

BOARD OF VISITORS WILLIAM & MARY



COMMITTEE MEETINGS

Board Rooms - Blow Memorial Hall
Matoaka Woods and Holly Rooms – School of Education

February 7 – 10, 2018

SCHEDULE
Board of Visitors Committee Meetings
William & Mary
February 7-10, 2018
Blow Memorial Hall - William & Mary

WEDNESDAY, FEBRUARY 7:

GREAT HALL

11:30 a.m. - Shenkman Jewish Center groundbreaking event program and reception
12:30 p.m.

BOARD DINING ROOM

1:30 p.m. Coffee available

BOARD ROOM – RICHARD BLAND COLLEGE COMMITTEE

2:30-3:30 p.m. Richard Bland College Committee John E. Littel, Chair
(President Sydow) Warren W. Buck III, Vice Chair

Sue H. Gerdelman
Barbara L. Johnson
William H. Payne II
Lisa E. Roday
Karen Kennedy Schultz
Brian P. Woolfolk
Matthew J. Smith, faculty representative
Kayla G. Zanders, student representative

- A. Approval of Minutes
 - 1. November 15, 2017
- B. General Reports
- C. Informational Material
 - 1. Enclosure A, pages 14-27
 - 2. Enclosure B, page 28
 - 3. Enclosure C, pages 29-34
 - 4. Enclosure D, pages 35-36
- D. Closed Session (if necessary)

Board of Visitors
SCHEDULE
February 7-10, 2018

WEDNESDAY, FEBRUARY 7:

BOARD CONFERENCE ROOM – INVESTMENTS SUBCOMMITTEE

3:30-4:30 p.m.	<u>Investments Subcommittee</u> (Mr. Jones) S. Douglas Bunch Christopher M. Little H. Thomas Watkins III	James A. Hixon, Chair Mirza Baig, Vice Chair
	A. Approval of Minutes – November 15, 2017 B. Investment Portfolio Evaluation Overview 1. Enclosure E (<i>see separate booklet</i>) C. Closed Session (if necessary)	

BOARD CONFERENCE OFFICE - EXECUTIVE COMMITTEE

4:30-6:15 p.m. Executive Committee
(Mr. Fox)

Todd A. Stottlemeyer, Chair
H. Thomas Watkins III, Vice Chair
Sue H. Gerdelman, Secretary

Thomas R. Frantz
William H. Payne II
Lisa E. Roday
Karen Kennedy Schultz

A. Approval of Minutes
1. November 15, 2017
2. December 5, 2017 called meeting

B. Discussion topics

C. Closed Session (if necessary)

PLUMERI HOUSE

6:30 p.m. Board Reception and Dinner

THURSDAY, FEBRUARY 8:

BOARD DINING ROOM

7:30 a.m. Breakfast available

BOARD ROOM - COMMITTEE ON AUDIT AND COMPLIANCE

8:00-9:00 a.m. Committee on Audit and Compliance Christopher M. Little, Chair
(Mr. Erdahl, Ms. Boyce, Mr. Jones) Brian P. Woolfolk, Vice Chair
Mirza Baig
Barbara L. Johnson
John E. Littel

- A. Approval of Minutes – November 16, 2017
- B. Report from Auditor of Public Accounts
- C. Report from Chief Financial Officer
- D. Report from Director of Internal Audit
- E. Report from Chief Compliance Officer
- F. Closed Session (if necessary)

BLOW HALL ROOM 201- COMMITTEE ON ACADEMIC AFFAIRS

9:00-9:40 a.m. Committee on Academic Affairs Karen Kennedy Schultz, Chair
(Provost Halleran) S. Douglas Bunch, Vice Chair
Mirza Baig
Warren W. Buck III
James A. Hixon
Anne Leigh Kerr
John E. Littel
J.E. Lincoln Saunders
Eric D. Chason, faculty representative
Elijah S. Levine, student representative

- A. Approval of Minutes – November 16, 2017
- B. Report from Provost
- C. Report from Faculty Liaison Committee Chair
- D. Closed Session (if necessary)
- E. Action Materials
 - 1. Resolution 1, page 42
 - 2. Resolution 2, pages 43-44
 - 3. Resolution 3, pages 45-46
 - 4. Resolution 4, page 47
 - 5. Resolution 5, page 48
 - 6. Resolution 6, page 49
 - 7. Resolution 7, pages 50-51

THURSDAY, FEBRUARY 8:

Committee on Academic Affairs (continued):

8. **Resolution 8**, pages 52-53
9. **Resolution 9**, pages 54-55
10. **Resolution 10**, pages 56-57
11. **Resolution 11**, page 58
12. **Resolution 12**, pages 59-60
13. **Resolution 13**, pages 61-62
14. **Resolution 14**, pages 63-64

BOARD ROOM

9:40-10:30 a.m. Provost Report and Faculty Presentation Karen Kennedy Schultz

BOARD ROOM - COMMITTEE ON ADMINISTRATION, BUILDINGS AND GROUNDS

10:30-11:15 a.m. Committee on Administration, Buildings William H. Payne II, Chair
 and Grounds Anne Leigh Kerr, Vice Chair

(Mr. Jones)
Warren W. Buck III
James A. Hixon
Barbara L. Johnson
J.E. Lincoln Saunders
Karen Kennedy Schultz
Christopher J. Abelt, faculty representative
Annelise Yackow, student representative

- A. Approval of Minutes – November 16, 2017
- B. Report from Building Official
 1. Enclosure F, page 66
- C. Report from Virginia Institute of Marine Science Dean/Director
 1. Enclosure G, pages 67-71
 2. **Resolution 15**, pages 72-73
- D. Report from Senior Vice President for Finance and Administration
 1. Enclosure H, pages 74-79
 2. **Resolution 16** pages 80-83
 3. **Resolution 17**, pages 84-86
 4. **Resolution 18**, pages 87-88
- E. Closed Session (if necessary)

11:15 a.m. Walk to Cohen Career Center

Board of Visitors
SCHEDULE
February 7-10, 2018

THURSDAY, FEBRUARY 8:

COHEN CAREER CENTER – COMMITTEE ON STUDENT AFFAIRS

11:30-12:15 p.m. Committee on Student Affairs
(Ms. Ambler)

Lisa E. Roday, Chair
William H. Payne II, Vice Chair

- A. Report from Vice President for Student Affairs
- B. Report from Student Liaisons

12:15 p.m. Depart for School of Education

MATOAKA WOODS ROOM – SCHOOL OF EDUCATION

**JOINT MEETING: BOARD OF VISITORS / CWM FOUNDATION BOARD OF TRUSTEES /
ALUMNI ASSOCIATION BOARD OF DIRECTORS/ANNUAL GIVING BOARD OF DIRECTORS**

12:30 p.m.

- A. Call to Order and Welcome
- B. Advancement and Campaign Update
- C. Career Services for Students and Alumni
- D. Q&A session with the Board leaders

3:30 p.m. Adjourn Joint Meeting

HOLLY ROOM – SCHOOL OF EDUCATION

JOINT MEETING: COMMITTEE ON ATHLETICS AND CWMF ATHLETICS SUB-COMMITTEE

3:45-5:15 p.m. Committee on Athletics
(Ms. Huge)

Sue H. Gerdelman, Chair
S. Douglas Bunch, Vice Chair

Thomas R. Frantz
J.E. Lincoln Saunders
H. Thomas Watkins III
Rex K. Kincaid, faculty representative
Conor J. Rooney, student representative

- A. Call to Order and Introductory Remarks
- B. Approval of Minutes
 - 1. CWMF Athletics Sub-Committee – October 19, 2017
 - 2. Committee on Athletics – November 16, 2017
- C. Closed Session (if necessary)
- D. Alumni-Athlete Giving Challenge
- E. Facilities Update
- F. Increasing Tribe Club Membership
- G. Women's Athletics Leadership Council

Board of Visitors
SCHEDULE
February 7-10, 2018

THURSDAY, FEBRUARY 8:

5:30-6:00 p.m. Dedication of Squash Court at Student Rec Center

MUSCARELLE MUSEUM OF ART

6:00 p.m. **JOINT RECEPTION/STROLLING SUPPER** with Board of Visitors / CWM
Foundation Board of Trustees / Alumni Association Board of Directors /
Annual Giving Board of Directors / Muscarelle Museum Board of Directors

SADLER CENTER - COMMONWEALTH AUDITORIUM

8:00 p.m. Conversation with the Chancellor

Board of Visitors
SCHEDULE
February 7-10, 2018

FRIDAY, FEBRUARY 9:

BOARD DINING ROOM

7:30 a.m. Breakfast available

BOARD ROOM – COMMITTEE ON FINANCIAL AFFAIRS

8:15-8:50 a.m. Committee on Financial Affairs
(Mr. Jones)
Mirza Baig
S. Douglas Bunch
Thomas R. Frantz
Anne Leigh Kerr
Christopher M. Little
Brian P. Woolfolk
Catherine A. Forestell, faculty representative
T. Nicole Ng, student representative

H. Thomas Watkins III, Chair
James A. Hixon, Vice Chair

- A. Approval of Minutes – November 17, 2017
- B. Report from Senior Vice President for Finance and Administration and Chief Financial Officer
 - 1. Enclosure I, page 93
 - 1. Enclosure J, pages 94-101
- C. Report from Virginia Institute of Marine Science Dean/Director
 - 1. Enclosure K, page 102
 - 1. Enclosure L, page 103
- D. Investments Subcommittee report
- E. Closed Session (if necessary)

BOARD ROOM – COMMITTEE ON STRATEGIC INITIATIVES AND NEW VENTURES

9:00-9:45 a.m.	<u>Committee on Strategic Initiatives and New Ventures</u> (Mr. Broaddus)	Thomas R. Frantz, Chair John E. Littel, Vice Chair
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- A. Introductory Remarks
B. Closed Session (if necessary)

9:45 a.m. Recess Committees

BOARD ROOM – BOARD OF VISITORS MEETING

10:00 a.m.	BOARD MEETING - see MEETING AGENDA	Mr. Stottlemeyer
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Board of Visitors
SCHEDULE
February 7-10, 2018

FRIDAY, FEBRUARY 9:

BLOW HALL ROOM 201

12:00-12:45 p.m. Lunch with W&M Cypher Society
1:00-2:00 p.m. Cypher Society Annual Meeting

BOARD ROOM

1:00-3:00 p.m. Full Board meeting

CHARTER DAY CEREMONY – KAPLAN ARENA

3:30 p.m. Platform Party Robing / Rooms 221 and 225

4:00-5:15 p.m. Charter Day Ceremony

5:15-6:15 p.m. Post-Ceremony President's Platform Party Reception / Person Room

KINGSMILL RESORT

6:30 p.m. The 29th Annual Lord Botetourt Affair

GREAT HALL – WREN BUILDING

7:00 p.m. Arts & Sciences Dean's Dinner

SATURDAY, FEBRUARY 10:

BOARD ROOM

7:45-10:00 a.m. Full Board meeting

SADLER CENTER – COMMONWEALTH AUDITORIUM

10:00-11:00 a.m. Alumni Medallion Ceremony
(Janet Rollins Atwater '84, Jillian A. Ellis '88, L.H.D. '16, Shelby M. Hawthorne '67, M.A.Ed. '75, Ellen R. Stofan '83, D.Sc. '16))

ALUMNI HOUSE – LEADERSHIP HALL

11 a.m.-1:00 p.m. Alumni Medallion Reception

MEN'S GOLD RUSH BASKETBALL GAME - KAPLAN ARENA

2:00 p.m. W&M vs. University of Delaware

Board of Visitors
SCHEDULE
February 7-10, 2018

SATURDAY, FEBRUARY 10:

WILLIAMSBURG LODGE – CHARTER DAY RECEPTION & DINNER (black tie)

6:30 p.m.	Reception – Colony Ballroom
7:30 p.m.	Dinner – Virginia Ballroom
9:30 p.m.	Dessert Reception – Virginia Room Foyer

AGENDA ITEMS
Board of Visitors Meeting
William & Mary

February 7-10, 2018
Board Room - Blow Memorial Hall

RICHARD BLAND COLLEGE

Enclosure A, pages 14-27	Administrative Update: RBC-19 Progress Report
Enclosure B, page 28	2017-2018 Operating Budget Update
Enclosure C, pages 29-34	Report from Faculty Representative
Enclosure D, pages 35-36	Report from Student Representative

WILLIAM & MARY

Resolution 1, page 42	Appointments to Fill Vacancies in the Instructional Faculty
Resolution 2, pages 43-44	Award of Academic Tenure
Resolution 3, pages 45-46	Faculty Promotions
Resolution 4, page 47	Designated Professorships
Resolution 5, page 48	Faculty Leave of Absence
Resolution 6, page 49	Resolution to Approve a Bachelor of Science Program in Computational & Applied Mathematics & Statistics
Resolution 7, pages 50-51	Retirement of Jonathan F. Arries, Department of Modern Languages and Literatures
Resolution 8, pages 52-53	Retirement of Joanne M. Braxton, Department of English
Resolution 9, pages 54-55	Retirement of Maryse Fauvel, Department of Modern Languages and Literatures

Board of Visitors
AGENDA ITEMS
February 7-9, 2018

Resolution 10, pages 56-57	Retirement of Julie Galambush, Department of Modern Languages and Literatures
Resolution 11, page 58	Retirement of John Philip Kearns, Department of Computer Science
Resolution 12, pages 59-60	Retirement of Michael C. Newman, School of Marine Science
Resolution 13, pages 61-62	Retirement of Katherine K. Preston, Department of Music
Resolution 14, pages 63-64	Retirement of Ronald B. Rapoport, Department of Government
Resolution 15, pages 72-73	Resolution to Approve Property Acquisition: 29 Brooklyn Avenue
Resolution 16, pages 80-83	Resolution to Approve Proposed Amended Regulation Regarding Weapons on Campus
Resolution 17, pages 84-86	Resolution to Approve Proposed Regulation Regarding Open Flames on Campus
Resolution 18, pages 87-88	Resolution to Approve Easement for Providing Underground Electric Service to the Property Known as 628 Hofstadter Road in Newport News to Virginia Electric and Power Company
Enclosure E	Investment Update for Periods Ending December 31, 2017 (<i>see separate booklet</i>)
Enclosure F, page 66	Report from College Building Official
Enclosure G, pages 67-71	Virginia Institute of Marine Science Capital Outlay Projects Progress Report
Enclosure H, pages 74-79	College of William and Mary Capital Outlay Projects Progress Report
Enclosure I, page 93	College of William & Mary Summary of Operating Budget Amendment Submitted to the 2018 General Assembly

Board of Visitors
AGENDA ITEMS
February 7-9, 2018

Enclosure J, pages 94-101	College of William and Mary 2017-2018 Operating Budget Summary
Enclosure K, page 102	Virginia Institute of Marine Science Summary of Operating Budget Amendments Submitted to the 2018 General Assembly
Enclosure L, page 103	Virginia Institute of Marine Science 2017-2018 Operating Budget Summary

RICHARD BLAND COLLEGE COMMITTEE

February 7, 2018

2:30 – 3:30 p.m.

Board Room – Blow Memorial Hall

John E. Littel, Chair

Sue H. Gerdelman, Vice Chair

- I. Introductory Remarks – Mr. Littel
- II. Approval of Minutes – November 15, 2017
- III. General Reports
 - A. President and Administration – Debbie L. Sydow
 - B. Report from Faculty Representative – Matt Smith
 - C. Report from Student Representative – Kayla Zanders
- IV. Informational Material
 - A. Administrative Update: RBC-19 Progress Report Enclosure A
 - B. 2017-2018 Operating Budget Update Enclosure B
 - C. Report of the RBC Faculty Representative Enclosure C
 - D. Report of the RBC Student Representative Enclosure D
- V. Closed Session (if necessary)
- VI. Discussion
- VII. Adjourn

RICHARD BLAND COLLEGE COMMITTEE
MINUTES – NOVEMBER 15, 2017

MINUTES
Richard Bland College Committee
November 15, 2017
Board Room – Blow Memorial Hall

Attendees: John E. Littel, Chair; Warren W. Buck III, Vice Chair, Sue H. Gerdelman, Barbara L. Johnson, William H. Payne II, Lisa E. Roday; Karen Kennedy Schultz; Brian P. Woolfolk, faculty representative Matthew J. Smith and student representative Kayla G. Zanders. Board members present: Christopher M. Little and staff liaison Terence A. Fasanella. Others present: President Debbie L. Sydow, Kenneth LaTessa, Eric Kondzielawa, J. Tyler Hart, Penelope G. Howard, Tiffany Birdsong, Henry R. Broaddus, Kent B. Erdahl, Deborah A. Love, Cynthia Norwood, Kiersten L. Boyce, Joanne Williams, Brian W. Whitson, Amy S. Sebring, Jeremy P. Martin, Michael J. Fox, Fran Bradford, W. Fanchon Glover, Janice L. Zeman, Sandra J. Wilms

Chair John Littel called the Committee to order at 2:03 p.m., offered brief opening remarks and reviewed the agenda. He advised that the order of the agenda was being revised. The closed session would be held first in order to permit the William & Mary administrators to report then leave to attend another committee meeting.

Recognizing that a quorum was present, Mr. Littel asked for a motion to approve the minutes of the meeting of September 13, 2017. Motion was made by Ms. Roday, seconded by Mr. Woolfolk, and approved by voice vote of the Committee.

Mr. Littel then moved that the Richard Bland College Committee of the Board of Visitors of the College of William and Mary convene in closed session to discuss the evaluation of the performance of departments or schools of public institutions of higher education where such evaluation will necessarily involve discussion of the performance of specific individuals; and to discuss contracts for services or work to be performed by the College, as provided for in Section 2.2-3711.A.1. and 9. of the Code of Virginia. Motion was seconded by Ms. Gerdelman. The observers were asked to leave the room and the Committee went into Closed Session at 2:08 p.m.

The Committee reconvened in open session at 3:14 p.m. Mr. Littel reviewed the topics discussed during the closed session, and then moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Buck and approved by roll call vote of the Committee members conducted by Mr. Littel. (Certification **Resolution** is appended.)

President Sydow briefly commented on the U.S. Department of Education program review in October, which reviewed all offices involved in financial aid administration. Financial Aid Director Lisa Johnson served as the lead. The final report will be issued at a later date. President Sydow advised that Chief Financial Officer Penny Howard was leaving to accept a position with the SUNY system and introduced Interim Director of Finance, Rick Pearce, who would begin his duties on November 20. Mr. Pearce recently retired as Vice President for Administration and Finance for the University of Mary Washington, and Treasurer of the UMW Foundation.

Mr. LaTessa noted that the College was in the final stages of the Compliance Certification Report for the SACS-COC reaffirmation process. The men's soccer team ended the season as Region X champions and nationally ranked at #17. The men's basketball team is ranked #2 in the nation in

Richard Bland College Committee
MINUTES
Page 2

preseason polling. In Fall 2018 all RBC sports teams will participate at the NJCAA Division I level. Mr. LaTessa advised that Professor Tiffany Birdsong would be reporting for the faculty in the absence of Professor Matt Smith, who was attending the Online Learning Consortium conference to accept the Digital Learning Innovation Faculty-led Team Award for RBC for advancing undergraduate success through the adoption of digital courseware.

Mr. Littel asked for a motion to approve **Resolution 1**, Resolution to Approve Naming of the Statesman Athletic Field, and to accept the financial report detailed in **Resolution 19**, Receipt of the Consolidated Financial Report of The College of William and Mary in Virginia, Virginia Institute of Marine Science, and Richard Bland College for the Fiscal Year Ended June 30, 2017, considered jointly with William & Mary. Motion was made by Mr. Buck, seconded by Ms. Johnson and approved by voice vote of the Committee.

Professor Birdsong briefly highlighted faculty committee work on the SACS reaffirmation and the QEP topic, as well as the upcoming faculty concert and a sociology publication. Dr. Buck will be delivering a fireside chat on the Richard Bland campus on November 30. Dean Vern Lindquist will be leaving mid-December to accept the position as Vice President for Academic Services at Lincoln Land Community College in Springfield, Illinois, and farewell events are planned.

Student representative Kayla Zanders invited four Richard Bland students to share their experiences at Richard Bland and to discuss why they chose the College. Following the presentations, there was a brief question and answer session with the students.

President Sydow noted that the administrative reports were contained in Enclosure A, but asked Director of Operations and Capital Assets Eric Kondzielawa to comment briefly on the Pecan Festival. Mr. Kondzielawa noted that this was the second year for the festival and, despite the weather forecast that forced the cancellation of the second day, there was record-breaking attendance of over 12,000. All proceeds from this event go toward scholarships for Richard Bland students.

There being no further business, the Committee adjourned at 3:47 p.m.

November 15, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Richard Bland College Committee has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

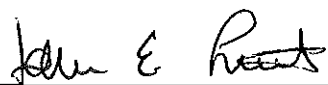
NOW, THEREFORE, BE IT RESOLVED, That the Richard Bland College Committee, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Richard Bland College Committee.

VOTE

AYES: 8

NAYS: 0

ABSENT DURING CLOSED SESSION:



John E. Littel
Chair
Richard Bland College Committee



Richard Bland College
of WILLIAM & MARY

RBC-19 PROGRESS REPORT
February 2018

Dr. Kenneth LaTessa
Acting Provost

Academics

The Institutional Effectiveness Committee continues to drive toward completion of the Compliance Certification Report, which is due to the office of SACS-COC by March 1, 2018. The committee meets weekly to discuss areas of the report that need institutional action and to respond to the comments made by the consultant who is conducting narrative review. Final editing of the narratives is underway with 56 of 72 complete, leaving 16 in various stages of final draft.

SACS-COC officials notified Richard Bland College at the annual meeting in early December 2017 that improvement efforts in the area of programmatic outcomes has earned the College release from monitoring. No further action is necessary, as RBC has met all of the requirements.

Dr. Tiffany Birdsong, Assistant Professor of Psychology and President of the Faculty Assembly, has taken on an additional role as the Exceptional Student Experience (ESE) Program Manager. She will work closely with the Provost and Student Success teams to coordinate efforts for continued assessment, improvement and development of First Year Experience (FYE) programs.

Enrollment Management & Student Success

Richard Bland College is pleased to announce a 13% increase in students achieving a grade point average (GPA) of 3.25 and above for the 2017 fall semester as compared to last year. The academic success of RBC students is attributed to the College's commitment to advancing student success with its Exceptional Student Experience (ESE@RBC) program.

February 7-9, 2018

Page 2 of 14

Dr. Danielle Williams was promoted to Associate Provost for Enrollment Management & Student Success and now has responsibility for the Exceptional Student Experience (ESE) program, which includes oversight of Learner Mentors. She will be working closely with Dr. Tiffany Birdsong to ensure that this successful program continues to thrive and evolve in a positive direction with a continued focus on efforts to improve student retention and experience.

Primary registration for Spring 2018 has been completed. Enrollment, exclusive of Dual Enrollment is as follows:

Headcount: 814

Credit Hours: 11,060

As expected, more stringent admissions requirements implemented in 2017-2018 resulted in decreased enrollment. Relative to Spring 2017 YTD, Richard Bland College experienced a 10% drop in headcount (down from 907) but a 1% increase in enrolled credit hours (up from 11,060). More importantly, RBC experienced only a 13% drop in credit hours from Fall 2017 vs the 26% drop seen the previous academic year. Student retention Fall-to-Spring jumped from 74% to 80%.

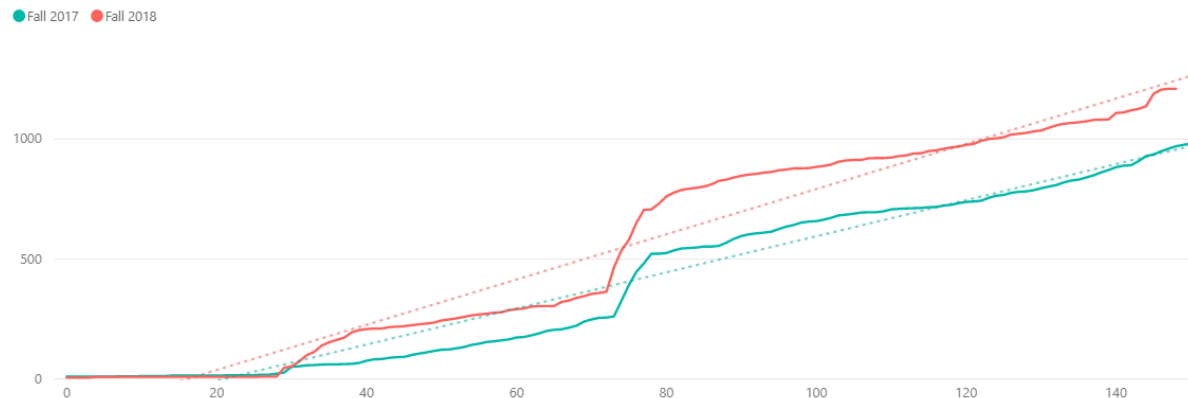
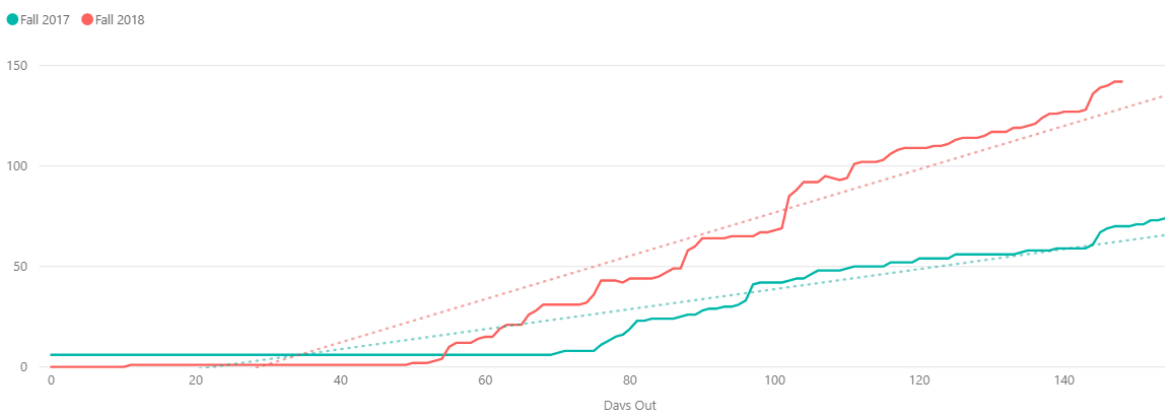
Final numbers for Spring 2018 will be determined once registration for the late start period has completed and final rosters for dual enrollment courses have been received.

