Next Steps