The team is fully focused on recruitment for the fall 2018 freshman class, which is progressing on track.

Stage Name	Applicant			Admit			Confirmation			Registration		
RegionName	TargetValue	CurrentValue	Percent of Target	TargetValue	CurrentValue	Percent of Target	TargetValue	CurrentValue	Percent of Target	TargetValue	CurrentValue	Percent of Target
Non-Virginia	167	80	47.9 %	65	17	26.2 %	43	2	4.7 %	37	0	0.0 %
Central Virginia	2078	781	37.6 %	810	306	37.8 %	535	107	20.0 %	460	0	0.0 %
Tidewater	294	117	39.8 %	115	36	31.3 %	76	5	6.6 %	65	0	0.0 %
Northern Neck	68	45	66.2 %	26	13	50.0 %	17	5	29.4 %	15	0	0.0 %
Northern Virginia	271	56	20.7 %	106	19	17.9 %	70	9	12.9 %	60	0	0.0 %
Valley	90	55	61.1 %	35	26	74.3 %	23	2	8.7 %	20	0	0.0 %
Western Virginia	45	15	33.3 %	18	6	33.3 %	12	1	8.3 %	10	0	0.0 %
Southwest	23	1	4.3 %	9	0	0.0 %	6	0	0.0 %	5	0	0.0 %
Southside	90	60	66.7 %	35	19	54.3 %	23	11	47.8 %	20	0	0.0 %
Total	3126	1210	38.7 %	1219	442	36.3 %	805	142	17.6 %	692	0	0.0 %

Table 1 (updated 01/27/2018)

Applications and confirmed deposits for fall 2018 are up 25% (1270 vs 970 applications) and 103% (142 vs 70 deposits), respectively, over last year.

Figure 1. Application comparison Fall 2018 vs. Fall 2017 (updated 01/27/2018)*Figure 2. Confirmation (deposit) comparison Fall 2018 vs. Fall 2017 (updated 01/27/2018)*

Statesmen Athletics

Athletic Director's Academic Excellence List

Thirty-six student-athletes were named to the Athletic Director's Academic Excellence List for the 2017 Fall Semester. These outstanding individuals from four different Statesmen sports programs attained a semester grade point average of 3.0 or better. The sport-by-sport breakdown included 15 from men's soccer, eight from both softball and women's volleyball, and six from men's basketball. Ten of the student-athletes attained a GPA of 4.00, while eight others attained a GPA of 3.50 or higher. One student-athlete participates in two sports at Richard Bland (softball and women's volleyball).

Men's Basketball Nationally Ranked Once Again

After starting this season as the pre-season #2 ranked team, Richard Bland was ranked #12 in the NJCAA Division II Poll of January 9. The Statesmen hit the halfway mark of the season with a record of 11-4 overall, including 5-2 in Region 10. Local sophomore Stanley Taylor of Petersburg

was named the National Player of the Week on November 29. RBC has expectations of advancing to its third National Tournament in four years this March. As of mid-January, the fifth-year program had posted an overall record of 115-35 (.767%) since the sport was reinstated prior to the 2013-14 season, including two 30-win campaigns among three 25-win seasons. The Statesmen are an even more impressive 56-8 (.875%) at home over the past five seasons.

Information & Technology Services

The Virginia Auditor of Public Accounts (APA) has begun the FY 2017 audit of information technology at RBC. Initial requests for data by the APA are complete. An onsite meeting will take place the week of January 29, 2018 to discuss additional data requests, and the APA will assess physical security in and around the college data centers.

The Ellucian Banner ERP Version 9 upgrade plan is well underway, with two-thirds of the tasks complete. RBC Information Technology has connected with William & Mary Information Technology, and the result to date is a beneficial and supportive consultative relationship which has provided assessment of the RBC upgrade plan, availability to informational resources, and regularly scheduled conference calls.

Other ongoing projects in various stages for Information Technology include migration to the Cardinal Payroll System (in coordination with the Commonwealth), technical build-out of a new testing center, technical support for the SACS-COC reaffirmation process and implementation of a SharePoint-based college-wide Intranet. Additionally, initial research into platforms that can assist RBC in course and space scheduling is underway.

Student Life

Student Conduct & Integrity

- Implemented the online tracking quiz for the Student Handbook
- In collaboration with Campus Police created a consent program: "Lets talk about consent!"

Office of Student Activities & Leadership

- 2018 Homecoming programming featured impactful programs and events
- Collaborated with Global Student Success Program to create International Student Week

Housing

- Plans for themed housing communities continue, with the anticipated addition of a new housing facility in the fall allowing more options for students

February 7-9, 2018

Page 5 of 14

Counseling Services

- Successfully transitioned Counseling Services from Academic Support to Student Life
- Revamped the tiered approach to counseling services to better focus on preventative services

Office of Residence Life

- Collaborated with Petersburg Health Department on “Sex and Ice-cream”
- Collaborated with Institutional Research to assess two themed learning communities to make strategic enhancements

Richard Pearce

Interim Chief Financial Officer

2017-18 Budget Update (as of December 31, 2017)**RICHARD BLAND COLLEGE
2017-2018 Budget Update December 31, 2017**

	REVENUES	Original FY18 Budget	Adjustments to Budget	Revised FY18 Budget	FY18 Actuals as of 12/31/17	ACTUAL TO REVISED BUDGET
Note:						
	Tuition & Fees	4,269,750	-	4,269,750	\$ 2,276,774	53.3%
	Auxiliary Charges (Room, Board, Fees)	5,483,148	-	5,483,148	\$ 2,497,023	45.5%
<i>1</i>	State GF Appropriations	6,550,112	281,023	6,831,135	\$ 6,831,135	100.0%
	Prior Year GF Carry Over	-	536,991	536,991	\$ 536,991	100.0%
	Total Revenues	\$ 16,303,010	\$ 818,014	\$17,121,024	\$12,141,923	70.9%
	EXPENDITURES	Original FY18 Budget	Adjustments to Budget	Revised FY18 Budget	FY18 Actuals as of 12/31/17	ACTUAL TO REVISED BUDGET
Note:						
	Salaries & Wages	8,744,593	-	8,744,593	\$ 4,495,396	51.4%
	Fringe Benefits	2,808,538	-	2,808,538	\$ 1,895,704	67.5%
	Capital Lease Residence Halls	1,293,690	-	1,293,690	\$ 734,509	56.8%
<i>2</i>	Information Technology	949,049	-	949,049	\$ 634,359	66.8%
<i>3</i>	Maintenance and Operations	1,600,000	-	1,600,000	\$ 899,254	56.2%
<i>4</i>	Other	550,000	-	550,000	\$ 1,014,544	184.5%
	Total Expenditures	\$ 15,945,870	\$ -	\$15,945,870	\$ 9,673,766	60.7%

Notes:

- 1 Adjustment to budget reflects General Fund Central Appropriations for salary actions, fringe benefit rate changes and related items.*
- 2 Actual-to-budget reflects annual licenses and contracts expenditures that are paid within the first 6 months of the calendar year.*
- 3 FY18 actuals includes large non-capital project expenses for renovation of soccer field and kitchen equipment replacement.*
- 4 Other includes one-time expenditures for SACS Reaccreditation, temporary staffing and skilled services.*

**Governor's Proposed Budget for Fiscal Years 2018-19 and 2019-20
(Specific impact on Richard Bland College)****Increases in FY 2019 State Funding:**

- \$256,070 to fund three essential positions in the RBC Finance area as identified in recent audits
- \$543,966 in additional Financial Aid funding for RBC bringing the total from \$697,018 to \$1,240,984
- \$94,622 in additional RBC Maintenance Reserve funds bringing the new total to \$515,756

February 7-9, 2018

Page 7 of 14

Increases in FY 2020 State Funding (in addition to the increased funding in FY 2019):

- \$125,196 in additional funds for Financial Aid, bringing RBC's new total to \$1,366,180
- Increase RBC's Base Adequacy funding for general operations by \$128,143

Other:

- There is funding for the State's share of a 2% salary increase for faculty and staff in FY 2020. The proposed effective date of the salary increase is *November 10, 2019*.
- Additional State funds are also provided as the State's share of employee fringe benefits increases (such as retirement and health insurance) and central operating charges for Cardinal Finance and Payroll, eVa, VITA, etc

NOTE: In both of the above cases (increases in salary and fringe benefits and centrally operated services), the costs associated with each initiative is funded 67% with State monies and 37% with RBC Tuition and Fees

2018 Legislative Session Budget

The biennial budget introduced by outgoing governor, Terry McAuliffe, included \$256,070 in FY19 and \$279,350 in FY20 to cover a portion of the funding requested to support staffing and software needed to address audit findings. The original request is shown below.

Original Request:

Financial & Regulatory Compliance

Financial Reporting Manager	\$ 88,750
Procurement Support Specialist	\$ 80,450
Human Resources Support Specialist	<u>\$ 75,000</u>
Sub-total	\$244,200

Technical/Security Compliance

Network Engineer	\$115,600
Data Compliance Analyst	\$ 87,500
Human Resources Management Software	<u>\$104,950</u>
Sub-total	\$308,050

Grand Total \$552,250

RBC has requested a budget amendment to fully fund the initial request in the 2018-20 biennium.

2018-19 Primary Cost Drivers

- Annualize FY 2018 Salary and Benefits Increases
- Increased cost of employer's share of health and group life insurance premium
- Increase in cost of Centrally Funded programs such as Information Security and Personnel Management systems and staff
- Debt Service for new residence hall
- Operating and staffing for new residence hall
- Incremental increases in contracts, licenses and utilities

Impact of Incremental Increases in Tuition and E&G Fees

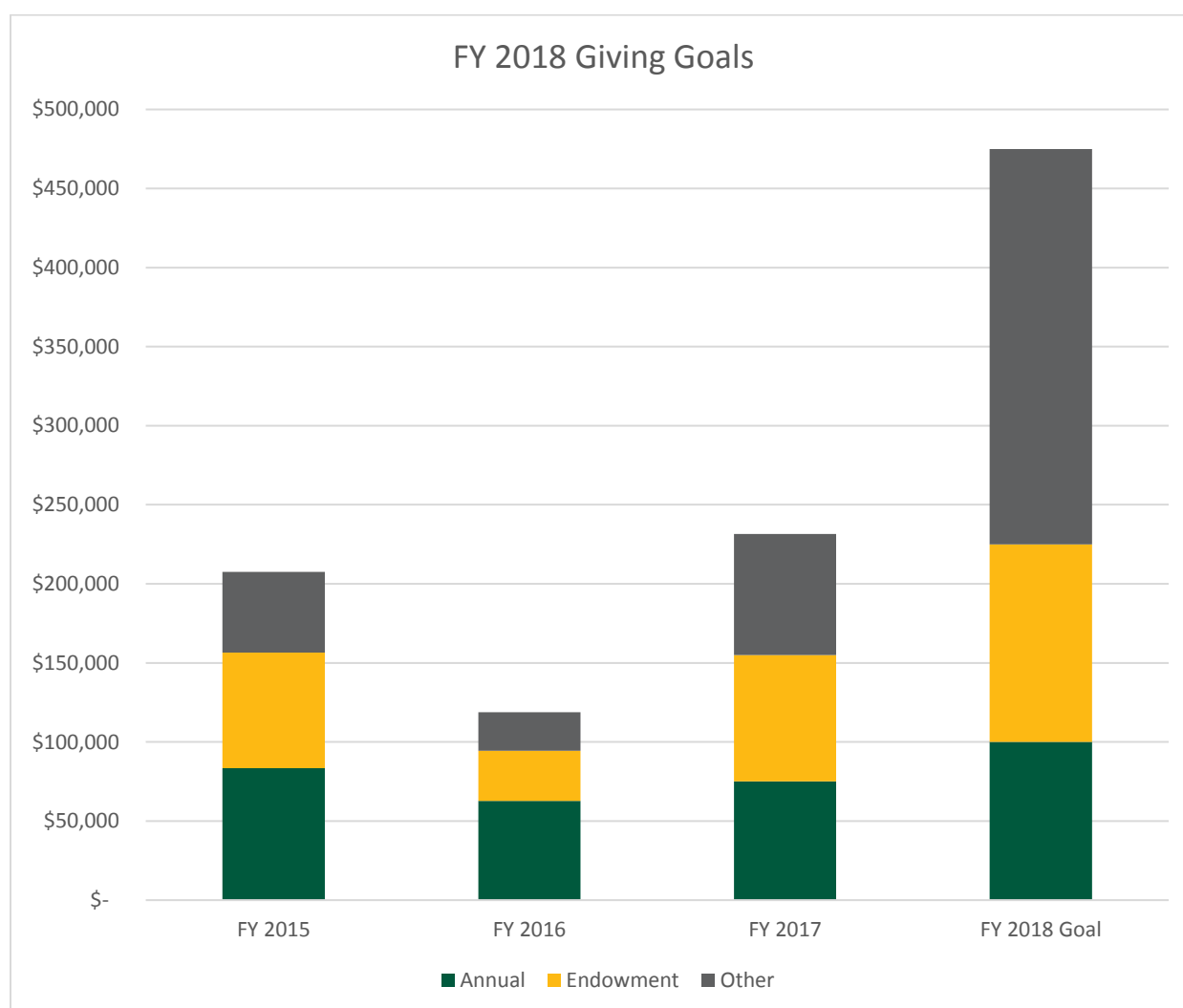
<u>Impact of Incremental Increases</u>		
<u>In-State</u>	<u>Increase to Student</u>	<u>Total Increase in Revenue</u>
1%	\$58	\$59,285
5%	\$290	\$296,425
9.8% (6 YR Plan)	\$570	\$581,000
<u>Out-of-State</u>	<u>Increase to Student</u>	<u>Total Increase in Revenue</u>
3% (6 YR Plan)	\$600	\$9,000

Dr. Tyler Hart
Acting Chief Development Officer

Giving to the College

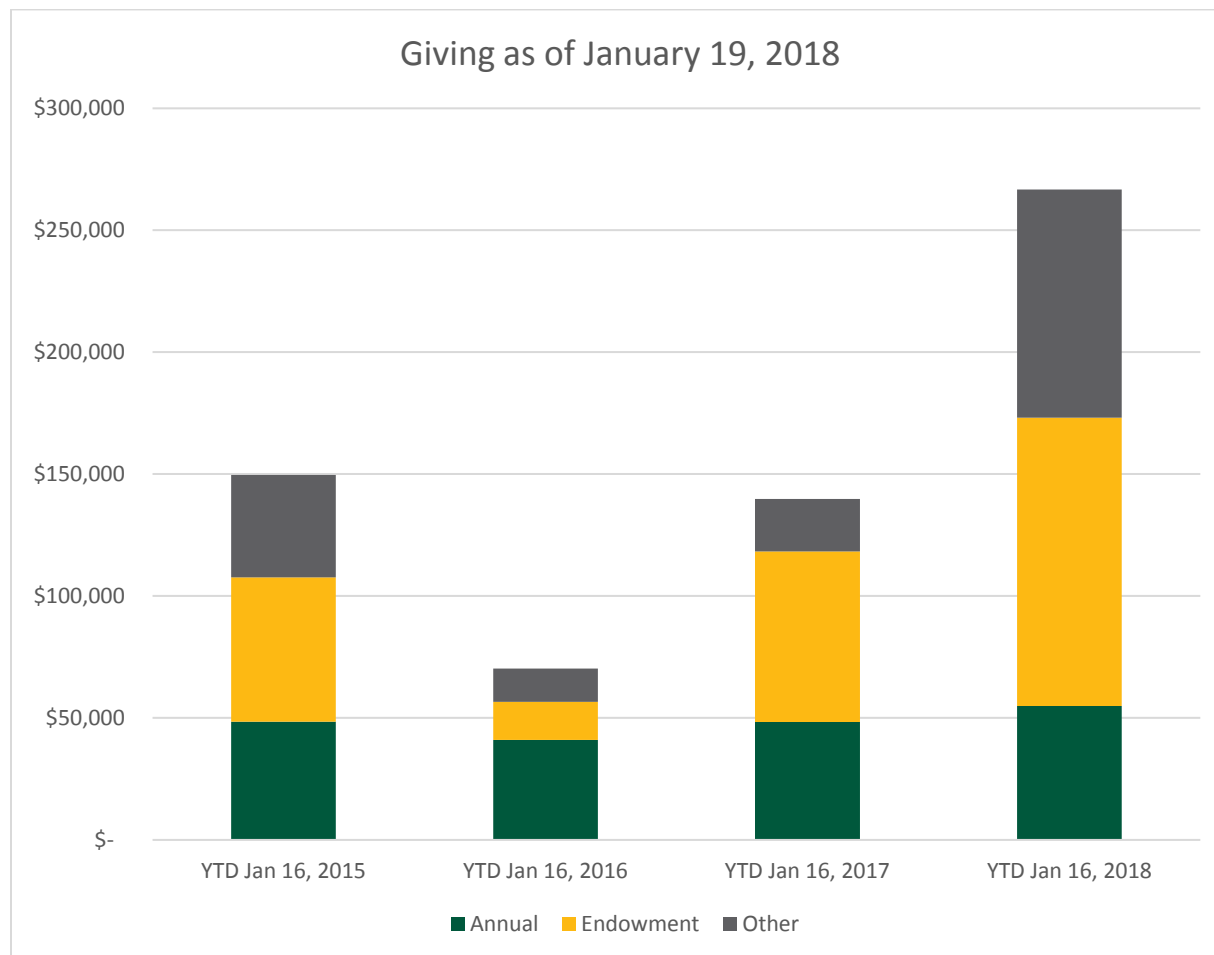
At the outset of the 2018 fiscal year, a priority was set to fully leverage the donor management platform—Raisers Edge—to increase the annual fund, endowment and total giving to the College. Targets are illustrated in Figure 1.

Figure 1: Fiscal Year 2018 Giving Targets



With support from an active and philanthropic Foundation Board, giving is ahead of prior years in all categories. Total giving in FY 2018 has already exceeded FY 2017 (see Figure 2), with six months remaining in FY 2018.

Figure 2. Year-to-Date Giving as of January 19, 2018



Foundation Accounting

For optimal effectiveness and efficiency, the Development Office has pursued outsourcing of financial reporting and bill payment instead of implementing a new accounting software to replace QuickBooks as originally planned. Although early in this process, an estimated \$5,000 savings and increased quality assurance is anticipated. More information on this project will be available in April.

Eric Kondzielawa
Director of Operations & Capital Assets

Library Renovation

Student Success Center plans that include modernization and renovation of the Café/Community room and the Library are complete. The College is in the bidding process for computers, furniture and other equipment needed to complete the project. Construction work will begin in mid-May. The project is being funded, in part, through a \$150,000 grant from the Mary Morton Parsons Foundation and matching funds raised in the same amount, totaling \$300,000.

HSS Renovation

The \$4.2 million HSS renovation project is on time and trending under budget. Daniels Company was awarded the project to repurpose and renovate the building into a 73-bed facility that will open in Fall 2018.

Auxiliary Services

In an ongoing effort to increase community engagement with the College, RBC continues to host an array of events that bring campus and community members together. On Saturday, April 21, the College will host “Jammin’ in the Grove.” This spring event will include a concert and dancing with the *Coolin’ Out Band*, and will feature food, drink and selected vendors.

Among the many partners scheduled to lease campus facilities in the summer of 2018, the STEAM Academy will return to RBC for a two-week youth camp.

February 7-9, 2018

Page 12 of 14 **Jeff Brown**

Director, Campus Safety & Police

Police

The Campus Security Officer (CSO) program, which replaced contracted security staff (G4S Security) with College employees, was successfully implemented January 2, 2018. The CSOs provide security at the front desks in Patriot and Freedom Halls from midnight until 8 a.m. All CSO personnel successfully completed the Virginia Department of Criminal Justice Services (DCJS) 16-hour training program and received professional certification. In addition, Police and College staff trained the security officers in CPR and AED lifesaving techniques. With the implementation of this program, the College is expected to realize a savings of approximately \$1,500 each month.

The Department offered a motor vehicle safety check to students, faculty and staff before they left the College for Thanksgiving break. In this new and innovative program called, "Check Out My Ride," police officers and a representative from Leete Tire, a local auto repair business, checked fluid levels, tire pressure and general safety conditions of every vehicle that drove to the Maze Hall parking lot for inspection. The program was a success and plans are underway to continue the program in the spring semester before spring break.

The Department added a 4-wheel drive vehicle to the police vehicle fleet. This vehicle was transferred from the Facilities Department to the Police Department in January 2018. All police equipment, to include radios, lights, and a siren have been installed. Vehicle markings will be added this month.

**Emergency Management**

The College is in the process of updating the College's Emergency Operations Plan (EOP). The Virginia Department of Emergency Management requires that the EOP be updated and resubmitted to them every five (5) years.

The College successfully updated and submitted to the Virginia Department of Emergency Management the 2017 Continuity of Operations Plan (COOP) in November, 2017. COOP, which is the initiative to ensure that essential functions of the College can continue in the event of a disaster, conducted an inter-departmental tabletop exercise in November 2018, focusing on a Banner outage.

February 7-9, 2018

Page 13 of 14

The Director of Campus Safety and Chief of Police is serving as the College's emergency management coordinator. As such, he has successfully completed the Federal Emergency Management Agency's 80-hour course, "Foundations of Emergency Management," in November 2017.

The College successfully passed a safety fire assessment by the State Fire Marshal that included a thorough inspection of the residence hall and Statesman Hall in January 2018.

Joanne Williams
Director of Communications

Growing The Brand

The College continues to prioritize brand enhancement, and the recent Promise Scholars agreement with William & Mary added value on that front. This agreement, and the related signing ceremony, garnered positive media and messaging to the public and government decision-makers. Visits to RBC's website are up, and social media followers continue to grow.

Government Relations

The College submitted a request to the Commonwealth for an increase in annual funding to adequately and efficiently respond to recurring APA (Auditor of Public Accounts) recommendations. The monies are needed for administrative infrastructure upgrades, including technology solutions and adequate staffing of RBC Finance and HR functions. RBC requested an increase of \$551,620, which is approximately one-third of \$1.8 million dollars needed to fully achieve operational stability. The Governor's Proposed Budget includes \$256,070 (2019) and \$279,350 (2020). RBC submitted a Budget Amendment for \$295,550 (2019) and \$322,420 (2020). Senator Ruff (Chief Patron) / Senator Dance (Patron), Delegate Ingram (Chief Patron), Delegate Brewer (Patron), and Delegate Tyler (Patron) are carrying RBC's Budget Amendment. Meetings have been held with Speaker Cox, Tony Maggio and April Kees. President Sydow has presented to the Appropriations Higher Ed Sub-Committee. Meetings with other key legislators are ongoing. RBC greatly appreciates the guidance and assistance from the William & Mary Government Relations team in advancing the amendment, and meeting with key government leaders on behalf of RBC.

Media

Earned media continues to increase. From November 1, 2017 through January 24, 2018, the value of earned media for RBC was \$175,500 (source: Meltwater). This does not include television coverage in Richmond and Norfolk for the Promise Scholars announcement.

College Video/TV Spots

TV spots are being filmed that will be used to drive the RBC brand and increase enrollment. An overview video of RBC is underway. The TV spots are scheduled to be completed by the end of February.

February 7-9, 2018

Page 1 of 1

RICHARD BLAND COLLEGE
2017-2018 Budget Update December 31, 2017

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Richard Bland College
of WILLIAM & MARY

**REPORT OF THE RBC FACULTY REPRESENTATIVE
FEBRUARY 2018**

SACSCOC Reaffirmation of Accreditation

As indicated in my last report to the Board, the College is in the midst of preparing a Compliance Certification Report (CCR), a self-study of compliance with the requirements and standards of the Commission. The completed CCR must be mailed to the Commission no later than March 1, 2018, for review by an off-site committee of higher education professionals. Subsequently, RBC will be notified of any standards for which we have been deemed non-compliant.

Preparation of the CCR is on track for completion on time. Each narrative and accompanying documentation is reviewed by a consultant (Dr. Margaret Burdette), revised as deemed necessary, and reviewed and revised further until the consultant is satisfied that they are complete and need no further revision. At present, 48 narratives have been completed. The completed narratives are then reviewed by two English faculty (Drs. Eric Earnhardt and Alice Henton) to ensure that the CCR is presented with one voice and is free of technical errors. The remaining 24 narratives are in various stages of revision at this time.

Finally, I'm pleased to report that, at the Annual Meeting of SACSCOC in December 2017, the College was notified that the Commission would approve the College's September 2017 Monitoring Report and remove the college from monitoring. This is particularly good news at this point in the reaffirmation effort.

Update on the Quality Enhancement Plan (QEP)

In October 2017, the QEP Task Force organized a faculty forum to discuss definitions of "critical thinking" and to determine specific student learning goals for the project. Using definitions and models from the educational literature, the faculty group framed the RBC Critical Thinking QEP as an explicit commitment to fostering the following lifelong habits of mind in our students:

1. Inquisitiveness, intellectual curiosity, informed skepticism, and a desire to be generally well-informed individuals.

February 7-9, 2018

Page 2 of 6

2. Open-mindedness to opposing views, flexibility in considering alternative opinions, and understanding and empathy for the perspectives of others.
3. The ability to reflect upon one's own thinking process, identify one's own biases and assumptions, and evaluate one's own personal intellectual development.
4. Flexibility and persistence when faced with intellectual obstacles, and a facility for navigating complexity and tolerating ambiguity.
5. Confidence in one's own critical thinking ability and a trust in the process of reasoned inquiry.

During the remainder of the fall semester, the QEP task force worked with members of the Instructional Programs and Curriculum Committee to draft a list of specific student learning outcomes for critical thinking. As evidence that reveals their ability to engage in critical thinking, students will demonstrate the ability to:

1. Clearly define and articulate a question or issue
 - a. Students are able to formulate questions, pose problems, and present issues clearly and precisely.
2. Gather and evaluate sources of information
 - a. Students are able to gather relevant information, to critically evaluate their sources, and to analyze them in terms of their reliability, credibility, and bias.
3. Critique the arguments and reasoning of others
 - a. Students are able to evaluate and critique the arguments and reasoning of others, recognize multiple points of view, and appreciate alternative perspectives.
4. Construct and defend an argument or line of reasoning
 - a. Students are able to construct, articulate, and support an argument or line of reasoning using evidence, reason, logic, etc.
5. Identify connections, synthesize information, and draw informed conclusions
 - a. Students are able to apply their preexisting knowledge in new contexts, and synthesize information from multiple sources to generate new ideas.

These five learning outcomes are designed to be universal enough that every instructor can apply and assess them in the classroom, no matter the disciplines. The adoption of these outcomes was approved by the Faculty Assembly in December. In January of 2018, during the professional development workshops that preceded the first week of classes, the faculty began work on the process of developing rubrics to assess critical thinking, and took part in surveys administered by the QEP task force designed to identify the areas of professional development that RBC professors would find most valuable as part of the QEP. The task force will use these survey results to begin to construct several models of a 5-year QEP plan to present to the Faculty Assembly this semester.

Updates from the Faculty Assembly

The Faculty Assembly continues to move forward in a positive direction. Since the last meeting of the Board, the Assembly has met three times, with the most recent meeting occurring on January 12, 2018. The Assembly has made several recommendations to President's Council for

February 7-9, 2018

Page 3 of 6

discussion and, ultimately, consideration by the President, including exciting new course proposals and updates to procedures that impact the faculty. The QEP task force collaborated with other faculty committees to create Critical Thinking Learning Outcomes for the QEP, which the Assembly discussed and also moved forward to President's Council. A new Pedagogy and Peer Review group was created, which will include informal meetings between faculty members to highlight new techniques being used in the classroom, as well as scheduling for peer course observations throughout the semester. The Faculty Assembly continues to prioritize the reaffirmation process, as well as other important initiatives on campus. Chair Birdsong will be working with Carol Kelejian, Director of Institutional Research, to enhance and formalize procedures to continue to evaluate the functioning of the Assembly on an annual basis.

Faculty-Sponsored Events

On December 1, 2017, the third annual Balance & Breathe Bash was held on campus. This was by far the largest bash held on campus since its inception in 2015 by Professor Jena Morrison. This year's event was organized by Michael Rogers, the Assistant Director of Student Activities and Leadership, and it included the support of Student Council, faculty, and staff, bringing together the entire campus community. There were hundreds of participants who spent their time relaxing, laughing, playing sports, drawing, receiving back massages, learning about experiential education, feeding and petting farm animals, listening to live music played on a harp, and posting videos on SnapChat of street magic that had them questioning the laws of physics.

On November 9, 2017, Profs. Celia Brockway (Music), Daniel Franke (History), David Morgan (Physics and Astronomy), and Matt Smith presented a Concert of Classical Music. The SSHE auditorium was at near-capacity for the event, which featured solo performances of *La Regata Veneziana* (Rossini) by Prof. Brockway, "Largo al factotum" from *The Barber of Seville* (Rossini) by Prof. Smith, and "La seguidilla" from *Aires de La Mancha* (Moreno-Torroba) by Prof. Franke. Profs. Brockway and Smith sang the duet "Dirait-on" from *Les Chansons des Roses* (Laurisdon). The event culminated with a captivating group performance (in which all faculty were joined by members of the RBC Band) of "In C," an avant-garde minimalist composition by Terry Riley. "In C" is made up of 53 short, numbered musical phrases that last anywhere from half a beat to 32 beats, and each phrase is repeated by each individual performer as often as desired.

Faculty Publications and Presentations

Aimee Joyaux – In their second consecutive presentation at the SACSCOC Annual Conference in December, Deans Joyaux and Lindquist reviewed lessons learned and progress made using predictive analytics to anticipate student propensity to drop. The title of their presentation was "A Stitch in Time, Redux: One College's Adventures in Predictive Analytics."

February 7-9, 2018

Page 4 of 6

Prof. David McCarthy – Prof. McCarthy (History) recently published a book entitled “Selling the CIA: Public Relations and the Culture of Secrecy.” This work is already receiving high praise, including:

- “David McCarthy has written an original and valuable study of an important facet of recent intelligence history. His main argument—that the CIA’s deliberate use of public relations has paradoxically enabled it to preserve an institutional culture of secrecy—is trenchant and persuasive.”— Hugh Wilford, author of *The Mighty Wurlitzer: How the CIA Played America*
- “With both synoptic breadth and monographic depth, this ground-breaking study offers the first comprehensive history of CIA public affairs. A must-read for anyone interested in the history of secrecy, US foreign policy, and US government public relations.”— Simon Willmetts, author of *In Secrecy’s Shadow: The OSS and CIA in Hollywood Cinema 1941–1979*

For additional information about Prof. McCarthy’s book, you can visit the book’s page on the publisher’s website: <https://kansaspres.ku.edu/subjects/intelligence-studies/978-0-7006-2642-7.html>

Prof. Matt Smith: Prof. Smith co-authored a manuscript recently published in the *Journal of Immunotoxicology*, entitled “Assessment of immunotoxicity in female Fischer 344/N and Sprague Dawley rats and female B6C3F1 mice exposed to hexavalent chromium via the drinking water.” He also recently gave two presentations on the adaptive learning project for advancing student success in developmental mathematics:

- “Who says students can’t pass developmental mathematics? Adaptive learning at Richard Bland College of William & Mary.” *2017 SACSCOC Annual Meeting, Dallas, TX.*
- “Improving student outcomes in developmental mathematics courses through adaptive learning at Richard Bland College of William & Mary” *Online Learning Consortium Accelerate Conference, Orlando, FL.*

Faculty Accolades, Honors, and Distinctions

Prof. Lauran Johnson: Congratulations to Prof. Johnson (Mathematics) who completed her post-graduate studies at the University of Virginia last semester. Prof. Johnson earned an Ed.S. in Curriculum and Instruction of Mathematics Education.

Dr. Rachel Finney: Congratulations to Dr. Finney (Spanish) who received her Ph.D. in Spanish Literature from the University of Virginia in December 2017. The title of her dissertation is “Representations of Women in Postwar Spain: Gender and Performance in Recent Novels and Films.”

February 7-9, 2018

Page 5 of 6

RBC Math Faculty: Based on work in improving developmental mathematics using adaptive learning by the College's math faculty (Profs. Troy Bupp, Dannie Hudson, Lauran Johnson, Jason Pode, and Matt Smith), RBC was one of five winners nationwide of the Digital Learning Innovation Award, given by the Online Learning Consortium. The \$10,000 award will be used to advance the College's work in improving student success in developmental mathematics and imparting momentum towards graduation.

Upcoming Presentation at the February Board Meeting

The Faculty Representative's presentation to the RBC Committee of the Board in February will feature RBC student Tatyana Jones, Dr. Vanessa Stout (Assistant Professor of Sociology), and Dr. Evanda Watts-Martinez (Director of Counseling Services). The presentation will relate recent experiences in ESE 101, the College's first-year experience course for incoming freshmen, and will showcase some of the exciting and novel experiences that this course is providing to RBC students.

As an example, the course description for Prof. Stout's ESE 101 course is:

The Exceptional Student Experience (ESE) course is designed to help students develop strategies for achieving success in college and beyond. The course will focus on developing five competencies through the process of exploring nature. Students will develop skills related to communication, curiosity, wellness, literacy, and leadership through their reading, discussion, and real-world exploration of the topics while using nature and the environment. These competencies will be addressed through writing and discussion about American Pop Culture. Each week we will explore and discuss topical issues such as race, immigration, gender, class, and wellness through different forms of pop culture (television, art, music, and even gym classes!)

Presenter Biographical Profiles

Tatyana Jones is a sophomore at Richard Bland College and was a student in Dr. Birdsong's ESE 101 class in Fall 2017. Tatyana hopes to transfer to William & Mary or Old Dominion University to major in Nursing. The title of her TED talk, which she prepared and delivered as part of her ESE 101 experience, is "Don't Judge a Book by its Cover!"

Dr. Vanessa Stout is currently an Assistant Professor of Sociology at Richard Bland College of William & Mary. Her research interests include Race and Ethnicity Theory, African and African American migration (Europe and North America), Gender and Race, and Urban Theory. She has published and presented works on teaching race on in the classroom as well as on African and African American migration in the U.S. and Europe.

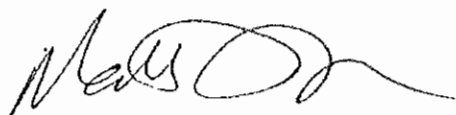
Dr. Evanda Watts-Martinez has over 20 years of administrative and instructional experience in higher education at both the university and two-year college levels. She recently earned a

February 7-9, 2018

Page 6 of 6

Doctorate of Philosophy (Higher Education Administration - Policy, Planning, and Leadership) from The College of William & Mary in 2016. Dr. Watts-Martinez's research interests are in the areas of college student development, student motivation and academic progression, and degree completion. Teaching ESE 101 afforded her the opportunity to share academic strategies that support students' transition into college learning and progression towards degree completion. As the Director of Counseling Services in the Division of Student Life at Richard Bland College, she values those moments when students discover that their desire to acquire the tools necessary for academic success is greater than any obstacle which stand in the way of their achievement.

Respectfully submitted,



Matthew J. Smith, Ph.D., DABT

Associate Professor of Mathematics

RBC Faculty Representative, Board of Visitors of the College of William & Mary

February 7-9, 2018

Page 1 of 2 

Richard Bland College
of WILLIAM & MARY

**REPORT OF THE RBC STUDENT REPRESENTATIVE
FEBRUARY 2018**

Winter session has ended, and students have returned to campus. We are only four months away from the end of the academic year, and the stress from last semester's exam week has finally died down and left students ready to take on a new schedule of exciting classes. The faculty and staff at Richard Bland have worked incredibly hard to make sure that the transition back into classes was as smooth and trouble-free as possible, and their hard work paid off for us students. However, as I know that I myself have concerns about this semester, I decided to reach out to others to see how everyone else was feeling.

After reaching out to my Learner Mentor and students around campus to find out what everyone's minds are wrapped around, I found the most obvious to be true. The biggest concern amongst the majority (both first and second year students) has to do with transfer. Fortunately, the concerns are easily addressed and fixed. According to my Learner Mentor, the most frequently asked questions this semester are those regarding deadlines and necessary documents, which she has been helpful in sorting through with all who have come to her, including myself. Most students are also taking full advantage of RBC's transfer agreements, which also aids in simplifying the process. Mapping out classes for first-year students and applications for second year students is simplified immensely. Although the mental strain can be a bit much on students when making the important decision on where to go after RBC, much of the stress is alleviated by the helpful faculty present on campus.

Aside from the stress of transferring, there has been one more concern voiced to me by students. Due to the inclement weather recently, the first week of classes was interrupted and students were not able to go to their first day of certain classes. If students wish to add or drop a class, it is almost a necessity to do it within the first week to avoid having too much work to catch up on once the switch is complete. The add/drop deadline also comes at the beginning of the second week of being back, which deprives those students of the chance to create their ideal schedules. Though it was not something that students found detrimental to their experiences here at RBC, they still found it important enough to be noted.

Lastly, exclusive to those of us in our final year at RBC, graduation is approaching and from what I have heard, students could not be more excited. The Learner Mentors have sent out the

Board of Visitors

Enclosure D

February 7-9, 2018

Page 2 of 2

necessary documentation to prepare for the Commencement Ceremony, which is only making that life-changing day seem so much more within reach. As I've stated many times before and will continue to say in the future, RBC is making this process so much more enjoyable and achievable than I'd ever have imagined in the past, and I'm certain that they will continue to do so not only for this class, but for all of the classes to come as well.

Kayla G. Zanders

Student Representative to the Board of Visitors.

INVESTMENTS SUBCOMMITTEE
of the
COMMITTEE ON FINANCIAL AFFAIRS
February 7, 2018
3:30 – 4:30 p.m.
Board Conference Room - Blow Memorial Hall

James A. Hixon, Chair
Mirza Baig, Vice Chair

- I. Opening Remarks - Mr. Hixon
- II. Approval of Minutes – November 15, 2017
- III. Investment Portfolio Overview - Joseph W. Montgomery, The Optimal Service Group of Wells Fargo Advisors
 - A. Investment Update for Periods Ending December 31, 2017
Enclosure E. *(see separate booklet)*
 - B. Overview: Alternative Investments
 - C. Review: ESG Guidelines
 - D. Cost/Fee Structure
- IV. Closed Session (if necessary)
- V. Discussion
- VI. Adjourn

INVESTMENTS SUBCOMMITTEE
MINUTES – NOVEMBER 15, 2017

MINUTES
Investments Subcommittee
November 15, 2017
Board Conference Room – Blow Memorial Hall

Attendees: James A. Hixon, Chair; Mirza Baig, Vice Chair; S. Douglas Bunch and Christopher M. Little. The Optimal Service Group Attendees: James Johnson; Bryce Lee; Joseph Montgomery; and Robin Wilcox. Others in attendance: Samuel E. Jones.

Mr. Hixon, Chair, convened the Investments Subcommittee meeting at 3:02 p.m., noting that a quorum was present. He then asked for approval of the September 13, 2017, meeting minutes. The minutes were unanimously approved by the Subcommittee.

The Chair then called on the Optimal Service Group (OSG) for their report. They first provided an overview of market conditions, noting that the positive market reflected low inflation and unemployment as well as strong corporate earnings.

Relative to fiscal year-to-date performance, OSG reported that the overall endowment value through October 31, 2017, totaled \$84.8 million, an increase of \$3.6 million above the June 30, 2017, level and a record high for the endowment. Year-to-date investment performance showed an increase of 4.4% net of fees, exceeding benchmark performance of 4.3% year-to-date.

OSG next reviewed proposed changes to the Board's Investment and Spending Policy for Endowment. Significant changes to the policy include modification of various asset policies/ranges and recognition of the impact that passive investments have on performance targets. OSG recommended changes to performance benchmarks consistent with the asset allocation changes. During this discussion the Subcommittee accepted an OSG recommendation for a "deeper dive" into the alternatives investment space.

Mr. Hixon moved that the Investments Subcommittee of the Board of Visitors Committee on Financial Affairs convene in closed session to discuss investment matters relating to the investment of public funds, as provided for in Section 2.2-3711.A. 6., of the Code of Virginia. Motion was seconded by Mr. Little and approved by voice vote. The observers were asked to leave the room and the Subcommittee went into closed session at 3:40 p.m.

The Subcommittee reconvened in open session at 3:50 p.m. Mr. Hixon reviewed the topics discussed during closed session for the benefit of the observers, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Bunch and approved by roll call vote of the Subcommittee members conducted by Senior Vice President Sam Jones. (Certification **Resolution** is appended).

After the closed session and subsequent discussion, the Investments Subcommittee approved the recommended changes to the Investment and Spending Policy for Endowment. The Subcommittee also requested a review of the ESG guidelines in place with various managers.

Having no further business, the Chair adjourned the meeting at 3:55 p.m.

Investments Subcommittee of the
Committee on Financial Affairs

Resolution IS-1

November 15, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors' Investments Subcommittee of the Committee on Financial Affairs has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Subcommittee that such closed session was conducted in conformity with Virginia law;

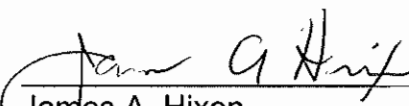
NOW, THEREFORE, BE IT RESOLVED, That the Investments Subcommittee of the Committee on Financial Affairs, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Investments Subcommittee.

VOTE

AYES: 4

NAYS: 0

ABSENT DURING CLOSED SESSION: 1.


James A. Hixon
Chair
Investments Subcommittee of the
Committee on Financial Affairs



Investment Portfolio Evaluation For Periods Ending December 31, 2017:



Board of Visitors Endowment

Contents

- I. Executive Summary
- II. Equity Sector Review
- III. Fixed Income Sector Review
- IV. Green Fund Update

The Optimal Service Group

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Index Name	Fiscal					
	December	YTD	1 year	3 years	5 years	10 years
Dow Jones Industrial Average	1.9	17.2	28.1	14.4	16.4	9.3
NASDAQ Composite	0.5	13.0	29.6	14.7	19.4	11.3
S&P 500	1.1	11.4	21.8	11.4	15.8	8.5
Russell 1000	1.1	11.4	21.7	11.2	15.7	8.6
Russell 1000 Value	1.5	8.6	13.7	8.7	14.0	7.1
Russell 1000 Growth	0.8	14.2	30.2	13.8	17.3	10.0
Russell Midcap	0.9	9.8	18.5	9.6	15.0	9.1
Russell Midcap Value	1.2	7.8	13.3	9.0	14.7	9.1
Russell Midcap Growth	0.5	12.4	25.3	10.3	15.3	9.1
Russell 2000	(0.4)	9.2	14.6	10.0	14.1	8.7
Russell 2000 Value	(1.0)	7.3	7.8	9.5	13.0	8.2
Russell 2000 Growth	0.1	11.1	22.2	10.3	15.2	9.2
Russell 3000	1.0	11.2	21.1	11.1	15.6	8.6
MSCI EAFE Index	1.6	10.0	25.6	8.3	8.4	2.4
MSCI World Index	1.4	10.9	23.1	9.9	12.3	5.6
MSCI World Ex. US Index	1.8	10.2	24.8	7.9	8.0	2.4
MSCI EM (EMERGING MARKETS)	3.6	16.1	37.8	9.5	4.7	2.0
MSCI FM (FRONTIER MARKETS)	3.1	14.2	32.3	5.5	9.7	(1.0)
MSCI ACWI	1.6	11.5	24.6	9.9	11.4	5.2
MSCI ACWI ex USA	2.3	11.6	27.8	8.3	7.3	2.3
Barclays U.S. Aggregate	0.5	1.2	3.5	2.2	2.1	4.0
Barclays U.S. Government/Credit	0.5	1.3	4.0	2.4	2.1	4.1
Barclays Intermediate U.S. Government/Credit	0.1	0.4	2.1	1.8	1.5	3.3
Barclays Municipal Bond	1.0	1.8	5.4	3.0	3.0	4.5
BofA Merrill Lynch Convertible Securities	0.1	6.7	16.0	8.7	12.3	8.8
BofA Merrill Lynch High Yield Master	0.3	2.5	7.5	6.4	5.8	7.9
JPM GBI Global Ex US TR USD	0.0	4.1	9.9	2.1	(0.3)	2.7
JPM EMBI Global Diversified	0.7	3.8	10.3	7.1	4.6	7.3
Citigroup 3-month T-bill	0.1	0.5	0.8	0.4	0.2	0.3
Citigroup World Government Bond Index	0.2	2.9	7.5	1.7	0.1	2.7
FTSE Nareit All REITs	(0.1)	3.6	9.3	6.9	9.9	7.7
HFRI Fund of Funds Composite Index	0.9	4.6	7.9	2.7	4.0	1.1
CS Managed Futures Index	(0.1)	0.0	1.8	(1.6)	1.8	2.3
Dow UBS Commodity Index	3.0	10.3	4.4	(4.1)	(7.9)	(5.1)

Data Sources: Morningstar Direct

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*All returns longer than one year are annualized

Executive Summary

Total Fund Performance Through December 31, 2017

% of Account	\$ Value		4q17	FYTD	One Year	Three Years ¹	Five Years ¹	Seven Years ¹	Ten Years ¹	Changes (1/1/03)	Incept (Mgr)	Incept Bench
100.0%	\$ 85,523,416	Total BOV Account	2.7	6.2	14.5	6.0	8.0	6.9	4.9	8.0	7.2	7.2
		Target Benchmark²	3.4	6.7	13.9	7.0	8.7	8.1	5.5	8.1		
		Policy Benchmark³	3.7	6.9	13.9	6.9	8.9	8.2	5.4	7.8		
5.2%	\$ 4,455,914	Blackrock: Large Cap Value	6.1	11.7	20.0	10.7	15.3	12.5	6.7	10.5	7.0	7.3
		Russell 1000 Value	5.3	8.6	13.7	8.7	14.0	12.5	7.1	9.6		
5.3%	\$ 4,517,032	Vanguard Russell 1000 Growth ETF	7.8	--	--	--	--	--	--	--		
		Russell 1000 Growth	6.6	--	--	--	--	--	--	--		
5.3%	\$ 4,511,212	iShares Russell Mid-Cap Growth ETF	6.8	12.3	25.0	--	--	--	--	--	18.8	19.0
		Russell MidCap Growth	6.8	12.4	25.3	--	--	--	--	--		
5.2%	\$ 4,405,465	JP Morgan Mid Cap Value	4.7	--	--	--	--	--	--	--		
		Russell MidCap Value	5.5	--	--	--	--	--	--	--		
5.8%	\$ 4,953,424	Dreyfus Small Cap Index	3.8	9.8	12.4	--	--	--	--	--	16.1	15.4
5.5%	\$ 4,704,203	Mass Mutual Small Cap Fund	1.9	--	--	--	--	--	--	--		
		Russell 2000	3.3	9.2	14.6	--	--	--	--	--		
6.3%	\$ 5,384,713	Dodge & Cox International	1.2	8.2	23.9	6.0	8.5	--	--	10.6	9.5	9.1
6.7%	\$ 5,721,423	MFS International	5.9	9.3	27.2	12.2	--	--	--	--	11.4	6.5
		MSCI EAFE	4.3	10.0	25.6	8.3	8.4	--	--	8.6		
6.0%	\$ 5,145,336	Oppenheimer Developing Markets	5.1	13.8	35.1	--	--	--	--	--	23.0	24.7
		MSCI EM (Emerging Markets)	7.5	16.1	37.8	--	--	--	--	--		
3.1%	\$ 2,665,777	Fidelity Int'l Small Cap Equity	5.5	--	--	--	--	--	--	--		
		MSCI ACWI Ex US Small	6.6	--	--	--	--	--	--	--		
1.0%	\$ 856,607	Nuveen REIT	2.4	--	--	--	--	--	--	--		
1.0%	\$ 867,589	Brookfield Global REIT	3.9	--	--	--	--	--	--	--		
		FTSE NAREIT All Equity REITs	2.5	--	--	--	--	--	--	--		
11.7%	\$ 10,040,609	Pioneer Strategic Income	0.9	2.0	5.5	4.0	3.8	4.8	--	7.1	5.7	3.6
11.7%	\$ 9,980,016	Dodge & Cox Income Fund	0.5	1.6	4.4	3.1	--	--	--	--	3.4	2.9
		Barclays U.S. Aggregate	0.4	1.2	3.5	2.2	2.1	3.2	4.0	4.1		
2.8%	\$ 2,426,290	Templeton Global Bond	(1.8)	--	--	--	--	--	--	--		
2.9%	\$ 2,486,053	Dreyfus/Standish Global Bond	0.7	--	--	--	--	--	--	--		
		Citi World Govt Bond Index	1.0	--	--	--	--	--	--	--		
4.7%	\$ 3,987,948	GMO: Emerging Mkt Fixed Inc	0.0	3.3	12.5	8.6	6.1	9.0	8.7	11.9	13.3	9.7
		JPM EMBI Global Diversified	1.2	3.8	10.3	7.1	4.6	6.7	7.3	8.8		
9.3%	\$ 7,960,281	Combined Alternatives (1 mo lag)	0.3	1.4	6.1	0.7	2.7	1.8	--	--	2.0	3.0
		HFRI FOFs Index (1 mo lag)	1.7	3.6	7.9	2.6	4.2	2.9	--	--		
0.5%	\$ 453,525	Cash										

1 Annualized

2 From 11/17/17: 10% S&P 500, 10% Russ Midcap, 11% Russ 2000, 13% MSCI EAFE, 6% MSCI Emerging Mkts Eq, 3% MSCI ACWI Ex US Small Eq, 2% FTSE NAREIT, 24% Barclays US Aggregate, 6% Citi World Government Bond, 5% JPM EMBI Global Diversified, 10% HFRI Index; From 4/1/12: 25% S&P 500, 12% Russ Midcap, 7% Russ 2000, 9% MSCI EAFE, 2% MSCI Emerging Mkts, 25% Barclays US Aggregate, 5% Citi World Government Bond, 5% JPM EMBI Global Diversified, 10% HFRI Index; From 11/1/09: 25% S&P 500, 12% Russ Midcap, 7% Russ 2000, 9% MSCI EAFE, 2% MSCI Emerging Mkts Free, 30% Barclays US Aggregate, 5% Citi World Government Bond, 5% JPM EMBI Global Diversified, 5% HFRI Index; From 1/1/03, 40% S&P 500, 12.5% Russ Midcap, 7.5% Russ 2000, 10% MSCI EAFE, 4% MSCI Emerging Mkts Free, 20% Barclays US Aggregate, 2.5% Citi World Government Bond, 2.5% JPM EMBI+; Prior to 1/1/03, 60% Russell 3000, 15% MSCI World Ex-US, 25% Barclays Aggregate

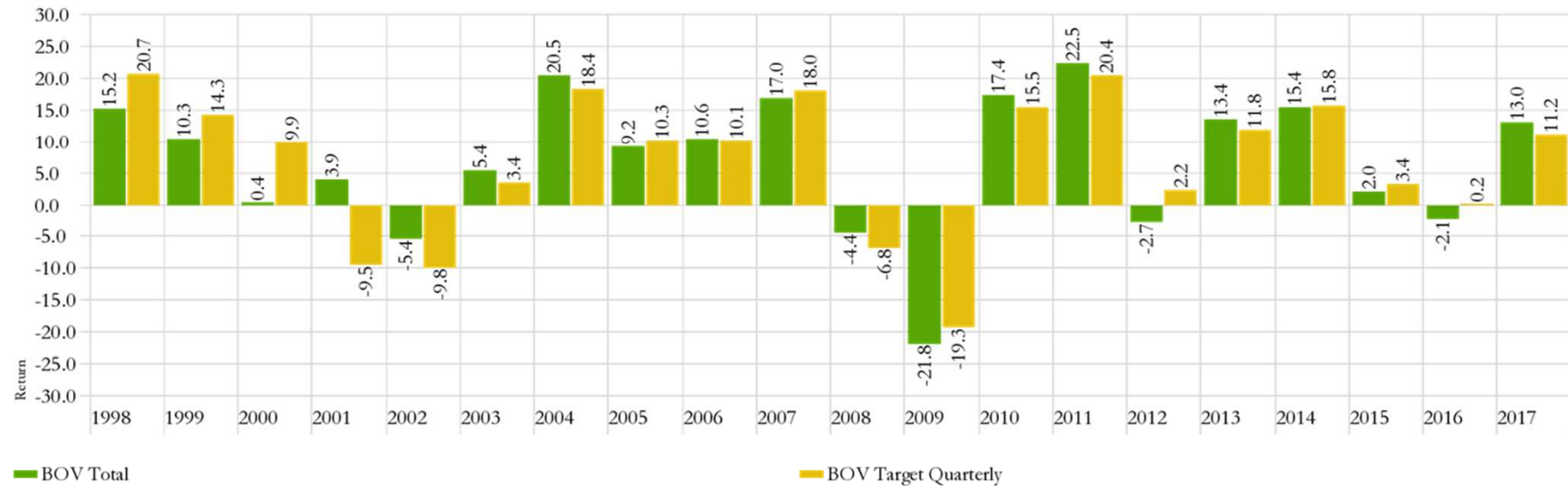
3 From 11/17/17: 33% Russell 3000, 35% Barclays US Aggregate, 22% MSCI World ex US, 10% HFRI; From 4/1/12, 44% Russell 3000, 35% Barclays US Aggregate, 11% MSCI World ex US, 10% HFRI; From 1/1/10, 44% Russell 3000, 40% Barclays US Aggregate, 11% MSCI World ex US, 5% HFRI; From 1/1/96 60% Russell 3000, 25% Barclays US Aggregate, 15% MSCI World Ex US

+ Quarterly performance results prior to the third quarter of 2002, were provided by Delaware Investments Advisors and Lazard Asset Management. There were no calculations by Wells Fargo Advisors to ensure the accuracy of the results. Based on information provided by SunTrust, Wells Fargo Advisors began calculating quarterly results starting in the 4th quarter of 2002. There is no guarantee as to the accuracy of our calculations for the managers or the Total BOV Account.

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Performance is net of investment management fees

Fiscal Year Returns



Fiscal Year Returns

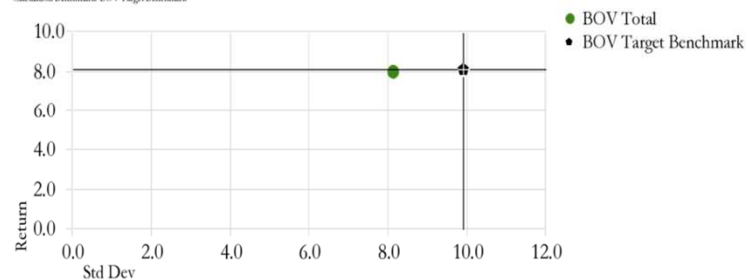
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
BOV Total	15.20	10.35	0.37	3.89	-5.38	5.38	20.46	9.20	10.56	17.01	-4.38	-21.82	17.37	22.53	-2.71	13.44	15.41	2.04	-2.15	12.98
BOV Target Quarterly	20.72	14.34	9.87	-9.50	-9.82	3.40	18.40	10.31	10.15	18.03	-6.76	-19.29	15.50	20.44	2.20	11.77	15.78	3.36	0.20	11.21

Since Changes

Risk-Reward

Time Period: 1/1/2003 to 12/31/2017

Calculation Benchmark: BOV Target Benchmark



Risk

Time Period: 1/1/2003 to 12/31/2017 Calculation Benchmark: BOV Target Benchmark

	Return	Std Dev	Alpha	Beta	R2	Sharpe Ratio (arith)	Number of Observations
BOV Total	8.00	8.15	2.70	0.58	50.40	0.83	180.00
BOV Target Benchmark	8.07	9.91	0.00	1.00	100.00	0.69	180.00

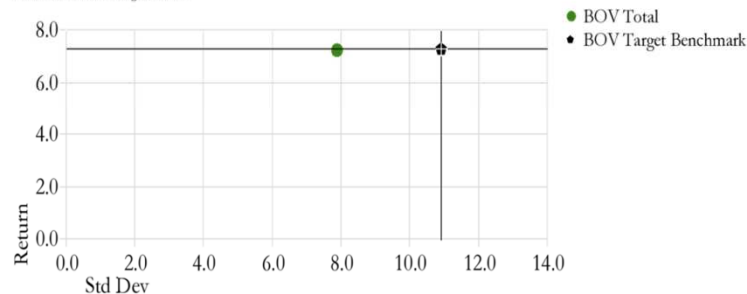
Source: Morningstar Direct

Since Inception

Risk-Reward

Time Period: 7/1/1996 to 12/31/2017

Calculation Benchmark: BOV Target Benchmark



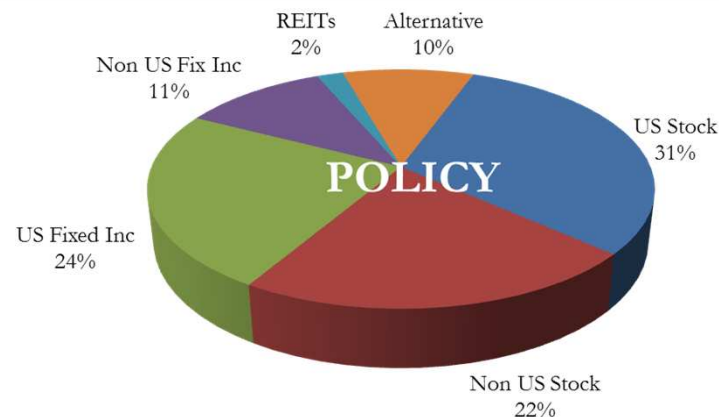
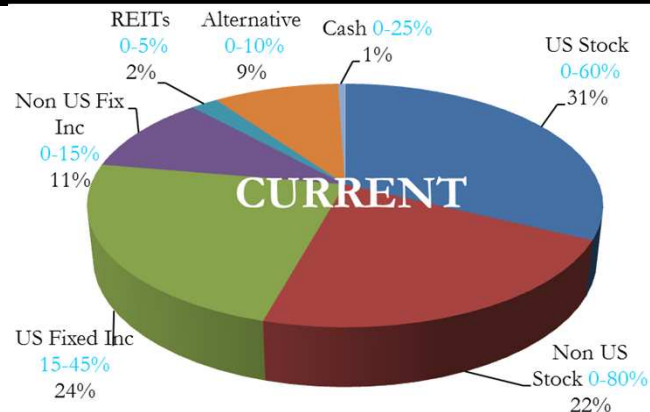
Risk

Time Period: 7/1/1996 to 12/31/2017 Calculation Benchmark: BOV Target Benchmark

	Return	Std Dev	Alpha	Beta	R2	Sharpe Ratio (arith)	Number of Observations
BOV Total	7.24	7.91	2.50	0.48	43.90	0.63	258.00
BOV Target Benchmark	7.27	10.93	0.00	1.00	100.00	0.46	258.00

Source: Morningstar Direct

* BOV Target Benchmark = From 1/1/03, 40% S&P 500, 12.5% Russell Midcap, 7.5% Russell 2000, 10% MSCI EAFE, 4% MSCI Emerging Mkts Free, 20% Barclays Capital U.S. Aggregate, 6% Citi World Government Bond Index. Prior to 1/1/03, 60% Russell 3000, 15% MSCI World Ex-US, 25% Barclays Capital U.S. Aggregate Bond Index. From 11/1/09, 25% S&P 500, 12% Russell Midcap, 7% Russell 2000, 9% MSCI EAFE, 2% MSCI Emerging Mkts Free, 30% Barclays Capital U.S. Aggregate, 5% Citi World Government Bond Index, 5% JPM EMBI Global Diversified, 5% HFRI FoF Index.



Manager	Domestic Fixed Income	Global Fixed Income	Domestic Equity	REITs	Non-US Equity	Alternative	Cash Equiv.	Total
Vanguard Russell 1000 Growth ETF	0	0	4,517,032	0	0	0	0	4,517,032
Blackrock Large Value	0	0	4,455,914	0	0	0	0	4,455,914
JP Morgan Midcap Value	0	0	4,405,465	0	0	0	0	4,405,465
iShares Russell Mid Growth ETF	0	0	4,511,212	0	0	0	0	4,511,212
Mass Mutual Small Cap	0	0	4,704,203	0	0	0	0	4,704,203
Dreyfus Small Cap	0	0	4,953,424	0	0	0	0	4,953,424
Dodge & Cox International	0	0	0	0	5,384,713	0	0	5,384,713
MFS International Value	0	0	0	0	5,721,423	0	0	5,721,423
Oppenheimer Developing Mkts	0	0	0	0	5,145,336	0	0	5,145,336
Fidelity Int'l Small Cap Eq	0	0	0	0	2,665,777	0	0	2,665,777
Dodge & Cox Income Fund	9,980,016	0	0	0	0	0	0	9,980,016
Templeton & Dreyfus Global Bond	0	4,912,343	0	0	0	0	0	4,912,343
Grantham, Mayo EMD	0	3,987,948	0	0	0	0	0	3,987,948
Nuveen REIT	0	0	0	856,607	0	0	0	856,607
Brookfield Global REIT	0	0	0	867,589	0	0	0	867,589
Pioneer Strategic Income	10,040,609	0	0	0	0	0	0	10,040,609
Cash & Equivalents	0	0	0	0	0	0	453,525	453,525
Combined Alternatives	0	0	0	0	0	7,960,281	0	7,960,281
Total BOV Account	20,020,625	8,900,291	27,547,250	1,724,196	18,917,249	7,960,281	453,525	85,523,416
% of Total Fund	23.4%	10.4%	32.2%	2.0%	22.1%	9.3%	0.5%	100%

* Values (except "Alternatives") are reflected at market as reported by SunTrust; Alternatives are reported by Wells Fargo Advisors; beginning and ending market values include accrued income on fixed income assets only.

July 1, 2017 – December 31, 2017

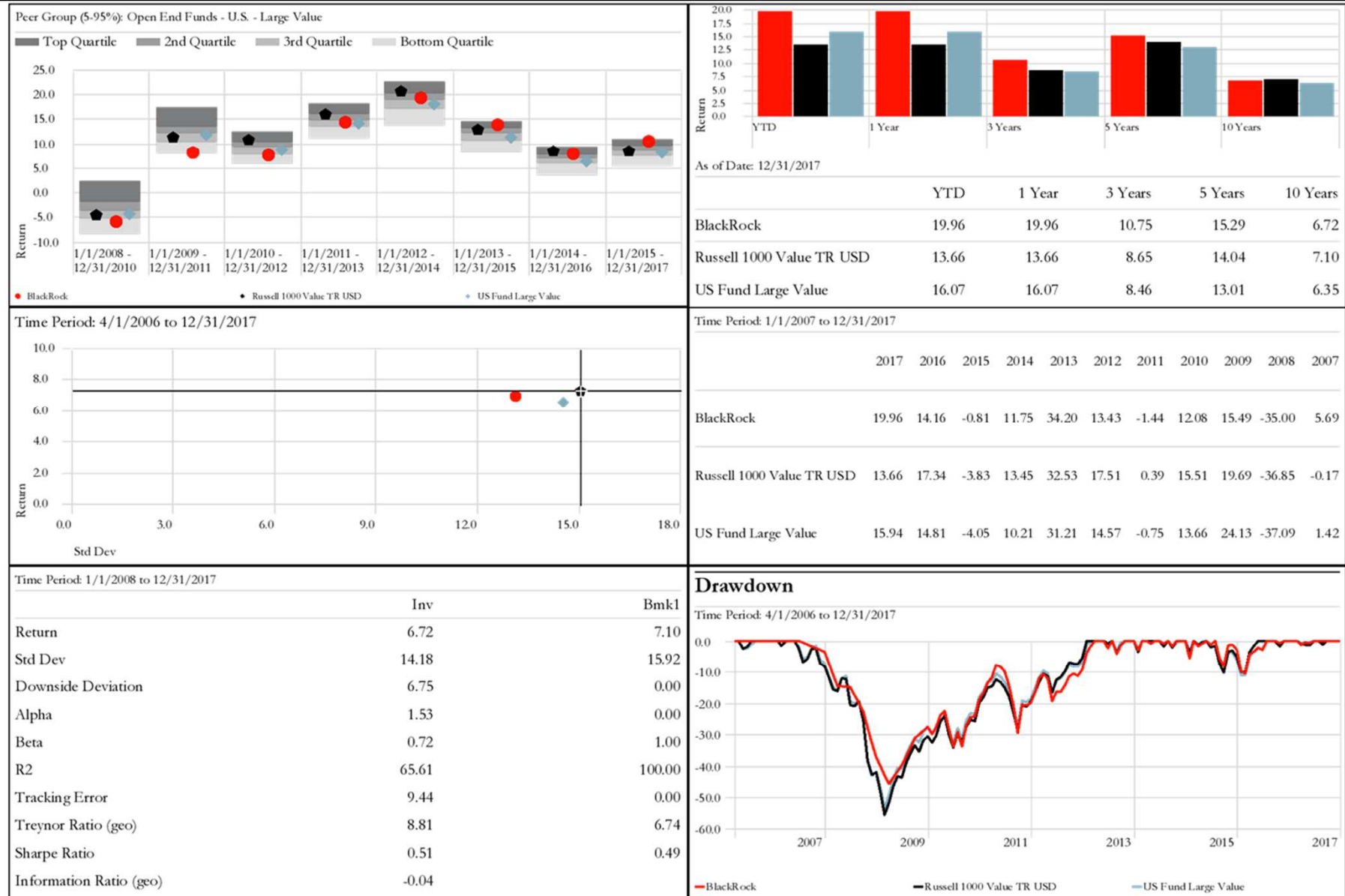
**William & Mary
BOV Endowment**

6/30/17 Market Value	81,516,176
Net Additions/Withdrawals	(1,015,314)
Expenses	<u>(54,487)</u>
<i>Net Cash Flow</i>	<i>(1,069,801)</i>
Net Income	1,190,208
Net Realized Gain/(Loss)	5,978,875
Change Unrealized Gain/(Loss)	<u>(2,092,041)</u>
<i>Total Investment Gain/(Loss)</i>	<i>5,077,041</i>
12/31/17 Market Value	85,523,416

• *All account values (excluding “Alternatives”) are reported by SunTrust; “Alternative values are reported by Wells Fargo Advisors; to comply with GIPS Performance reporting standards, beginning and ending market values include fixed income accruals.*

II. Equity Sector (Large-Cap Value*)

Periods Ending December 31, 2017 - Performance



Source: Morningstar Direct

* Please note that we have linked BlackRock's composite historical returns for periods prior to 5/1/06 with BOV actual results starting on May 1, 2006.

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Equity Sector (Large-Cap Value Separate Account)

Characteristics - As of December 31, 2017

Characteristic	Blackrock	Russell 1000 Value	Over/(Under) Weight
Median Cap (\$MM)	56,040	9,420	46,620
Avg Cap (\$MM)	154,480	119,360	35,120
Yield (%)	2.11	2.31	(0.20)
P/E Ratio	18.91	21.04	(2.13)
Price / Book	2.90	2.73	0.17
# of Stocks	60	713	(653)

Blackrock

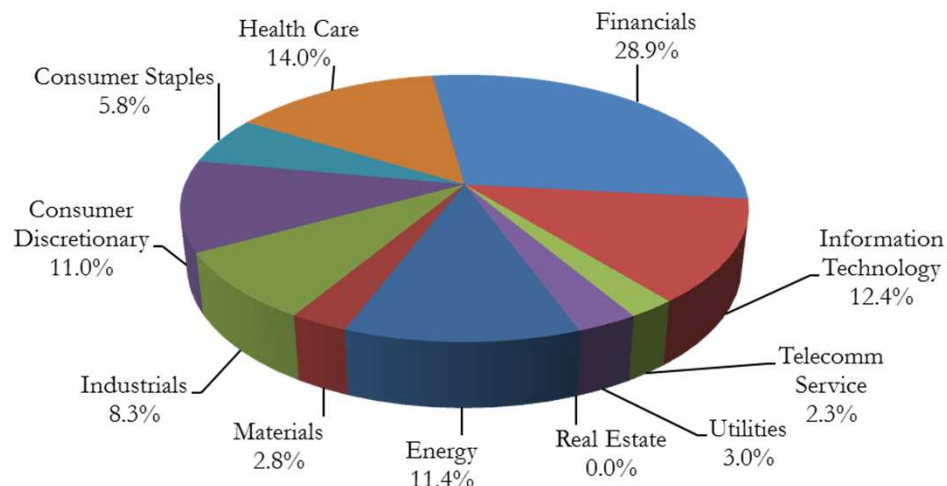
Top Ten Equity Holdings	% of Portfolio
JPMorgan Chase	6.2
Chevron	3.8
Citigroup	3.8
Cisco Systems	3.4
Federated Money Market	3.2
Dow Dupont Inc.	2.8
Pfizer	2.8
Walmart Stores	2.8
Comcast 'A'	2.8
Goldman Sachs	2.7

Data Source: Blackrock, InvestorForce

Equity Sector (Large-Cap Value Separate Account)

Characteristics - As of December 31, 2017

Combined BOV Large-Cap Sector Distribution

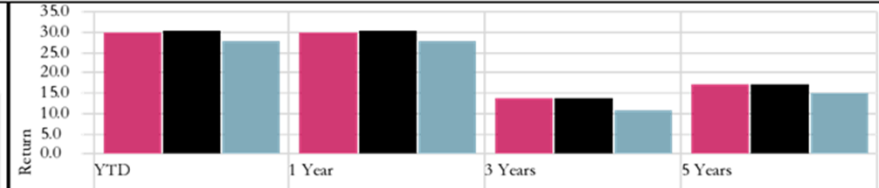
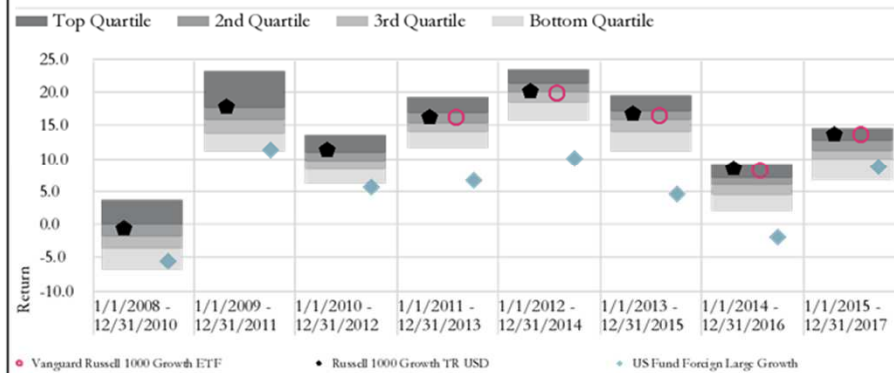


	Blackrock Weight	Russell 1000 Value	Over / (Under)
Energy	11.4%	11.0%	0.4%
Materials	2.8%	3.0%	-0.2%
Industrials	8.3%	8.4%	-0.1%
Consumer Discretionary	11.0%	6.8%	4.2%
Consumer Staples	5.8%	8.6%	-2.8%
Health Care	14.0%	13.5%	0.5%
Financials	28.9%	26.6%	2.3%
Information Technology	12.4%	8.5%	3.9%
Telecomm Service	2.3%	3.0%	-0.7%
Utilities	3.0%	5.9%	-2.9%
Real Estate	0.0%	4.7%	-4.7%
Cash & Equiv	0.00%	0.0	0.0%

Data Source: Blackrock, InvestorForce

Equity Sector (Large Cap Growth)

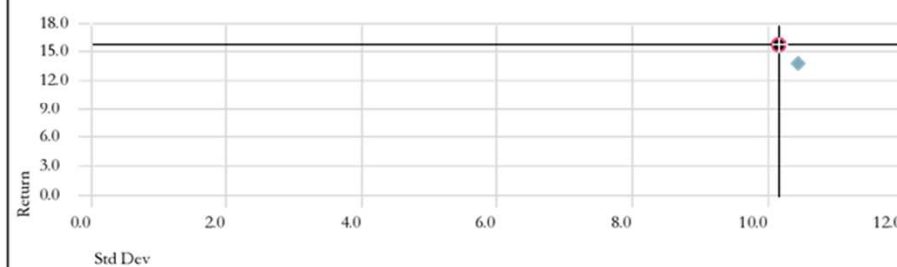
Peer Group (5-95%): Open End Funds - U.S. - Large Growth



As of Date: 12/31/2017

	YTD	1 Year	3 Years	5 Years
Vanguard Russell 1000 Growth ETF	30.06	30.06	13.65	17.19
Russell 1000 Growth TR USD	30.21	30.21	13.79	17.33
US Fund Large Growth	27.84	27.84	10.96	15.02

Time Period: 5/1/2013 to 12/31/2017



Time Period: 1/1/2013 to 12/31/2017

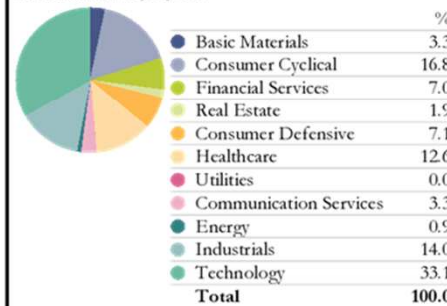
	2017	2016	2015	2014	2013
Vanguard Russell 1000 Growth ETF	30.06	6.97	5.52	12.93	33.29
Russell 1000 Growth TR USD	30.21	7.08	5.67	13.05	33.48
US Fund Large Growth	27.67	3.23	3.60	10.00	33.92

Time Period: 5/1/2013 to 12/31/2017

	Inv	Bmk1
Return	15.72	15.86
Std Dev	10.17	10.17
Downside Deviation	0.04	0.00
Alpha	-0.12	0.00
Beta	1.00	1.00
R2	100.00	100.00
Tracking Error	0.02	0.00
Treynor Ratio (geo)	15.36	15.50
Sharpe Ratio	1.46	1.48
Information Ratio (geo)	-6.70	

Vanguard Russell 1000 Growth ETF

Portfolio Date: 12/31/2017



Vanguard Russell 1000 Growth ETF

Portfolio Date: 12/31/2017

	Portfolio Weighting %
Apple Inc	6.79
Microsoft Corp	5.01
Amazon.com Inc	3.63
Facebook Inc A	3.21
Alphabet Inc C	2.47
Alphabet Inc A	2.44
The Home Depot Inc	1.74
UnitedHealth Group Inc	1.65
Visa Inc Class A	1.62
Comcast Corp Class A	1.34

Vanguard Russell 1000 Growth ETF

Ticker	VONG
Morningstar Category	US Fund Large Growth
Morningstar Rating Overall	★★★★
Inception Date	9/20/2010
Global Broad Category Group	Equity

Source: Morningstar Direct

Equity Sector (Mid Cap Growth)



Source: Morningstar Direct

Equity Sector (Mid Cap Value)



Source: Morningstar Direct

Equity Sector (Small Cap)



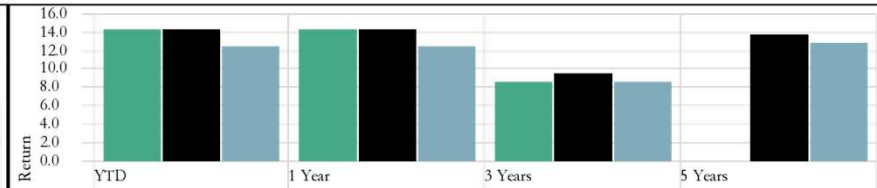
Source: Morningstar Direct

Equity Sector (Small Cap)

Historical Purposes Only

Investment Growth

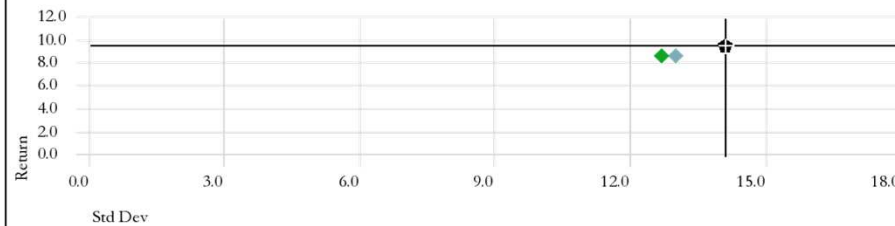
Time Period: 4/2/2014 to 12/31/2017



As of Date: 12/31/2017

	YTD	1 Year	3 Years	5 Years
MassMutual Premier Small Cap Opps I	14.37	14.37	8.55	
Russell 2000 NR USD	14.21	14.21	9.51	13.67
US Fund Small Blend	12.40	12.40	8.67	12.88

Time Period: 1/1/2015 to 12/31/2017



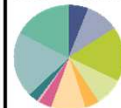
Time Period: 1/1/2015 to 12/31/2017

	2017	2016	2015
MassMutual Premier Small Cap Opps I	14.37	18.28	-5.44
Russell 2000 NR USD	14.21	20.78	-4.79
US Fund Small Blend	12.28	20.78	-5.38

Time Period: 1/1/2015 to 12/31/2017

	Inv	Bmk1
Return	8.55	9.51
Std Dev	12.71	14.10
Downside Deviation	2.34	0.00
Alpha	0.06	0.00
Beta	0.88	1.00
R2	95.94	100.00
Tracking Error	3.04	0.00
Treynor Ratio (geo)	9.13	9.01
Sharpe Ratio	0.67	0.68
Information Ratio (geo)	-0.29	

Portfolio Date: 9/30/2017



	%
Basic Materials	5.8
Consumer Cyclical	9.8
Financial Services	16.8
Real Estate	8.5
Consumer Defensive	4.2
Healthcare	10.2
Utilities	3.7
Communication Services	0.8
Energy	2.8
Industrials	20.1
Technology	17.2
Total	100.0

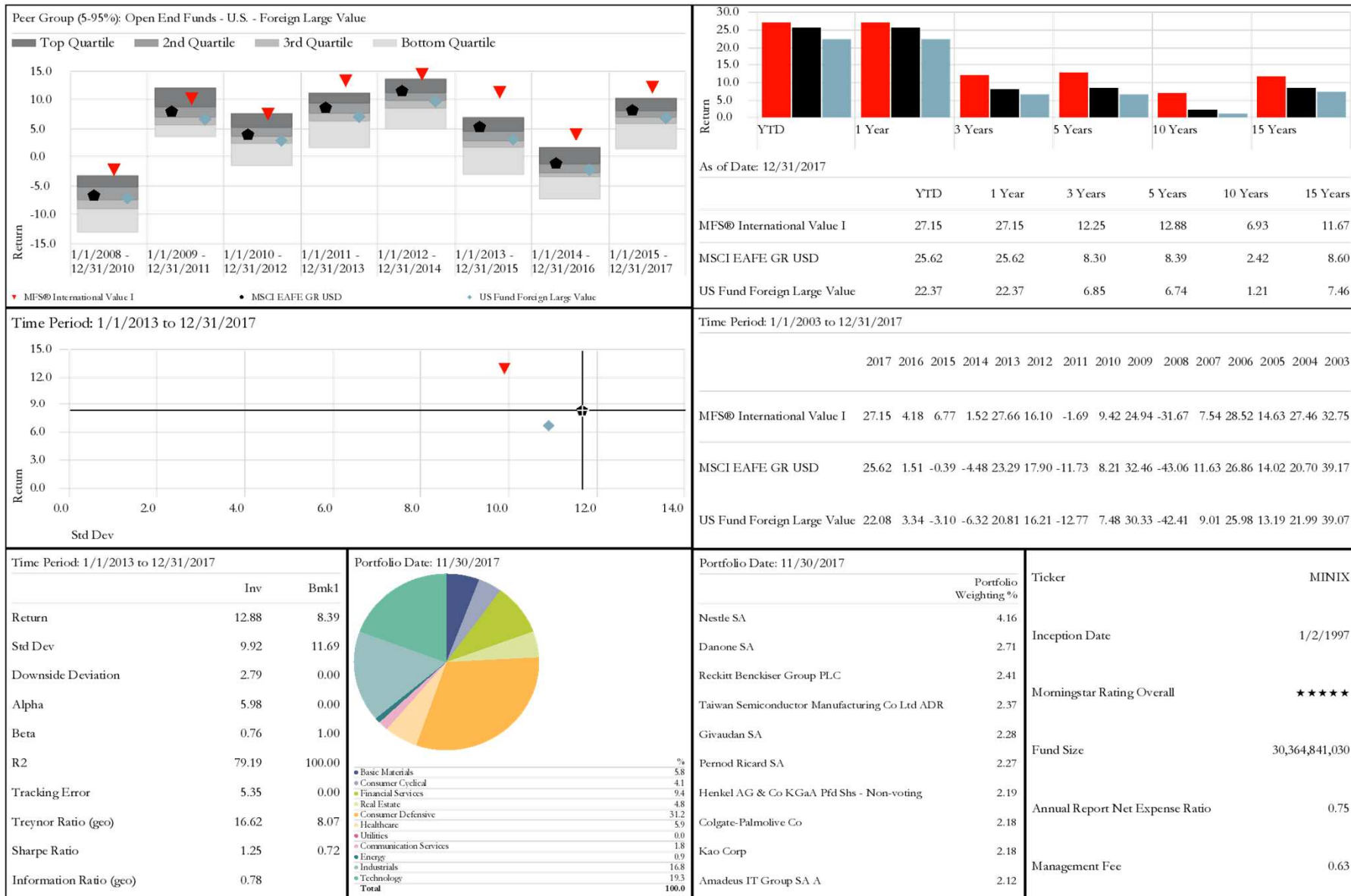
Portfolio Date: 9/30/2017

	Portfolio Weighting %
Korn/Ferry International	2.40
Prestige Brands Holdings Inc	2.07
MB Financial Inc	1.90
CACI International Inc Class A	1.81
Visteon Corp	1.80
Group 1 Automotive Inc	1.79
Portland General Electric Co	1.71
On Assignment Inc	1.69
Brandywine Realty Trust	1.57
Hostess Brands Inc A	1.57

Ticker	MSOOX
Inception Date	4/1/2014
Morningstar Rating Overall	★★★
Fund Size	218,165,339
Annual Report Net Expense Ratio	0.70
Management Fee	0.58

Source: Morningstar Direct

Equity Sector (International Developed)



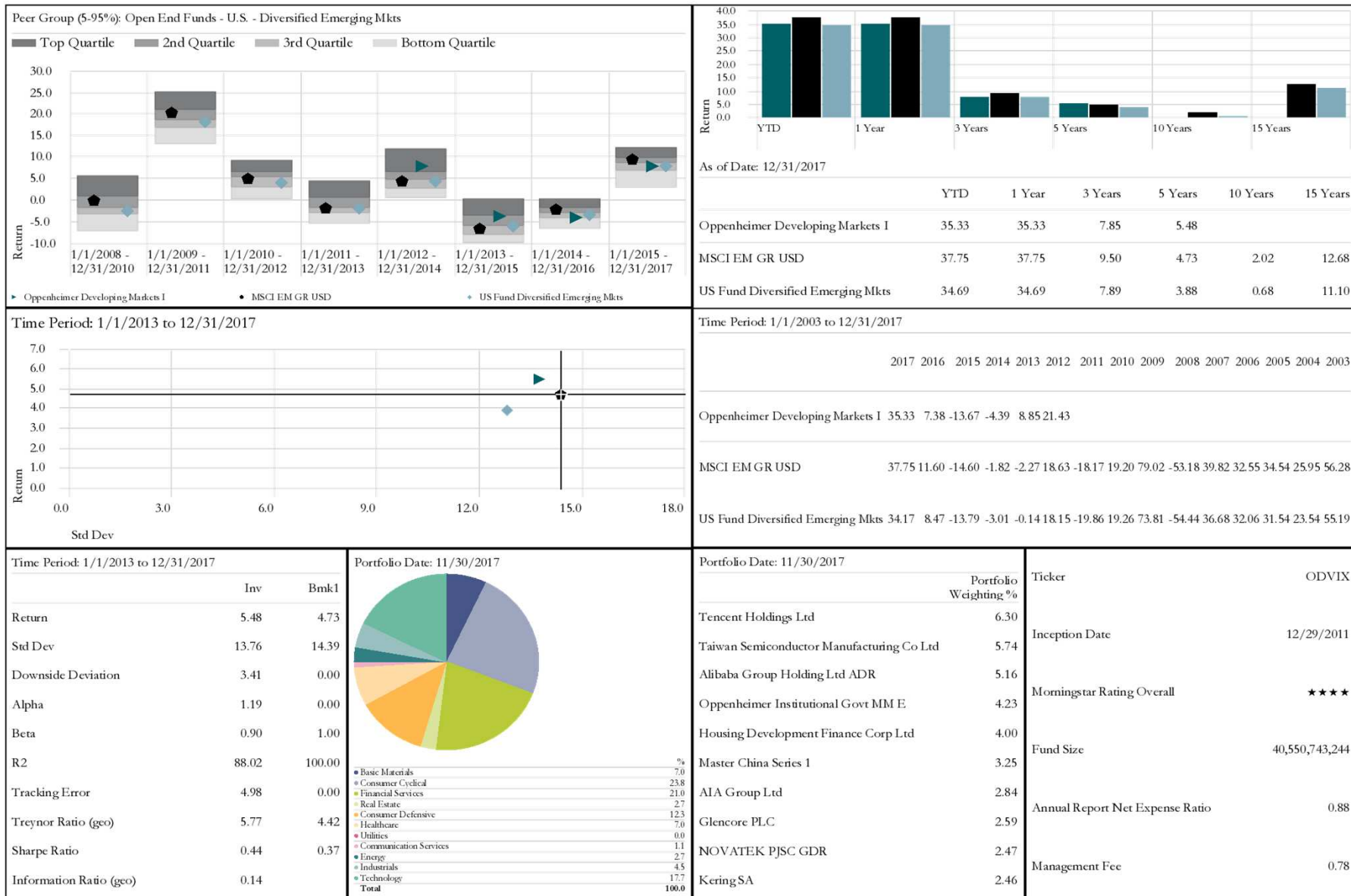
Source: Morningstar Direct

Equity Sector (International Developed)



Source: Morningstar Direct

Equity Sector (Emerging Markets)



Source: Morningstar Direct

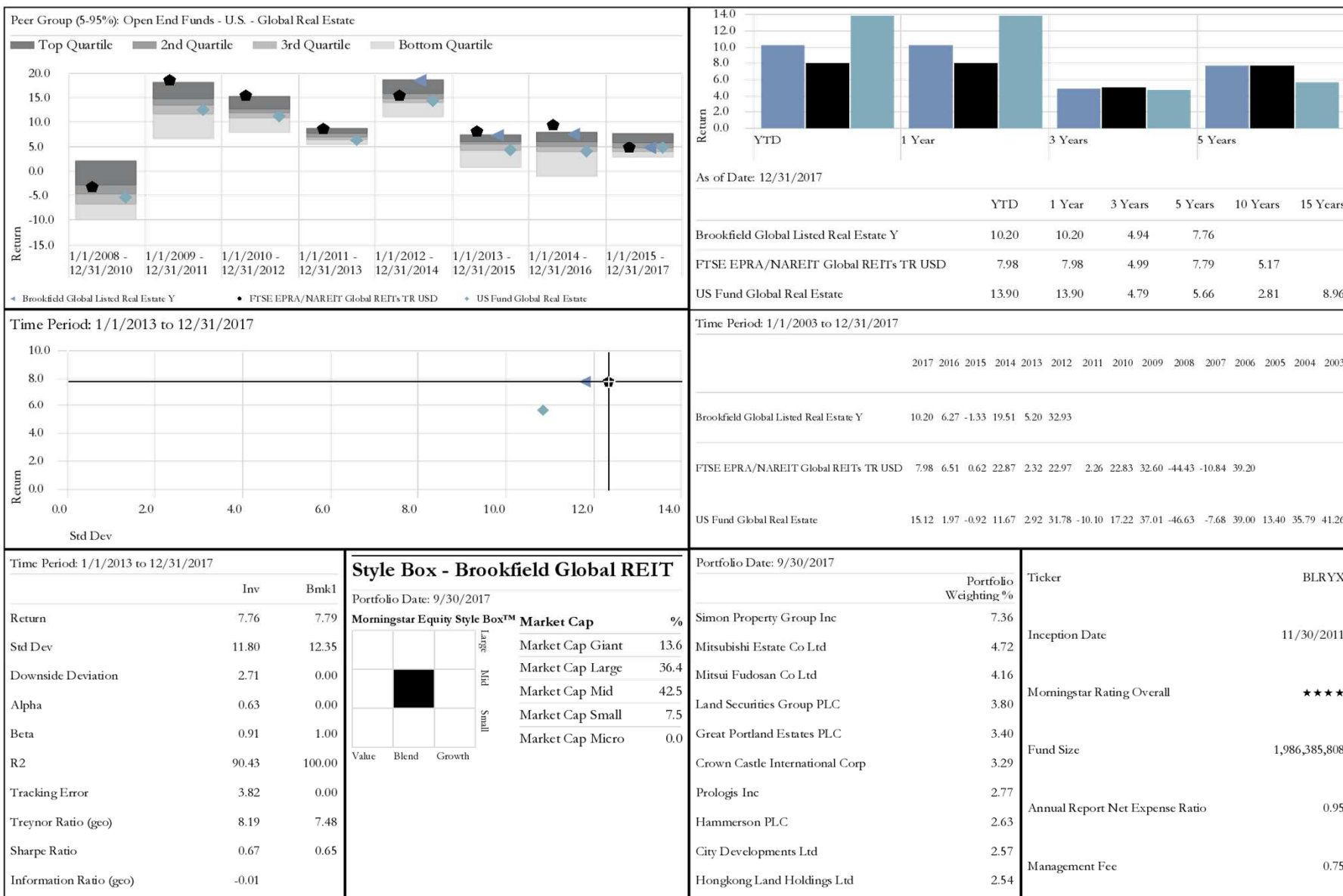
Equity Sector (Int'l Small Cap)
Historical Purposes Only

<div> <div>Peer Group (5-95%): Open End Funds - U.S. - Foreign Small/Mid Growth</div> <div> <div>Top Quartile</div> <div>2nd Quartile</div> <div>3rd Quartile</div> <div>Bottom Quartile</div> </div> </div> <div> <div>Return</div> <div>35.0</div> <div>30.0</div> <div>25.0</div> <div>20.0</div> <div>15.0</div> <div>10.0</div> <div>5.0</div> <div>0.0</div> <div>-5.0</div> <div>-10.0</div> </div> <div> <div>1/1/2008 - 12/31/2010</div> <div>1/1/2009 - 12/31/2011</div> <div>1/1/2010 - 12/31/2012</div> <div>1/1/2011 - 12/31/2013</div> <div>1/1/2012 - 12/31/2014</div> <div>1/1/2013 - 12/31/2015</div> <div>1/1/2014 - 12/31/2016</div> <div>1/1/2015 - 12/31/2017</div> </div> <div> <div>Fidelity Advisor® Intl Small Cap I</div> <div>MSCI ACWI Ex USA Small GR USD</div> <div>US Fund Foreign Small/Mid Growth</div> </div>			<div> <div>Return</div> <div>400</div> <div>350</div> <div>300</div> <div>250</div> <div>200</div> <div>150</div> <div>100</div> <div>50</div> <div>0.0</div> </div> <div> <div>YTD</div> <div>1 Year</div> <div>3 Years</div> <div>5 Years</div> <div>10 Years</div> <div>15 Years</div> </div>		
<div>Time Period: 1/1/2013 to 12/31/2017</div> <div> <div>Return</div> <div>18.0</div> <div>15.0</div> <div>12.0</div> <div>9.0</div> <div>6.0</div> <div>3.0</div> <div>0.0</div> </div> <div> <div>0.0</div> <div>2.0</div> <div>4.0</div> <div>6.0</div> <div>8.0</div> <div>10.0</div> <div>12.0</div> <div>14.0</div> </div> <div>Std Dev</div>			<div>Time Period: 1/1/2003 to 12/31/2017</div> <div> <div>Return</div> <div>18.0</div> <div>15.0</div> <div>12.0</div> <div>9.0</div> <div>6.0</div> <div>3.0</div> <div>0.0</div> </div> <div> <div>0.0</div> <div>2.0</div> <div>4.0</div> <div>6.0</div> <div>8.0</div> <div>10.0</div> <div>12.0</div> <div>14.0</div> </div> <div>Std Dev</div>		
<div>Time Period: 1/1/2013 to 12/31/2017</div> <div> <div>Inv</div> <div>Bmk1</div> </div> <div> <div>Return</div> <div>14.41</div> <div>10.42</div> </div> <div> <div>Std Dev</div> <div>10.45</div> <div>11.37</div> </div> <div> <div>Downside Deviation</div> <div>2.07</div> <div>0.00</div> </div> <div> <div>Alpha</div> <div>4.88</div> <div>0.00</div> </div> <div> <div>Beta</div> <div>0.86</div> <div>1.00</div> </div> <div> <div>R2</div> <div>88.53</div> <div>100.00</div> </div> <div> <div>Tracking Error</div> <div>3.85</div> <div>0.00</div> </div> <div> <div>Treynor Ratio (geo)</div> <div>16.28</div> <div>10.10</div> </div> <div> <div>Sharpe Ratio</div> <div>1.32</div> <div>0.91</div> </div> <div> <div>Information Ratio (geo)</div> <div>0.94</div> <div></div> </div>			<div> <div>Portfolio Date: 10/31/2017</div> <div> <div>Portfolio Weighting %</div> <div>Fidelity Revere Str Tr</div> <div>4.58</div> </div> <div> <div>Micro Focus International PLC</div> <div>1.14</div> </div> <div> <div>Wood Group (John) PLC</div> <div>1.02</div> </div> <div> <div>JSR Corp</div> <div>0.99</div> </div> <div> <div>LivaNova PLC</div> <div>0.93</div> </div> <div> <div>S Foods Inc</div> <div>0.86</div> </div> <div> <div>Iida Group Holdings Co Ltd</div> <div>0.83</div> </div> <div> <div>McColl's Retail Group PLC</div> <div>0.81</div> </div> <div> <div>Paltac Corp</div> <div>0.79</div> </div> <div> <div>SITC International Holdings Co Ltd</div> <div>0.77</div> </div> </div> <div> <div>Ticker</div> <div>FIXIX</div> </div> <div> <div>Inception Date</div> <div>5/27/2003</div> </div> <div> <div>Morningstar Rating Overall</div> <div>★★★★★</div> </div> <div> <div>Fund Size</div> <div>1,891,287,506</div> </div> <div> <div>Annual Report Net Expense Ratio</div> <div>1.27</div> </div> <div> <div>Management Fee</div> <div>0.97</div> </div>		

Source: Morningstar Direct

Equity Sector (REITs)

Historical Purposes Only



Source: Morningstar Direct

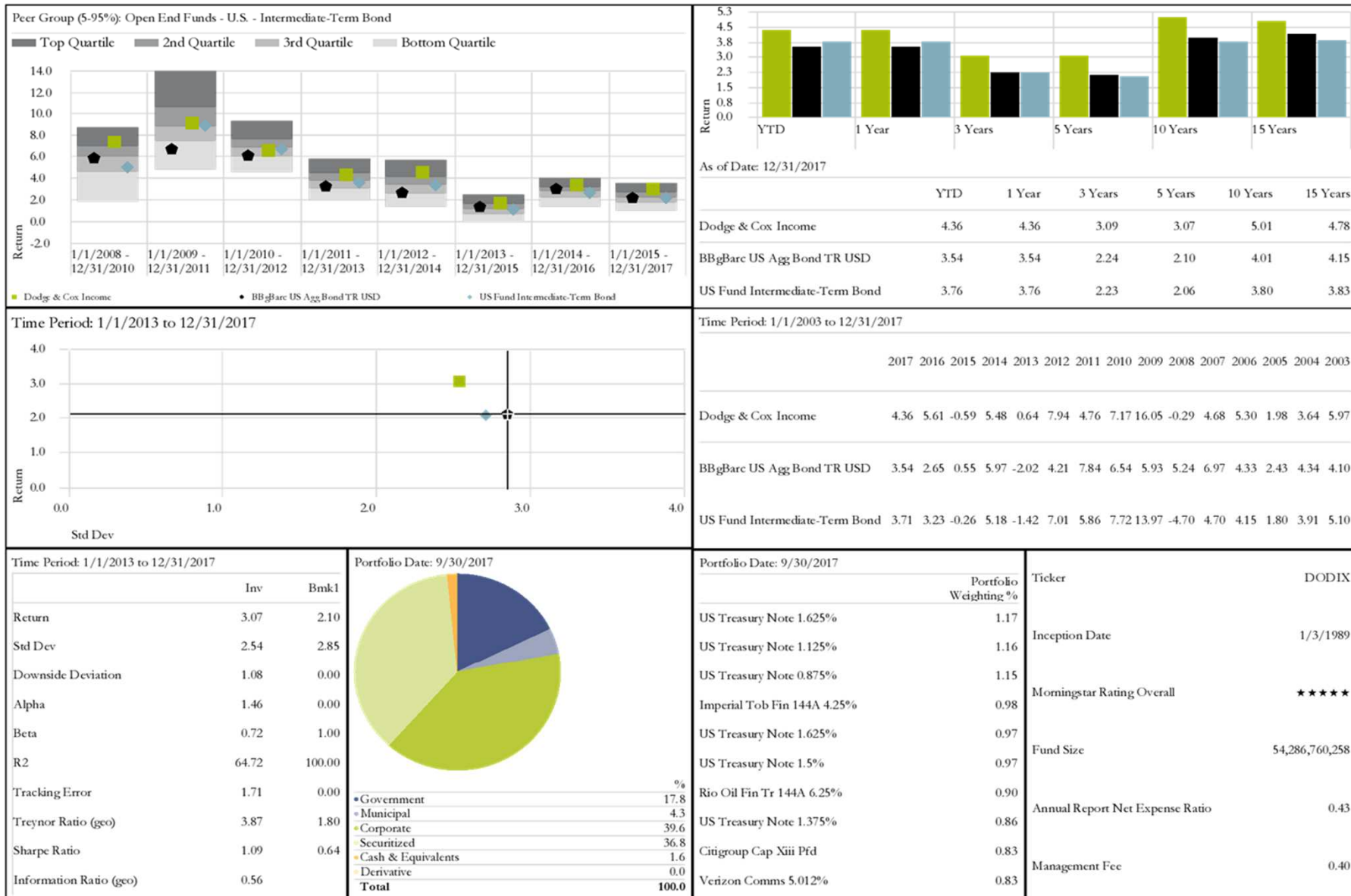
Equity Sector (REITs)

Historical Purposes Only



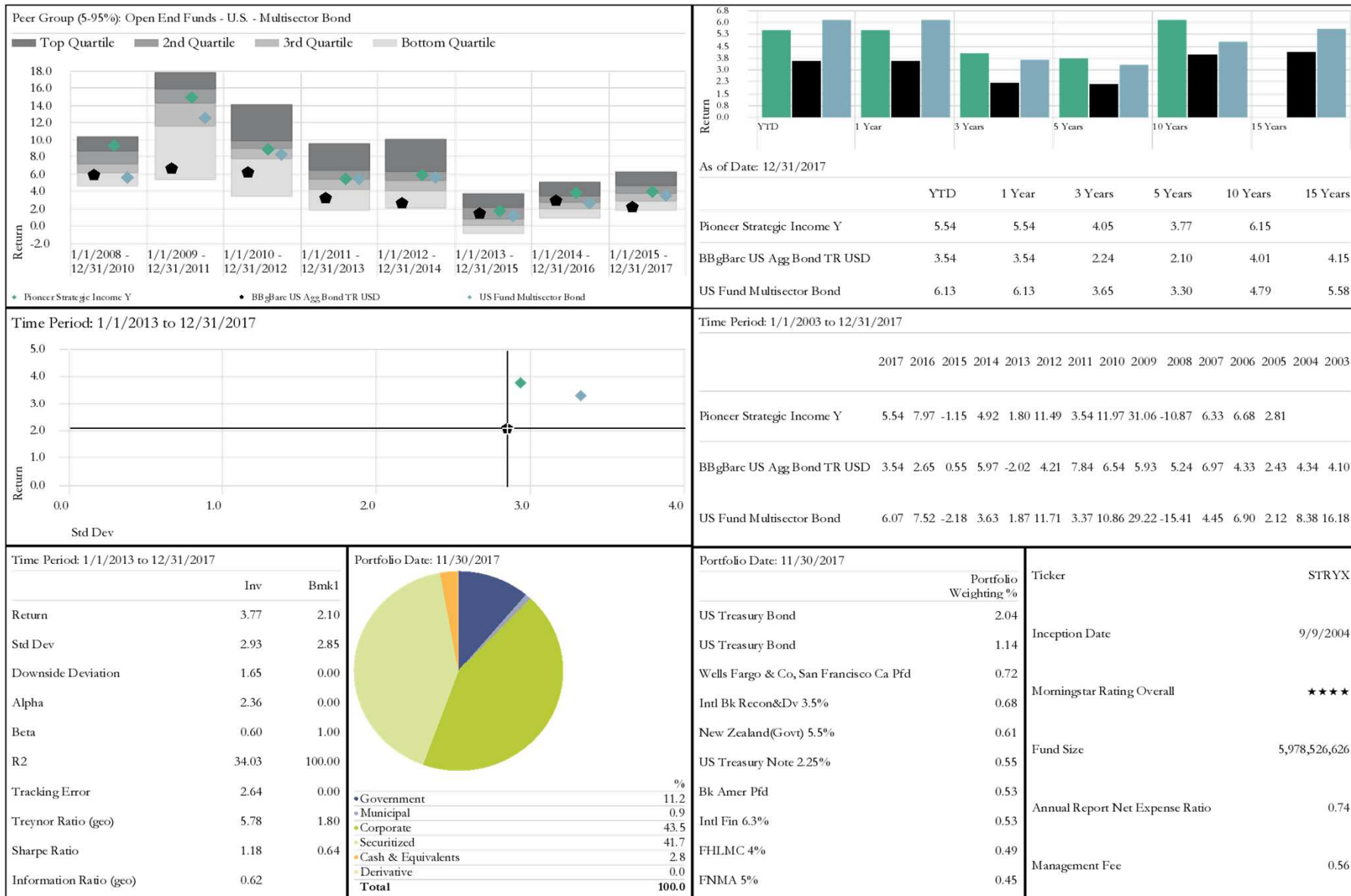
Source: Morningstar Direct

III. Fixed Income Sector (US Bonds)



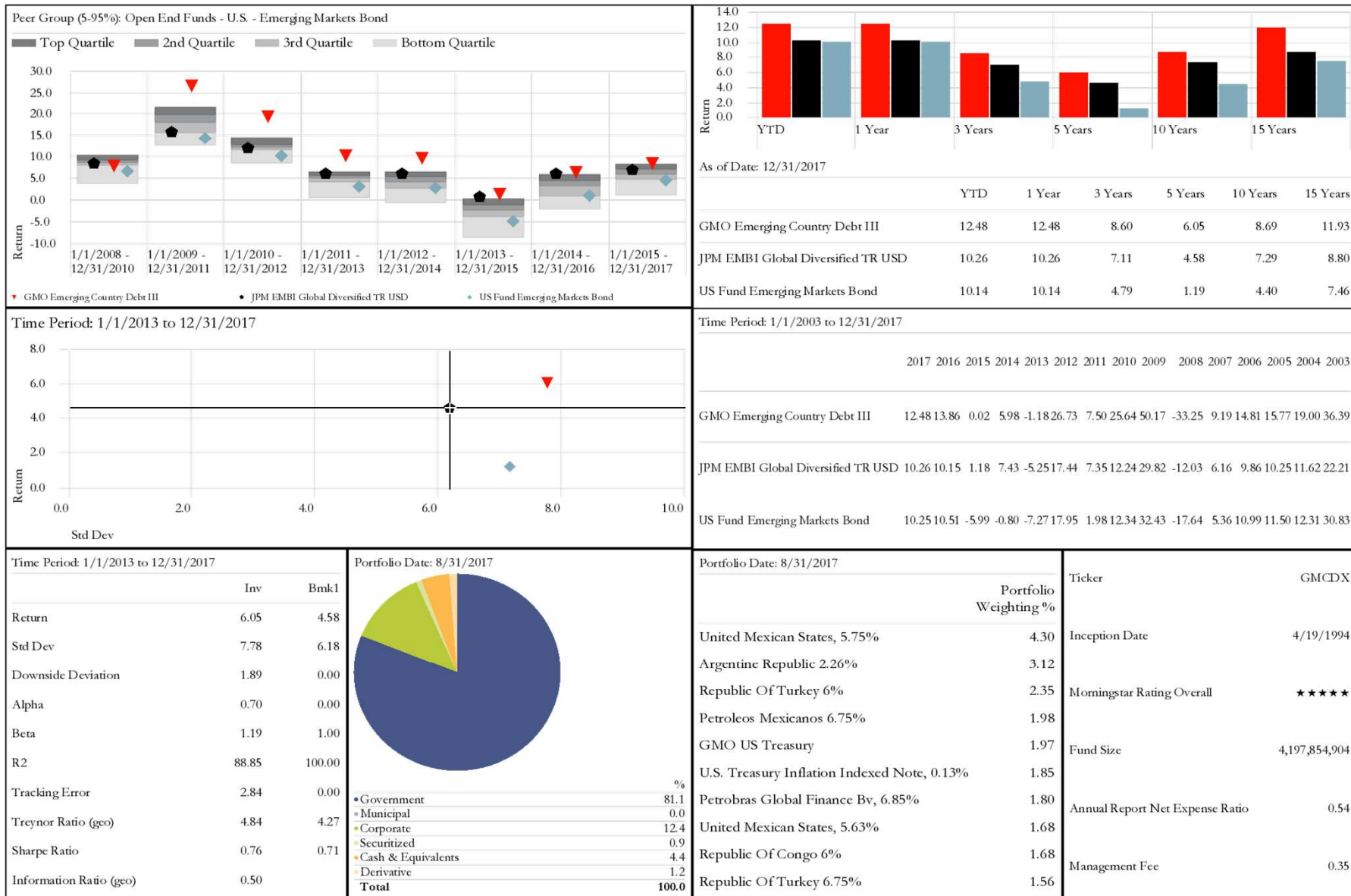
Source: Morningstar Direct

Fixed Income Sector (US Bonds)



Source: Morningstar Direct

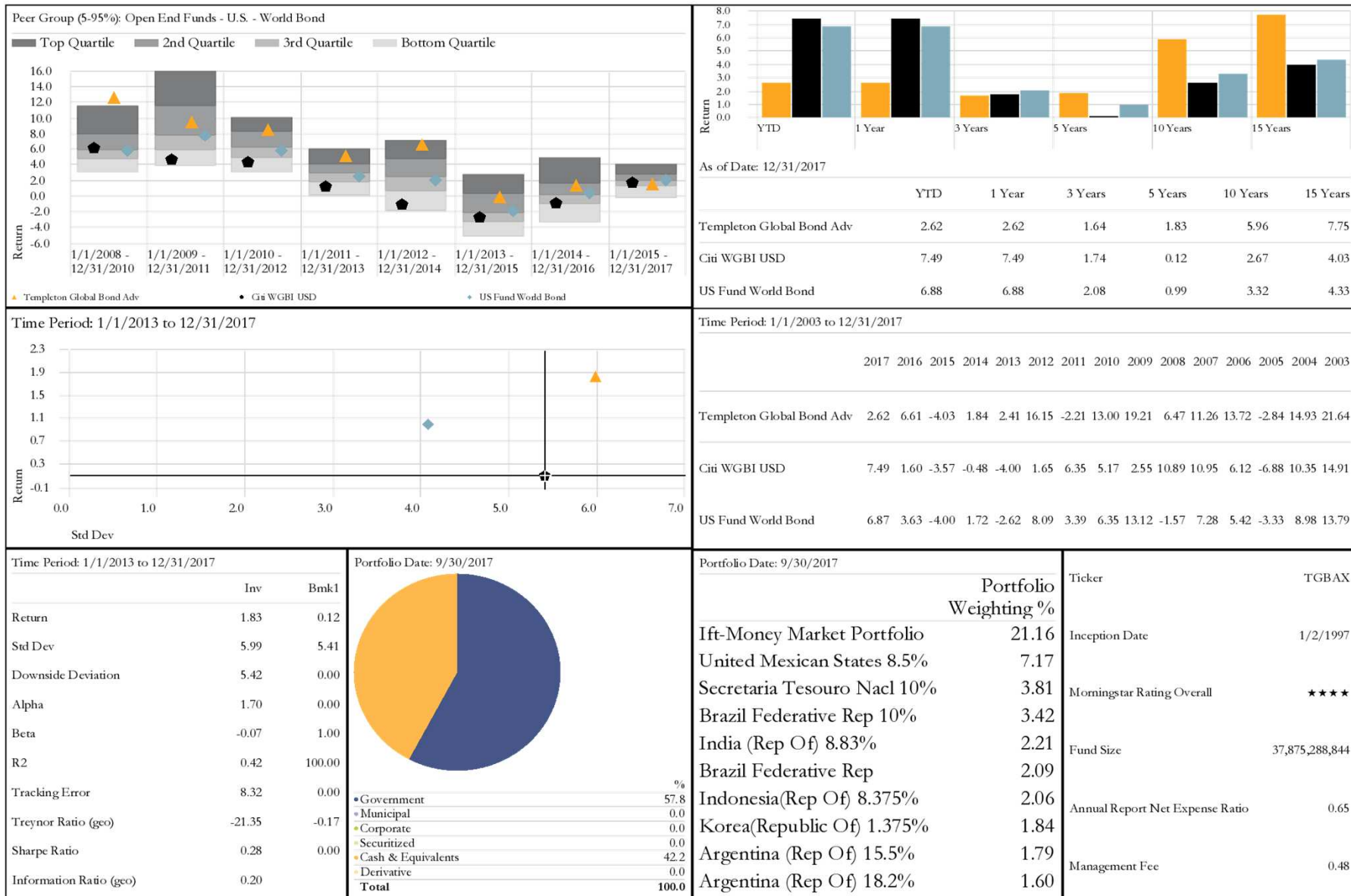
Fixed Income Sector (EM Debt)



Source: Morningstar Direct

Fixed Income Sector (Global Debt)

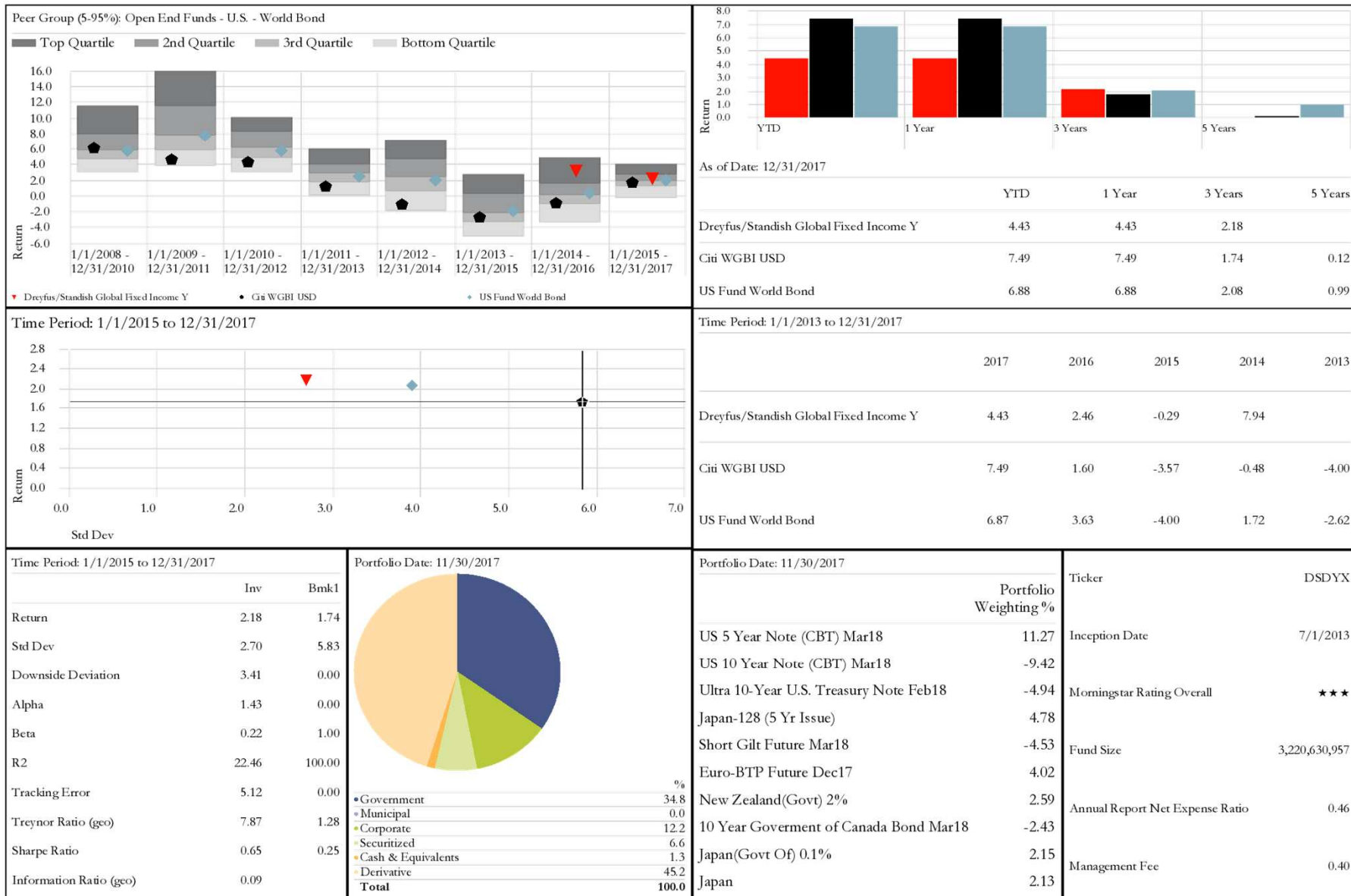
Historical Purposes Only



Source: Morningstar Direct

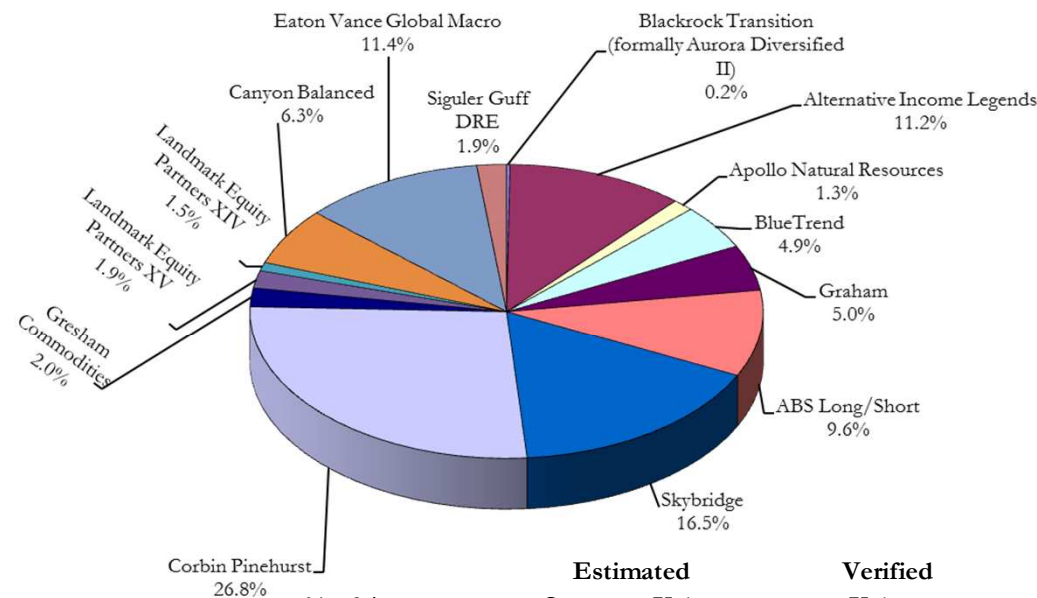
Fixed Income Sector (Global Debt)

Historical Purposes Only



Source: Morningstar Direct

Alternative Breakdown (%)



<u>Manager</u>	<u>% of Account</u>	<u>Estimated Statment Value</u>	<u>Verified Values</u>	<u>Verified As Of</u>
Blackrock Transition (formerly Aurora Diversified II)	0.2%	\$16,705	\$16,753	11/30/2017
Alternative Income Legends	11.2%	\$893,935	\$894,139	11/30/2017
Apollo Natural Resources	1.3%	\$105,053	\$100,805	9/30/2017
BlueTrend	4.9%	\$390,220	\$408,764	12/31/2017
Graham	5.0%	\$397,328	\$395,953	12/31/2017
ABS Long/Short	9.6%	\$761,502	\$761,070	11/30/2017
Skybridge	16.5%	\$1,313,576	\$1,313,576	11/30/2017
Corbin Pinehurst	26.8%	\$2,134,718	\$2,136,826	11/30/2017
Gresham Commodities	2.0%	\$162,926	\$159,045	9/30/2017
Landmark Equity Partners XV	1.9%	\$151,778	\$160,915	9/30/2017
Landmark Equity Partners XIV	0.9%	\$74,196	\$77,898	9/30/2017
Canyon Balanced	6.3%	\$500,000	\$500,000	12/31/2017
Eaton Vance Global Macro	11.4%	\$909,719	\$909,719	12/31/2017
Siguler Guff DRE	1.9%	\$148,625	\$157,311	9/30/2017
Total	100.0%	\$7,960,281	\$7,992,775	

Data Source: Wells Fargo Advisors

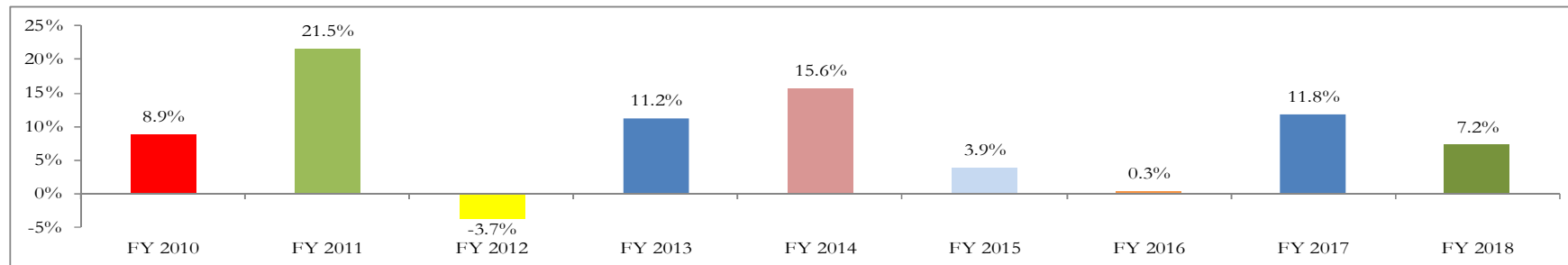
% of Account	\$ Value		4q17	FYTD	One Year	Three Years*	Five Years*	Incept (Mgr)*	Incept Bench*
100%	\$ 7,960,281	Combined Alternatives (1 mo lag)	0.3	1.4	6.1	0.7	2.7	2.0	2.9
		HFRI FoF Index (1 mo lag)	1.7	3.6	7.9	2.6	4.2		
		<u>Lower Volatility</u>							
0%	\$ 16,705	Blackrock Transition (formerly Aurora)	0.9	4.5	8.0	2.0	3.5	2.2	2.5
6%	\$ 500,000	Canyon Balanced	--	--	--	--	--		
11%	\$ 909,719	Eaton Vance Global Macro	--	--	--	--	--		
		HFRI Conservative Index	1.4	2.2	4.8	2.2	3.6		
		<u>Diversified</u>							
27%	\$ 2,134,718	Corbin Pinehurst	(0.5)	3.2	7.2	2.7	4.8	4.9	3.0
11%	\$ 893,935	Alternative Income Legends	1.2	2.5	6.2	--	--	1.2	2.7
17%	\$ 1,313,576	SkyBridge	1.6	3.4	8.0	--	--	0.2	2.5
		HFRI Fund of Funds	1.7	3.6	7.9	2.6	4.2		
		<u>Hedged Equity</u>							
10%	\$ 761,502	ABS Global L/S (K2 prior to 12/12)	1.8	4.5	10.5	3.8	6.8	4.6	5.3
		HFRI Equity Hedge	3.7	6.7	13.0	5.3	6.7		
		<u>Managed Futures</u>							
5%	\$ 390,220	BlueTrend	5.8	5.2	0.7	(3.7)	(2.3)	(2.0)	0.4
5%	\$ 397,328	Graham	1.5	1.9	(3.2)	(1.4)	4.3	(0.4)	0.4
		CS Tremont Managed Futures Index	6.6	8.0	3.3	(1.6)	1.9		
		<u>Commodities</u>							
2%	\$ 162,926	Gresham Commodities	8.8	12.2	8.4	(7.5)	--	(7.0)	(8.4)
		Bloomberg Commodity	4.7	7.3	1.7	(5.0)			
		<u>Private Equity</u>							
1%	\$ 105,053	Apollo Natural Resources						17.0	
1%	\$ 74,196	Landmark Equity Partners XIV						4.0	
2%	\$ 151,778	Landmark Equity Partners XV						10.0	
2%	\$ 148,625	Sigular Guff DRE						8.6	

All returns are on a one-month lag. Performance greater than 1 year is annualized.

Data Source: Wells Fargo Advisors

**Performance for
College of William and Mary Green Fund**

Rates of Return



Performance Inception Date: January 23, 2009

Since Inception ROR: 9.60%

Fiscal Year-To-Date 2018 ROR: 7.20%

Beginning Market Value (July 1, 2017): \$ 516,834

Quarter

Contributions

Withdrawals

3Q17

4Q17

1Q18

2Q18

\$ 20,000

Total Net Flows FYTD \$ 20,000

Invested Capital FYTD \$ 536,834

Appreciation/Depreciation \$ 38,022

Ending Market Value (December 31, 2017) \$ 574,856

Returns are calculated net of transaction costs and net of management fees.

Returns greater than one year are annualized.

Account data is on a trade date basis and accrued income is included in beginning and ending values. Performance is based on current market prices, as available.

Certain assets are excluded from Beginning and Ending Values and are not included in performance calculations. Selected annuities, certain types of direct investments, mutual funds held outside the firm, precious metals, coins, bullion, or any assets subject to tax- withholding (TEFRA) are among the assets not included in values or performance calculations.

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MAY LOSE VALUE

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ASSET CLASS SUITABILITY: Stocks of small companies are typically more volatile than stocks of larger companies. They often involve higher risks because they may lack the management expertise, financial resources, product diversification and competitive strengths to endure adverse economic conditions. High-yield, non-investment grade bonds are only suitable for aggressive investors willing to take greater risks, which could result in loss of principal and interest payments. Global/International investing involves risks not typically associated with US investing, including currency fluctuations, political instability, uncertain economic conditions and different accounting standards. Because the futures and commodity markets can be highly unpredictable – often swinging dramatically – investing in currency and commodities is not suitable for all investors. You may lose your entire investment, and in some cases, more than you invested.

PAST PERFORMANCE: Past performance is not an indication of future results.

DATA SOURCES: Information found in this document was derived from the following sources: Zephyr Associates, Investor Force/MSCI, Barclays Capital, Standard & Poor's, Morningstar, Thomson Reuters, direct material from managers/funds, and other sources we deem reliable.

Dow Jones Industrial Average - This index is comprised of 30 "blue-chip" US stocks selected for their history of successful growth and wide interest among investors. The DJIA represents about 20% of the total market value of all US stocks and about 25% of the NYSE market capitalization. It is a price-weighted arithmetic average, with the divisor adjusted to reflect stock splits and the occasional stock switches in the index.

NASDAQ Composite - A cap-weighted index comprised of all common stocks that are listed on the NASDAQ Stock Market (National Association of Securities Dealers Automated Quotation system).

S&P 500 - A broad-based measurement of changes in stock market conditions based on the average performance of 500 widely held common stocks. This index does not contain the 500 largest companies nor the most expensive stocks traded in the U.S. While many of the stocks are among the largest, this index also includes many relatively small companies. This index consists of approximately 380 industrial, 40 utility, 10 transportation and 70 financial companies listed on U.S. market exchanges. It is a capitalization-weighted index (stock price times number of shares outstanding), calculated on a total return basis with dividends reinvested.

Russell 1000 - The 1000 largest companies in the Russell 3000 index, based on market capitalization.

Russell Mid Cap - The index consisting of the bottom 800 securities in the Russell 1000 as ranked by total market capitalization, and it represents over 35% of the Russell 1000 total market cap.

Russell 2000 - The 2000 smallest companies in the Russell 3000 index.

MSCI EAFE - A market capitalization-weighted index representing all of the MSCI developed markets outside North America. It comprises 20 of the 22 countries in the MSCI World. These 20 countries include the 14 European countries in the MSCI Europe and the 6 Pacific countries in the MSCI Pacific. This index is created by aggregating the 20 different country indexes, all of which are created separately.

MSCI World - This market capitalization-weighted index represents all 22 of the MSCI developed markets in the world. It is created by aggregating the 22 different country indexes, all of which are created separately.

MSCI Emerging Markets Free (EMF) - A market capitalization-weighted index representing 26 of the emerging markets in the world. Several factors are used to designate whether a country is considered to be emerging vs. developed, the most common of which is Gross Domestic Product Per Capita. The "Free" aspect indicates that this index includes only securities that are allowed to be purchased by global investors. This index is created by aggregating the 26 different country indexes, all of which are created separately.

Barclays Government/Credit - This index includes all bonds that are in the Barclays Capital Government Bond and the Barclays Capital Credit Bond indices.

Barclays Aggregate Bond - This index is made up of the Barclays Capital Government/Credit, the Mortgage-Backed Securities, and the Asset-Backed Securities indices. All issues in the index are rated investment grade or higher, have at least one year to maturity, and have an outstanding par value of at least \$100 million.

EXECUTIVE COMMITTEE

February 7, 2018

4:30 – 6:15 p.m.

Board Conference Room - Blow Memorial Hall

Todd A. Stottlemeyer, Chair
H. Thomas Watkins III, Vice Chair
Sue H. Gerdelman, Secretary

I. Introductory Remarks – Mr. Stottlemeyer

II. Approval of Minutes

A. November 15, 2017

B. December 5, 2017 called meeting

III. Closed Session (if necessary)

IV. Adjourn

EXECUTIVE COMMITTEE
MINUTES – NOVEMBER 15, 2017

CALLED MEETING
MINUTES – DECEMBER 5, 2017

MINUTES
Executive Committee
November 15, 2017
Board Conference Room – Blow Memorial Hall

Attendees: Todd A. Stottlemeyer, Chair; H. Thomas Watkins III, Vice Chair; Sue H. Gerdelman, Thomas R. Frantz; William H. Payne II, Lisa E. Roday and Karen Kennedy Schultz. Other Board members attending: John E. Littel. Others in attendance: President W. Taylor Reveley III, Michael J. Fox and Deborah A. Love.

Chair Todd A. Stottlemeyer called the meeting to order at 4:00 p.m.

Recognizing that a quorum was present, Mr. Stottlemeyer asked for a motion to approve the minutes of the meeting of September 13, 2017. Motion was made by Ms. Roday, seconded by Mr. Frantz and approved by voice vote of the Committee.

In his opening remarks, Mr. Stottlemeyer welcomed members of the Committee and asked Secretary to the Board Michael Fox to briefly review the Board schedule for the next few days. A brief discussion ensued.

President Reveley advised that William & Mary has been designated a Silver Level Bicycle Friendly University, one of only two in the state; the university is number one in the country for the percentage of undergraduates who study abroad; and the iGEM team was named First Runner-Up in the 2017 competition, the largest synthetic-biology competition in the world. The President commented on the questions raised by students and alumni on the future of adventure games. A brief discussion ensued.

At Mr. Stottlemeyer's request, Ms. Gerdelman moved that the Executive Committee of the Board of Visitors of the College of William and Mary convene in Closed Session for the purpose of discussing prospective candidates for employment; evaluation of the performance of departments or schools where such evaluation will necessarily involve discussion of the performance of specific individuals; consultation with legal counsel and briefings by staff members or consultants pertaining to actual or probable litigation; consultation with legal counsel employed or retained by a public body regarding specific legal matters requiring the provision of legal advice by such counsel; discussion of matters relating to gifts, bequests and fund-raising activities, and of grants and contracts for services or work to be performed by such institution; and discussion of the award of a public contract involving the expenditure of public funds, and discussion of the terms or scope of such contract, where discussion in an open session would adversely affect the bargaining position or negotiating strategy of the public body, as provided for in Section 2.2-3711.A.1., 7., 8., 9., and 29. of the Code of Virginia. Motion was seconded by Mr. Watkins and approved by voice vote of the Committee. The observers were asked to leave the room and the Committee went into closed session at 4:15 p.m.

The Executive Committee reconvened in open session at 5:30 p.m. Mr. Stottlemeyer reviewed the topics discussed during closed session, then moved to adopt the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Gerdelman and approved by roll call vote of the Committee members conducted by Secretary of the Board Sue Gerdelman. (Certification **Resolution** is appended.)

There being no further business, the Committee adjourned at 5:35 p.m.

November 15, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Executive Committee has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Executive Committee, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Executive Committee.

VOTE

AYES: 7

NAYS: 0

ABSENT DURING CLOSED SESSION:



Todd A. Stottlemeyer
Chair
Executive Committee

MINUTES
Executive Committee Called Meeting
December 5, 2017
Board Conference Room – Blow Memorial Hall

Attendees: Todd A. Stottlemeyer, Chair; H. Thomas Watkins III, Vice Chair; Sue H. Gerdelman, Thomas R. Frantz; William H. Payne II and Lisa E. Roday. Others in attendance: Aaron DeGroft, Samuel E. Jones, Michael J. Fox, Deborah A. Love, Sandra J. Wilms and Brian W. Whitson.

Chair Todd A. Stottlemeyer called the meeting to order at 9:30 a.m.

In his opening remarks, Mr. Stottlemeyer welcomed members of the Committee. He advised that Lisa Roday had a medical appointment, preventing her from being present, so she has asked to participate via telephone.

The Board *Bylaws* set forth the procedure to be followed if a member would like to fully participate in the meeting but cannot be present either due to a specified emergency or a personal matter. Therefore, noting compliance with the Board *Bylaws*, Mr. Stottlemeyer moved that the Committee approve the remote participation of Lisa Roday from her car using her cell phone due to a personal matter. Motion was seconded by Mr. Frantz and approved by voice vote of the Committee. Mr. Stottlemeyer welcomed Ms. Roday to the meeting.

Mr. Stottlemeyer advised that the need for the meeting was a request from the Muscarelle Museum, then moved that the Executive Committee of the Board of Visitors of the College of William & Mary convene in Closed Session to discuss the award of a public contract involving the expenditure of public funds, and discussion of the terms or scope of such contract, where discussion in an open session would adversely affect the bargaining position or negotiating strategy of the public body, as provided for in Section 2.2-3711.A. 29. of the Code of Virginia. Motion was seconded by Mr. Frantz and approved by voice vote of the Committee. The observers were asked to leave the room and the Committee went into closed session at 9:35 a.m.

The Executive Committee reconvened in open session at 9:54 a.m. Mr. Stottlemeyer reviewed the topic discussed during closed session, then moved to adopt the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Watkins and approved by roll call vote of the Committee members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Mr. Stottlemeyer moved adoption of **Resolution 1**, Approval to Withdraw Funds from Muscarelle Museum of Art Quasi-Endowment. Motion was seconded by Mr. Frantz and approved by voice vote of the Committee. (**Resolution 1** is appended.)

There being no further business, the Committee adjourned at 9:55 a.m.

Executive Committee

Resolution EC-1

December 5, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Executive Committee has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Executive Committee, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Executive Committee.

VOTE

AYES: 6

NAYS: 0

ABSENT DURING CLOSED SESSION:



Todd A. Stottliemyer
Chair
Executive Committee

COLLEGE OF WILLIAM & MARY

APPROVAL TO WITHDRAW FUNDS FROM
MUSCARELLE MUSEUM OF ART QUASI-ENDOWMENT

WHEREAS, the Board of Visitors has determined that the Muscarelle Museum of Art at William & Mary shall manage the art collection for the university including the acquisition and disposal of particular items; and

WHEREAS, from time to time the Director of the Muscarelle Museum identifies significant items that are available for acquisition and would enhance the university's art collection; and

WHEREAS, at its April 2012 meeting the Board of Visitors passed Resolution 43, Creation of Quasi-Endowment: Muscarelle Museum of Art, to support the acquisition and direct care of collections, and at its April 2015 meeting passed Resolution 26, Revision to the Creation of Quasi-Endowment: Muscarelle Museum of Art, in order to clarify the approval process for use of the income and/or principal from the quasi-endowment to support the acquisition of particular art items; and

WHEREAS, Resolution 26 requires Board of Visitors approval for any withdrawal of principal from the quasi-endowment; and

WHEREAS, Article V.A.2 of the Board of Visitors Bylaws delegates to the Executive Committee the authority to exercise the powers and transact the business of the Board of Visitors between meetings of the full Board as needed, and charges that all Board members be promptly notified of such action; and

WHEREAS, the Director of the Muscarelle Museum has identified an item that would be a signature piece for the university and its collections and requires a withdrawal from the quasi-endowment to support its acquisition; and

WHEREAS, the opportunity to acquire the item will have passed before the next full meeting of the Board;

THEREFORE, BE IT RESOLVED, That the Executive Committee of Board of Visitors, acting with the powers of the Board between meetings of the Board, authorizes the use of a portion of the principal of the Quasi-Endowment: Muscarelle Museum of Art to support this acquisition as described to the Committee; and

BE IT FURTHER RESOLVED, That the Executive Committee directs the Secretary to the Board to promptly disseminate this resolution to members of the Board who are not present.

COMMITTEE ON AUDIT AND COMPLIANCE

February 8, 2018

8:00 – 9:00 a.m.

Board Room - Blow Memorial Hall

Christopher M. Little, Chair

Brian P. Woolfolk, Vice Chair

- I. Introductory Remarks – Mr. Little
- II. Approval of Minutes – November 16, 2017
- III. Report from Auditor of Public Accounts – Eric M. Sandridge
- IV. Report from Chief Financial Officer – Amy S. Sebring
- V. Report from Director of Internal Audit – Kent B. Erdahl
- VI. Report from Chief Compliance Officer – Kiersten L. Boyce
- VII. Closed Session (if necessary)
- VIII. Discussion
- IX. Adjourn

COMMITTEE ON AUDIT AND COMPLIANCE
MINUTES – NOVEMBER 16, 2017

MINUTES
Committee on Audit and Compliance
November 16, 2017
Board Room—Blow Memorial Hall

Attendees: Christopher M. Little, Chair; Brian P. Woolfolk, Vice Chair; Mirza Baig, Barbara L. Johnson, and John E. Littel, Board members present: Sue H. Gerdelman, and Karen Kennedy Schultz. Others present: Virginia M. Ambler, Kiersten L. Boyce, Courtney M. Carpenter, Deborah Cheesebro, Kate Conley, Kent B. Erdahl, Michael J. Fox, Penelope G. Howard, Samuel E. Jones, Pete Kellogg, Jennifer Latour, Deborah A. Love, Jeremy Martin, Pamela H. Mason, Cynthia H. Norwood, John M. Poma, Amy S. Sebring, Sandra J. Wilms, Brian W. Whitson, and other William and Mary and Richard Bland staff.

Chair Christopher Little called the meeting to order at 8:00 a.m.

Recognizing that a quorum was present, Mr. Little asked for a motion to approve the minutes of the meeting of September 14, 2017. Motion was made by Mr. Littel, seconded by Ms. Johnson, and approved by voice vote.

Mr. Little asked Internal Audit Director Kent Erdahl for his report.

Mr. Erdahl described the annual internal audit plan development process, which includes management input to identify key risk areas as a process of identifying which audit projects add the greatest value is used to determine the final audit plan. The 2018 plan includes eleven audit projects as well as routine monitoring of procurement card activity and investigation projects as needed. Mr. Erdahl discussed the rationale for including some of the audits in the plan. Mr. Woolfolk inquired about internal audit staffing levels and Information Technology skill sets. The auditor communicated that the department staffing makeup will be changing in the next year, at which time the skill sets of the department will be reevaluated.

Following the brief discussion, Mr. Little moved adoption of **Resolution 3**, Approval of 2018 Internal Audit Work Plan. Motion was seconded by Mr. Woolfolk and approved by voice vote of the Committee.

The auditor provided a status update on 2017 audit activity and described upcoming audits.

In September, the APA provided the committee with commentary on their management letter. Mr. Erdahl provided a status update on corrective action taken to address the Auditor of Public Accounts (APA) management letter comments. At both Richard Bland College and William and Mary solid progress was noted, particularly in the areas of HR and IT. Internal audit will continue to monitor APA remediation efforts and report on status to the committee.

Mr. Little asked Chief Compliance Officer Kiersten Boyce for her report.

Ms. Boyce reported annual (FY2017) metrics on the strength and effectiveness of William & Mary's compliance and ethics program. These metrics related to four of the seven elements of a

compliance and ethics program: (1) standards and procedures (policies), (2) education and awareness (communication of the standards and procedures), (3) monitoring and evaluation, and (4) incentives and remediation. The report included data obtained from the 2017 Agency Risk Management and Internal Control Standards (ARMICS) assessment performed by Financial Operations. Discussion ensued regarding steps management is taking to respond to this data, including all new hires being required to complete an online curriculum including the Code of Ethics. The report concluded with data regarding reports and investigations received and performed in FY2017. Mr. Littel suggested that comparison data, from other institutions, be collected for future year reports. This data showed a continued trend of increases in reports. Ms. Boyce opined that this trend reflects institutional efforts to increase reporting, particularly in the area of sexual misconduct. Ms. Boyce concluded by providing a brief report on sexual misconduct reports and investigation in the first quarter of FY 2018. The volume of reports has decreased compared to FY2017. Ms. Boyce emphasized that a minority of the reports are regarding sexual assault; reports include complaint of harassment, stalking, relationship violence, and gender-based discrimination.

Mr. Little asked Courtney Carpenter, the Chief Information Officer, and Pete Kellogg, Director of Information Security, for their report on Information Security.

Mr. Carpenter outlined various IT security threats that William and Mary is facing. He explained that a fully dedicated IT team is in place to constantly monitoring our systems for intrusion. The CIO described that this has been a priority for the IT Security team. Mr. Carpenter indicated that training has been critical in preventing phishing and a robust training program is under development. Mr. Little inquired about the training and asked if the training could be made available Board of Visitor members. A brief discussion ensued. Mr. Carpenter described some of the planned measures to further strengthen security such as a dual authentication requirement to access systems. Mr. Kellogg provided an update on the recent APA information technology comments. Mr. Kellogg noted significant progress and he anticipates full remediation of all APA comments by March 31, 2018.

Mr. Little asked Sam Jones, Senior Vice President-Finance and Administration for his report on Enterprise Risk Management.

Mr. Jones reported that the Enterprise Risk Management (ERM) committee has identified eight key risks and has assigned a member of management monitoring responsibility for each risk. He communicated that the ERM team at William and Mary is well represented from all areas of campus. Mr. Jones provided a heat map illustrating each of eight identified risks plotted on a severity and likelihood scale and noted that the risk ratings have not materially changed over the past year. He described each of the eight risks and corrective action taken over the past year. Mr. Jones stated in some cases environmental factors have offset corrective action measures taken, which likely accounts for the lack of positive risk rating movement. Mr. Jones described risk consolidation that occurred in arriving at the current risks and the committee will reevaluate for possible expansion of the eight risks.

Committee on Audit and Compliance

MINUTES

Page 3

Mr. Little moved that the Committee on Audit and Compliance of the Board of Visitors of the College of William & Mary convene first in Closed Session for the purpose of discussing specific personnel matters; discussing internal investigations involving identifiable students and/or employees, for consultation with legal counsel regarding specific legal matters; and then in Executive Session for the purpose of discussing personnel matters pertaining to the performance and evaluations of specific executive employees, as provided for in Section 2.2-3711.A. 1., 2., and 7., of the Code of Virginia. Motion was seconded by Ms. Johnson and approved by voice vote of the Committee. Observers were asked to leave the room and the Committee went into closed session at 9:16 a.m.

The Committee reconvened in open session at 9:45 a.m. Mr. Little reviewed the topics discussed in closed session and moved the adoption of the **Resolution** certifying that the closed session was held in accordance with the Freedom of Information Act. Motion was seconded by Mr. Woolfolk and approved by roll call vote conducted by Mr. Little. (Certification **Resolution** is appended.)

There being no further business, the Committee adjourned at 9:45 a.m.

November 16, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Committee on Audit and Compliance has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Committee on Audit and Compliance, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Audit.

VOTE

AYES: 5

NAYS: 0

ABSENT DURING CLOSED SESSION:



Christopher M. Little
Chair

Committee on Audit and Compliance

COMMITTEE ON ACADEMIC AFFAIRS

February 8, 2018

9:00 – 9:40 a.m.

Blow Memorial Hall – Room 201

Karen Kennedy Schultz, Chair

S. Douglas Bunch, Vice Chair

- I. Introductory Remarks – Ms. Schultz
- II. Approval of Minutes – November 17, 2017
- III. Report from Provost Michael R. Halleran
- IV. Report from Faculty Liaison Committee Chair Jack B. Martin
- V. Closed Session (if necessary)
- VI. Action Materials - Provost Michael R. Halleran
 1. Appointments to Fill Vacancies in the Instructional Faculty **Resolution 1**
 2. Award of Academic Tenure **Resolution 2**
 3. Faculty Promotions **Resolution 3**
 4. Designated Professorships **Resolution 4**
 5. Faculty Leave of Absence **Resolution 5**
 6. Resolution to Approve a Bachelor of Science Program in Computational & Applied Mathematics & Statistics **Resolution 6**
 7. Retirement of Jonathan F. Arries, Department of Modern Languages and Literatures **Resolution 7**
 8. Retirement of Joanne M. Braxton, Department of English **Resolution 8**
 9. Retirement of Maryse Fauvel, Department of Modern Languages and Literatures **Resolution 9**
 10. Retirement of Julie Galambush, Department of Modern Languages and Literatures **Resolution 10**
 11. Retirement of John Philip Kearns, Department of Computer Science **Resolution 11**

Committee on Academic Affairs
February 8, 2018

12. Retirement of Michael C. Newman, School of
Marine Science

Resolution 12

13. Retirement of Katherine K. Preston. Department of
Music

Resolution 13

14. Retirement of Ronald B. Rapoport. Department of
Government

Resolution 14

VII. Discussion

VIII. Adjourn

COMMITTEE ON ACADEMIC AFFAIRS
MINUTES – NOVEMBER 16, 2017

MINUTES
Committee on Academic Affairs
November 16, 2017
Room 201– Blow Memorial Hall

Attendees: Karen Kennedy Schultz, Chair; S. Douglas Bunch, Vice Chair; Warren W. Buck III, James A. Hixon; Anne Leigh Kerr, John E. Littel, J.E. Lincoln Saunders, faculty representative Eric D. Chason, and student committee representative Elijah S. Levine. Others present: Provost Michael R. Halleran, Henry Broadbuss, Kate Conley, Michael J. Fox, Matthew T. Lambert, Sallie Marchello, Jeremy Martin, Skip Niles, Linda Schaffner, John T. Wells, Cortney Will, Timothy Wolfe and other College faculty and staff.

Chair Karen Kennedy Schultz called the Committee to order at 9:15 a.m. Recognizing that a quorum was present, Ms. Schultz asked for a motion to approve the minutes of the meeting of September 14, 2017. Motion was made by Mr. Bunch, seconded by Mr. Buck and approved by voice vote of the Committee.

Following brief opening remarks, Provost Halleran gave updates on the following:

- 1) Great success (2nd place overall) of this year's iGEM team at the international Jamboree
- 2) Strong initial interest in Data Science Minor (20 declared minors; 5 self-created majors; all classes at full capacity and then some); EPAD on track
- 3) Promise Scholars
- 4) Possible very negative impact of proposed tax bills in the U.S. Congress on graduate students, who, among other things, would be taxed on value of tuition waivers
- 5) Early returns on undergraduate admissions: Early Decision applications down in number but same overall quality; overall applications running higher than recent years

A brief discussion ensued.

In the absence of Faculty Liaison Committee Chair Professor Jack Martin, Faculty Representative Professor Eric Chason provided an update on faculty work on W&M 2026, with plans for a report by February. A brief discussion ensued.

Ms. Schultz moved that the Committee on Academic Affairs convene in Executive Session for the purpose of discussing and/or approving personnel actions pertaining to the appointments, promotions, leaves and tenure of instructional faculty, as provided for in Section 2.2-3711.A.1., of the Code of Virginia. Motion was seconded by Mr. Buck and approved by voice vote of the Committee. The Committee went into executive session at 9:38 a.m.

The Committee reconvened in open session at 9:50 a.m. Ms. Schultz reviewed the topics discussed during closed session, and then moved to adopt the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Hixon and approved by roll call vote of the Committee members conducted by Secretary to the Board Michael Fox. Mr. Littel abstained as he was not in the room when the Committee first went into Executive Session. (Certification **Resolution** is appended.)

Committee on Academic Affairs
MINUTES
Page 2

Ms. Schultz asked for a motion to adopt as a block **Resolution 4**, Award of Academic Tenure; **Resolution 5**, Designated Professorships; **Resolution 6**, Retirement of Richard J. Ash, Raymond A. Mason School of Business; **Resolution 7**, Retirement of Howard J. Busbee, Raymond A. Mason School of Business; and **Resolution 8**, Retirement of Deborah S. Noonan, Department of Computer Science. Motion was made by Ms. Kerr, seconded by Mr. Hixon and approved by voice vote of the Committee.

Suggestions for possible future topics including: faculty concerns, faculty research (solo and with students), and the intersection of academic affairs and student affairs were discussed.

There being no further business, the Committee adjourned at 9:56 a.m.

November 16, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Committee on Academic Affairs has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

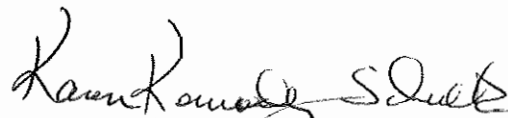
NOW, THEREFORE, BE IT RESOLVED, That the Committee on Academic Affairs, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Academic Affairs.

VOTE

AYES: 6

NAYS: 0

ABSENT DURING CLOSED SESSION:



Karen Kennedy Schultz
Chair
Committee on Academic Affairs

COLLEGE OF WILLIAM & MARY
APPOINTMENTS TO FILL VACANCIES IN THE
INSTRUCTIONAL FACULTY

Vacancies in the Instructional Faculty of the College of William & Mary have resulted because of resignations, terminations or the approval of additional positions.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the appointment of the following individuals to fill these positions effective with the 2018-19 academic year:

ERIC B. ARIAS, Assistant Professor of Government

B.A., Universidad del CEMA, 2009

M.A. (2013) and Ph.D. (2017), New York University

GLADYS H. KRAUSE, Assistant Professor in ESL/Bilingual Education

B.A., Universidad Santo Tomás, Bogotá, Columbia, 2001

M.A., Pontificia Universidad Javeriana, Bogotá, Columbia, 2004

Ph.D., University of Texas at Austin, 2014

University of Texas at Austin

NSF-funded Research Associate, 2016-2018

Clinical Assistant Professor, 2015-2018

NSF-funded Postdoctoral Fellow, 2014-2016

COLLEGE OF WILLIAM & MARY
AWARD OF ACADEMIC TENURE

The following members of the Instructional Faculty at the College of William & Mary have been recommended for the award of academic tenure by the appropriate departmental committees and chairs, the appropriate deans, and by the Provost and President.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the following members of the Faculty be awarded academic tenure, effective with the beginning of the 2018-2019 academic year:

ALEXANDER B. ANGELOV, Department of Religious Studies

ARIEL BENYISHAY, Department of Economics

JASON A. CHEN, School of Education

KRISTIN CONRADI SMITH, School of Education

HARMONY J. DALGLEISH, Department of Biology

WOUTER DECONINCK, Department of Physics

NATOYA HILL HASKINS, School of Education

MATTHEW R. HILIMIRE, Department of Psychology

MARCUS C. HOLMES, Department of Government

AYFER KARAKAYA-STUMP, Department of History

MATTHEW L. KIRWAN, School of Marine Science

MICHELLE A. LELIEVRE, Department of Anthropology

ANYA L. LUNDEN, Department of English

WILLIAM R. MCNAMARA, Department of Chemistry

EUGENIY E. MIKHAILOV, Department of Physics

COLLEGE OF WILLIAM & MARY
AWARD OF ACADEMIC TENURE

FABRICIO PEREIRA PRADO, Department of History

JOANNA SCHUG, Department of Psychology

JAIME E. SETTLE, Department of Government

CRISTINA STANCIOIU, Department of Art & Art History

ANKE R. VAN ZUYLEN, Department of Mathematics

ANDREW R. WARGO, School of Marine Science

COLLEGE OF WILLIAM & MARY
FACULTY PROMOTIONS

The following members of the Instructional Faculty of the College of William & Mary have been recommended for promotion in academic rank by the appropriate departmental committees and chairs, the appropriate deans, and by the Provost and President.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the academic promotion of the following members of the Faculty of the College, effective with the beginning of the 2018-19 academic year:

Assistant Professor to Associate Professor

Alexander B. Angelov, Department of Religious Studies

Ariel BenYishay, Department of Economics

Jason A. Chen, School of Education

Kristin Conradi Smith, School of Education

Harmony J. Dalglish, Department of Biology

Wouter Deconinck, Department of Physics

Natoya Hill Haskins, School of Education

Matthew R. Hilimire, Department of Psychology

Marcus C. Holmes, Department of Government

Ayfer Karakaya-Stump, Department of History

Matthew L. Kirwan, School of Marine Science

Michelle A. Lelievre, Department of Anthropology

Anya L. Lunden, Department of English

William R. McNamara, Department of Chemistry

Eugeniy E. Mikhailov, Department of Physics

COLLEGE OF WILLIAM & MARY
FACULTY PROMOTIONS

Fabricio Pereira Prado, Department of History

Joanna Schug, Department of Psychology

Jaime E. Settle, Department of Government

Cristi a Stancioiu, Department of Art & Art History

Anke R. van Zuylen, Department of Mathematics

Andrew R. Wargo, School of Marine Science

COLLEGE OF WILLIAM & MARY
DESIGNATED PROFESSORSHIPS

The following members of the Instructional Faculty of the College of William & Mary have been recommended for designated professorships.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the designated professorships for the following members of the Faculty of the College, effective with the 2018-2019 academic year:

JOHN T. LOMBARDINI, III, Weingartner Term Associate Professor of Government

PETER N. MCHENRY, Tang Associate Professor of Economics

JOHN M. PARMAN, Paul R. Verkuil Distinguished Associate Professor of Economics

HERMINE D. PINSON, Margaret Hamilton Professor of English and Africana Studies

DENYS POSHYVANYK, Class of 1953 Term Associate Professor of Computer Science

DIANE C. SHAKES, McLeod Tyler Term Professor of Biology

JEFFREY D. SHIELDS, Moses D. Nunnally Term Professor of Marine Science

MOLLY SWETNAM-BURLAND, Adina Allen Term Associate Professor of Classical Studies

COLLEGE OF WILLIAM & MARY
FACULTY LEAVE OF ABSENCE

The following faculty member has requested a leave of absence without pay or with partial pay during the 2018-2019 academic year for the reason given.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves this leave of absence:

RANI D. MULLEN, Associate Professor of Government, to accept a visiting research fellow appointment at the Institute of South Asian Studies at the National University of Singapore.

COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE A BACHELOR OF SCIENCE PROGRAM IN
COMPUTATIONAL & APPLIED MATHEMATICS & STATISTICS

WHEREAS, the William & Mary Faculty of Arts & Sciences proposes to offer an undergraduate program that will confer a Bachelor of Science (B.S.) Degree in Computational & Applied Mathematics & Statistics (CAMS) starting in August 2018,

WHEREAS, this undergraduate program has been developed by faculty members in the Applied Science, Biology, Computer Science, Economics, and Mathematics departments with cooperation from faculty in other disciplines in Arts & Sciences and is supported by the Arts & Sciences senior administration,

WHEREAS, the proposal has received approval from the Arts & Sciences Educational Policy Committee in August 2014 and the Faculty of Arts & Sciences in September 2014,

WHEREAS, the demand for people with skills in mathematical modeling, data analysis, and statistics is growing and this program will prepare students for careers in mathematics, industry, and the sciences, and offer students credentials that are highly desirable to employers,

WHEREAS, this program will utilize the core competencies of existing faculty members in Applied Science, Biology, Computer Science, Economics, and Mathematics areas who have the expertise to teach and shepherd this program successfully,

THEREFORE, BE IT RESOLVED, That upon recommendation of the President and the Provost, the Board of Visitors approves the creation of a Bachelor of Science in Computational and Applied Mathematics and Statistics program, which will be taught and administered by the Faculty of Arts & Sciences.

BE IT FURTHER RESOLVED, That the College will create this new program in compliance with all requirements of the State Council of Higher Education for Virginia (SCHEV) and the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC).

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JONATHAN F. ARRIES
DEPARTMENT OF MODERN LANGUAGES AND LITERATURES

Jonathan F. Arries received his B.A in German and Spanish from the University of Wisconsin-Eau Claire. He went on to earn his M.A. in Spanish Literature and Ph.D. in Curriculum & Instruction from the University of Wisconsin-Madison in 1988. In 1995 he joined the William & Mary faculty as Assistant Professor of Modern Languages and Literatures in the Hispanic Studies Program, and in 2000 he was promoted to Associate Professor.

Over the last two decades Professor Arries has proven an exemplary colleague in Modern Languages and Literatures, Latin American Studies, and the School of Education. A dynamic educator, his rare combination of teaching, scholarship and community service catalyzed new models for faculty-student collaborations like the signature medical internship on the Eastern Shore. He was a principle architect of a minor that awards dual certification in ESL (English as a Second Language) and TESL (Teaching English as a Second Language), and that has served both School of Education Master's students and undergraduates seeking that certification. It is not surprising that, long before interdisciplinary cross-school initiatives were being championed by the administration, his vision and commitment to pedagogy led him across campus to address an unmet need at the School of Education.

While many faculty maintain two parallel profiles (teaching and scholarship), Professor Arries fused these, combining service-learning with interdisciplinary initiatives in the humanities at William & Mary. For example, his special issue, *Juntos, Community Partnerships in Spanish and Portuguese* (Heinle, 2004) initiated unique discussions on service-learning on our campus and beyond. Students engaging his community-based seminars or linguistics courses went on to form student organizations like CPALS, which offers a unique English language-learning environment for members of our local Hispanic community, and to provide critical tutoring to students in our Spanish courses. His articles and book chapters about the incredibly important pedagogical issues surrounding learning disabilities and special education have proven especially powerful and salient contributions to the field.

Professor Arries' service contributions have been equally far-reaching. In Hispanic Studies he served as Program Director a number of times and spearheaded innovative course offerings, including the Spanish language intensive course sequence. Professor Arries also brought his expertise in curriculum and instruction to the department and university as a whole. He served on innumerable committees, including Modern

Languages' Policy Committee and the Personnel Committee. His considerable contributions to university committees include the Judicial Council, Committee for Academic Status, International Studies Committee, and the Faculty Assembly.

In recognition of his deep and abiding contributions to undergraduate education at William & Mary, Professor Arries was appointed University Professor for Teaching Excellence and the Robert F. Sharpe and Jane A. Sharp Associate Professor of Civic Renewal and Social Entrepreneurship. In 2015 he was honored with the Thomas Ashley Graves, Jr. Award for Sustained Excellence in Teaching.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Jonathan F. Arries; expresses its appreciation for his many contributions to the College of William & Mary; and approves, with deep gratitude for his 23 years of service, a change in status from Associate Professor of Modern Languages and Literatures to Associate Professor of Modern Languages and Literatures, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Arries with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JOANNE M. BRAXTON
DEPARTMENT OF ENGLISH

Professor Braxton received her B.A. in Literature and Writing from Sarah Lawrence College in 1972, and her M.A., M.Phil. and Ph.D. in American Studies from Yale University in 1974, 1975, and 1984 respectively. She was awarded an MTS from the Pacific School of Religion in 2011 and her M.Div. from Virginia Union University in 2012. She came to William & Mary as an Assistant Professor of English in 1980, was promoted to Associate Professor of English in 1985 and to Frances L. and Edwin L. Cummings Associate Professor of American Studies and English in 1989. In 1995 she became the Frances L. and Edwin L. Cummings Professor of English and the Humanities, and in 2014, Frances L. and Edwin L. Cummings Professor of English and Africana Studies. She also holds a community faculty position in the Department of Family and Community Medicine at Eastern Virginia Medical School.

Professor Braxton is a poet, a critic, a public intellectual, a playwright, a photographer, a curator, a minister, and a healer. She has received distinguished fellowships from, or been a distinguished visitor at a range of prestigious institutions. At William & Mary, she has received the Jefferson Award, the Outstanding Faculty Award from the State Council of Higher Education for Virginia, the Thomas Jefferson Teaching Award, and the William & Mary Alumni Teaching Award. In 2016-17, she was the David B. Larson Fellow in Spirituality and Health at the John W. Kluge Center at the U.S. Library of Congress.

Professor Braxton's research and creative work have focused on the literature and history of Africans in the Americas, and on rituals of remembrance. In addition to her more traditional academic work (a published collection of poetry, four edited essay collections, a scholarly edition of the work of Paul Dunbar, a monograph, *Black Women Writing Autobiography*, and a catalogue of the Anderson Johnson Gallery), Professor Braxton is also the founder of the William & Mary Middle Passage Project, guest curator of the Anderson Johnson Gallery Project in Newport News, and principal investigator for the William & Mary Eastern Virginia Medical School Narrative Medicine for Excellence Project.

Professor Braxton has also been a pioneer in the development of innovative educational programs, courses, and collaborative projects with students. She was one of the founding members of the American Studies Program, and has contributed extensively to the Program in Africana Studies, as well as to the English Department. Professor Braxton is also on the advisory committees for the Counseling Center and for the Lemon Project.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Joanne M. Braxton; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 38 years of service, a change in status from Professor of English to Professor of English, Emerita.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Braxton with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF MARYSE FAUVEL
DEPARTMENT OF MODERN LANGUAGES AND LITERATURES

Maryse Fauvel received her Licence in Es-Lettres and in German Studies, and her M.A. in German Studies from the Université de Paris-X. She earned her M.A. and Ph.D. in French and Francophone Studies from the University of Wisconsin in 1989. In 1992 Professor Fauvel joined William & Mary in the Department of Modern Languages and Literatures as Assistant Professor of French and Francophone Studies. She was promoted to Associate Professor in 1996, and to Professor in 2008.

Professor Fauvel is a widely respected teacher, administrator and scholar of French studies at the university. She was the backbone of the French program for more than two decades, leading it as Program Director for a total of five years over three separate occasions. In addition to developing and directing William & Mary's summer program in France, she was pivotal in transforming the program's traditional curriculum into the current dynamic French and Francophone program. During her tenure, Professor Fauvel designed a number of new classes, introduced interdisciplinary cultural issues into the curriculum, and closely mentored dozens of undergraduate students through independent research projects in the field. Given her dedication to teaching and mentoring, it is not surprising that many of her students went on to earn Ph.D.s at some of the most prestigious French Studies programs in the nation.

She brought this same contagious energy and commitment to the larger university community. Twice as Associate Chair and most recently as Chair of Modern Languages and Literatures, she helped the department develop its commitment to research and teaching around issues of cultural and literary studies, never losing sight of the importance of building our undergraduate students' mastery of language. As Chair, she was conscientious about mentoring junior faculty and advocating for the department's various programs, their growth and improvement. During this time, she did not relinquish her Arts & Sciences responsibilities, convening and heading a number of key committees such as the Faculty Awards, Professorships, and Prizes Committee, the Educational Policy Committee and the Committee on Retention, Promotion and Tenure.

She established an international and national reputation as a scholar of modern French literature, film, and language instruction. Her scholarly profile includes two scholarly books on 20th century French literature and culture, as well as a co-authored French language textbook and workbooks that employ innovative ways and media, such as film, to teach advanced French. She has 14 book chapters and articles included in prestigious journals such as *New Cinemas* and *Studies in French Cinema* and has remained current in the field even during administrative appointments, presenting papers at 17 national and international conferences since 2000.

In recognition of her many contributions, the College has recognized Professor Fauvel on a number of occasions, most prominently naming her Margaret Hamilton Professor for 2011-15 and selecting her for a Plumeri Award in 2010. Her contributions over the last quarter century have been an inspiration to us all.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Maryse Fauvel; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 26 years of service, a change in status from Professor of Modern Languages and Literatures to Professor of Modern Languages and Literatures, Emerita.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Fauvel with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JULIE GALAMBUSH
DEPARTMENT OF MODERN LANGUAGES AND LITERATURES

Julie Galambush received her A.B. in Philosophy from Yale University and M. Div. from Yale's Divinity School. She received her Ph.D. in Old Testament Studies from Emory University. After four years of teaching at St. Olaf College, she joined the William & Mary faculty in 1993 as an Assistant Professor of Religious Studies. She was promoted to Associate Professor in 2000 and held three-year terms as an Alumni Distinguished Associate Professor and as the Walter G. Mason Distinguished Associate Professor of Religious Studies.

Professor Galambush is a leading authority on the Hebrew Bible, particularly the books of Genesis, Ecclesiastes, and Ezekiel. The latter served as the focus of her first book and several research articles. Her farthest-reaching work is her 2005 opus, *The Reluctant Parting: How the New Testament's Jewish Authors Created a Christian Book* (HarperSanFrancisco). With this exquisitely written and eruditely researched book, Professor Galambush achieved both scholarly and popular success, as the dozens of book talks and interviews she gave across the country testify.

Professor Galambush's 25 years of service to the university community have been marked by a dedication to faculty governance. She has served as Secretary of the Faculty of Arts & Sciences and has been a long-time member of the Arts & Sciences Nominations and Elections Committee, chairing it once, and the Faculty Compensation Board. She has been a great leader in Religious Studies, serving on every committee the department has. A frequent guest speaker and scholar-in-residence in synagogues and churches, Professor Galambush has been exemplary in bringing the academic study of religion to broader faith communities.

Professor Galambush will most acutely be missed in her role as teacher and mentor to generations of William & Mary students. Her Israelite History and Religion and upper-level courses on the Hebrew Bible challenged countless students to examine the constructed and literary nature of religious traditions that they had formerly accepted uncritically. Her keen interest in student learning and in students' lives built relationships that span decades. Indeed, one of her former students is now a member of the William & Mary faculty.

Colleagues and students alike will miss Professor Galambush; they join us on this occasion to celebrate her accomplishments.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Julie Galambush; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 25 years of service, a change in status from Walter G. Mason Distinguished Associate Professor of Modern Languages and Literatures to Walter G. Mason Distinguished Associate Professor of Modern Languages and Literatures, Emerita.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Galambush with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JOHN PHILIP KEARNS
DEPARTMENT OF COMPUTER SCIENCE

Phil Kearns received his B.S. in Engineering Science, Masters of Computer Science and Ph.D. in Computer Science from the University of Virginia. He joined the William & Mary faculty in 1986 as an Associate Professor of Computer Science.

Professor Kearns has served the College community in countless ways. He has been on a number of university-wide and Arts & Sciences committees, including the most recent search committee for the Dean of Arts & Sciences and the Educational Policy Committee. He agreed to serve as chair of the Computer Science department during a difficult time in its history. Professor Kearns was also the architect and administrator of the department's computing and networking infrastructure.

As a scholar, Professor Kearns' research interests and publications lay in the area of computer systems, particularly distributed systems. With his graduate students, Professor Kearns has published over 50 papers in the top journals and conferences in his field.

For thirty years, Professor Kearns has quietly taught at William & Mary with passion and integrity to the benefit of his students. He has advised a dozen Ph.D.s and twice that many Masters students at William & Mary. Eight of his advisees have pursued academic careers, and two of them received prestigious National Science Foundation CAREER Awards. Professor Kearns performance in the classroom is legendary in the department. In recognition of his accomplishments as a teacher he received the Thomas Ashley Graves Jr. Award for Sustained Excellence in Teaching.

Finally, Professor Kearns has been a much-valued colleague in his department. He is truly one-of-a-kind, and he will be greatly missed.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of John Philip Kearns; expresses its appreciation for him many contributions to the College of William & Mary; and approves, with deep gratitude for his 32 years of service, a change in status from Associate Professor of Computer Science to Associate Professor of Computer Science, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Kearns with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF MICHAEL C. NEWMAN
SCHOOL OF MARINE SCIENCE

Michael C. Newman joined the faculty of the College of William & Mary in 1998 as a Full Professor in the Department of Environmental Sciences, which is now the Department of Aquatic Health Sciences in the School of Marine Science. He was appointed the Dean of Graduate Studies for the School of Marine Science in 1999 and served in that role for three years. Professor Newman received his B.A. in Biology in 1974, an M.S. in Zoology from the University of Connecticut in 1978, and an M.S. and Ph.D. in Environmental Sciences from Rutgers University in 1980 and 1981, respectively. Early in his career, Prof. Newman worked as an Ecologist at the University of Georgia's Savannah River Ecology Laboratory (SREL), eventually heading the Ecological Toxicology, Remediation, and Risk Assessment Group at the SREL.

Professor Newman's research has focused on environmental toxicology with an emphasis on the development of methods to quantify risks of various metal contaminants. He has led the field in quantifying toxicological effects of metals (mercury, lead, others) in the environment, assessing their impact on biological systems, and studying possible remediation techniques. He has authored or co-authored over 130 peer-reviewed publications and edited six books with contributed chapters. Moreover, he has published seven books in ecotoxicology, including an important textbook, "Fundamentals of Ecotoxicology", which is the primary college-level introductory book in the field, and which is now in its fourth edition. His latest book, "The Nature and Use of Ecotoxicological Evidence", is in press for publication in 2018.

Professor Newman's contributions to ecotoxicology have led to his appointment to several regional, national and international panels. These have included important committees to review and set national standards for water quality criteria, lead in the environment, and national risk assessment protocols. He has been recognized for his contributions with an appointment as a Society of Environmental Toxicology and Chemistry (SETAC) Fellow, a SETAC Founder's Award, a named professorship at VIMS, an Erudite Scholar title in India, a Fulbright Senior Scholar, a Certificate of Recognition for Outstanding Service by the National Academy of Science, Recognition of Valued Service to the EPA, and Special Recognition by the VIMS Advisory Council for his exceptional service as the Dean of Graduate Studies at VIMS. In addition, he has been an invited speaker at dozens of scientific meetings and departments around the world, most recently in Brazil.

Professor Newman has contributed to the educational mission of the university in many ways. He has mentored 15 graduate, 13 undergraduate and five high school students and served on 17 graduate student committees during the past 20 years. He has mentored six postdoctoral trainees and visiting faculty as well. Several of his former students are now in faculty positions at other institutions due to his superlative training. At VIMS he has taught several courses in statistics, ecotoxicology, writing, practical environmental statistics, sampling techniques, risk assessment, and environmental toxicology. His short courses on "Quantitative Ecological Toxicology" and "Calculating and Understanding Risk from Chemicals Released to the Environment" reached a wider audience having been taught at national and international venues that included continuing education training for toxicologists in leadership positions.

The Aquatic Health Sciences department at VIMS was unanimous in its support of Professor Newman's petition for emeritus status and for his continued use of institutional resources. Newman has articulated plans to continue contributing to the Institute's mission by serving on national committees with the EPA, by revising new editions of his textbooks which have an institutional affiliation, by completing his mentorship of his current student, by finishing several important papers on network models to track innovations in his field, by engaging in intellectual exchange with several VIMS faculty, by taking continuing education courses through the university, and by retaining his expertise in environmental toxicology as needed by the Commonwealth.

BE IT RESOLVED, that the Board of Visitors acknowledges the retirement of Professor Michael C. Newman and expresses its appreciation to him for the many contributions he has made to the College of William & Mary and VIMS over 20 years of service. The Board hereby approves the change in status from Professor of Marine Science to Professor of Marine Science, Emeritus.

BE IT FURTHER RESOLVED that this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Michael C. Newman with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF KATHERINE K. PRESTON
DEPARTMENT OF MUSIC

Katherine Preston received her B.A. from Evergreen State College, her Master of Music from the University of Maryland and her Ph.D. in Musicology from the Graduate Center, City University of New York. She joined the faculty of the College of William & Mary as a Visiting Assistant Professor in 1989 and as an Assistant Professor in 1992. She was promoted to Associate Professor in 1996, and, as Full Professor, beginning in 2005, has held the David N. and Margaret C. Bottoms endowed Chair in Music.

Professor Preston is a trailblazer in American music scholarship. Focusing on the 19th century, her numerous books, articles, and chapters interpret the creation, reception, and production of European classical music in the United States, and of distinctly American popular and folk musical styles. She is best known for her research on Opera in America, the apotheosis of which is her book, "Opera for the People: English-Language Opera and Women Managers in Late Nineteenth-Century America" (Oxford 2017). Professor Preston's groundbreaking attention to women impresarios, who were not only beloved performers, but also savvy managers and visionary producers, completes a picture of musical life in the United States that both includes women and is distinctly American. Her critical editions of music, Bristow's Symphony No. 2, and Emily's Songbook, a bound volume of sheet music, enrich our knowledge of the 19th century American soundscape and its players, singers, composers and audiences.

Professor Preston's research and teaching have been supported by NEH, Fulbright, ACLS, the National Humanities Center, and numerous institutions. She has served her professional societies in countless ways including as president. She is sought after both nationally and internationally as a committee member for review boards.

As Chair of the Department of Music from 2000-2007, Professor Preston helped to transform the quality and visibility of students, faculty, and programs through countless initiatives. She has received a Plumeri Award, delivered a Tack Faculty Lecture, and has been tapped for the Raft Debate. Her leadership on the Women's Caucus and Daycare Center has had a lasting effect, and her service on numerous departmental and university-wide committees has been selfless.

Professor Preston is an exacting and innovative teacher with a unique range of courses, including "Music of the Civil War," "American Musical Comedy," "Music and Film, and "Piano in the 19th Century." Her generosity as advisor and mentor to undergraduate, honors, and graduate students is renown and will certainly continue beyond her retirement from William & Mary, as will her avid biking and new research projects in progress.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Katherine K. Preston; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 26 years of service, a change in status from Professor of Music to Professor of Music, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Preston with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF RONALD B. RAPOPORT
DEPARTMENT OF GOVERNMENT

Professor Ronald "Ron" Rapoport received his B.A. from Oberlin College with a major in Politics. He earned his Ph.D. in Political Science from the University of Michigan. Professor Rapoport joined the faculty of the College of William & Mary in 1975 as an Assistant Professor of Government. He was promoted to Associate Professor in 1981, and Professor in 1989. In 1994 he became the John Marshall Professor.

Professor Rapoport has served the university community in countless ways. In the Department of Government he has been an intellectual and program leader, serving as department chair and playing key roles in departmental recruitment, hiring, and in developing reforms to the department's curriculum and governance. He also has been instrumental in serving the university's Public Policy program, teaching graduate courses and key courses for the undergraduate Public Policy major.

As a scholar, Professor Rapoport's research interests and publications have focused on political behavior, public opinion, and third parties in American politics. His publications have appeared in elite journals in the field, focusing on topics as diverse as gender and political attitudes, party mobilization of voters, how voters make decisions during elections, and the creation and operation of third parties. His current research program focuses on the Tea Party and factionalism within the Republican Party.

Perhaps the major focus of Professor Rapoport's career, however, has been on our students. His passion for teaching has remained undiminished over time. This is revealed every fall when alumni return to greet him with much enthusiasm during Homecoming Weekend. Through his dedication to teaching excellence, Professor Rapoport has developed generations of informed, thoughtful citizens in his courses on political polling and research methods. His polling class, especially, has provided generations of William & Mary students with valuable hands-on learning experiences each fall as they have routinely designed and conducted an exit poll of local voters in state and national elections. Professor Rapoport's teaching and mentoring also has created dozens of loyal alumni who continue to enrich the experiences of our current students and faculty with their generous and multifaceted contributions.

Another hallmark of Professor Rapoport is his exceptionally effective mentoring of his students and also junior faculty in the Department of Government. Colleagues and students alike place great value on their interactions with Professor Rapoport and have been deeply impacted by his keen intellect and wisdom, his understanding, and infectious enthusiasm for learning. It is no overstatement to say that Professor Rapoport has been the "heart and soul" of the Department of Government since he arrived 42 years ago.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Ronald B. Rapoport; expresses its appreciation for his many contributions to the College of William & Mary; and approves, with deep gratitude for his 42 years of service, a change in status from John Marshall Professor of Government to John Marshall Professor of Government, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Rapoport with best wishes for continuing and creative work in the years ahead.

COMMITTEE ON ADMINISTRATION, BUILDINGS AND GROUNDS

February 8, 2018

10:30 – 11:15 a.m.

Board Room - Blow Memorial Hall

William H. Payne II, Chair

Anne Leigh Kerr, Vice Chair

- I. Introductory Remarks – William H. Payne II
- II. Approval of Minutes – November 16, 2017
- III. Report from College Building Official – David W. Rudloff. Enclosure F.
- IV. Report from Virginia Institute of Marine Science – Dean/Director John T. Wells
 - A. Capital Outlay Projects Progress Report. Enclosure G.
 - B. Resolution to Approve Property Acquisition: 29 Brooklyn Avenue. **Resolution 15**.
- V. Report from Senior Vice President for Finance and Administration – Samuel E. Jones
 - A. Capital Outlay Projects Progress Report. Enclosure H.
 - B. Resolution to Approve Proposed Amended Regulation Regarding Weapons on Campus. **Resolution 16**.
 - C. Resolution to Approve Proposed Regulation Regarding Open Flames on Campus. **Resolution 17**.
 - D. Resolution to Approve Easement for Providing Underground Electric Service to the Property Known as 628 Hofstadter Road in Newport News to Virginia Electric and Power Company. **Resolution 18**.
- VI. Closed Session (if necessary)
- VII. Discussion
- VIII. Adjourn

COMMITTEE ON ADMINISTRATION,
BUILDINGS AND GROUNDS

MINUTES – NOVEMBER 16, 2017

MINUTES
Committee on Administration, Buildings and Grounds
November 16, 2017
Board Room - Blow Memorial Hall

Attendees: William H. Payne II, Chair; Anne Leigh Kerr, Vice Chair; Warren W. Buck III; James A. Hixon; Barbara L. Johnson, J.E. Lincoln Saunders, Karen Kennedy Schultz; faculty committee representative Christopher J. Abelt and student committee representative Annelise Yackow.

Board members present: Mirza Baig, S. Douglas Bunch, Sue H. Gerdelman, Christopher M. Little, John E. Littel, Lisa E. Roday, Todd A. Stottlemeyer, Brian P. Woolfolk and staff liaison Terence A. Fassanella.

Others present: President W. Taylor Reveley III, Henry R. Broaddus, Michael J. Fox, Samuel E. Jones, Jennifer Latour, Deborah H. Love, Amy S. Sebring, Dean John T. Wells, Brian T. Whitson, Sandra J. Wilms, Van Dobson, John M. Poma, Courtney M. Carpenter, Chief Deborah Cheesebro, and other College and VIMS staff.

Chair William F. Payne II, called the meeting to order at 11:00 a.m. Recognizing that a quorum was present, Mr. Payne requested a motion to approve the minutes of the September 14, 2017, meeting. Motion was made by Ms. Kerr, seconded by Mr. Hixon, and approved by voice vote of the Committee.

Mr. Payne remarked on draft regulations detailed in **Resolution 12**, Resolution to Approve Proposed Amended Regulation Regarding Weapons on Campus, and **Resolution 13**, Resolution to Approve Proposed Regulation Regarding Open Flames. On behalf of the Committee, Mr. Payne requested that action on these two regulations be deferred and that the Administration and University Counsel conduct a thorough review of existing policies and regulations, including the two proposed, consult with law enforcement, the Office of the Attorney General and other institutions of higher education in Virginia regarding campus safety, and return to the Committee at the February 2018 meeting with proposed recommendations, on which the Board may take action.

The Building Code Official provided a written report of work in progress, detailed in **Enclosure F**. The Committee had no questions.

Dean John T. Wells provided highlights from VIMS' written report on capital outlay projects, as detailed in **Enclosure G**. The Committee had no questions.

Dean Wells reviewed the following resolutions and Mr. Payne requested a motion to approve the resolutions as a block: Motion was made by Mr. Hixon, seconded by Ms. Kerr, and approved by voice vote of the Committee:

- **Resolution 9**, Resolution to Approve Property Acquisition: 1317 Vernon Street, which is a 0.5 acre lot owned by Hampton Roads Sanitation District (HRSD), located in a buffer zone above the boat basin and valued at \$100,000.

- **Resolution 10**, Resolution to Approve Demolition of Hoxton Hall, which is a very unstable structure.
- **Resolution 11**, Resolution to Approve Naming of Donald W. Davis Hall (1916-1950) who founded the precursor of VIMS in 1940.

Senior Vice President for Finance and Administration Samuel E. Jones provided capital project highlights from the written report, detailed in **Enclosure H**. He broke down the projects by those under construction, in design or in preplanning. The Committee had several questions.

Mr. Jones reviewed the following resolutions and Mr. Payne requested a motion to approve the resolutions as a block:

- **Resolution 14**, Resolution to Approve Transfer of 406 and 410 Jamestown Road to the William & Mary Real Estate Foundation. Mr. Jones described and provided images of the new Shenkman Jewish Center, home of Hillel, which has been approved by local authorities for construction.
- **Resolution 15**, Resolution to Appoint the Chief Facilities Officer as the Maintenance Code Official.
- **Resolution 16**, Resolution to Approve the FY 2018 Transportation Alternatives Set-Aside Project. The university has applied for a VDOT (federally funded) grant to construct a sidewalk down Compton Drive to Monticello Avenue. As part of the grant, the university agrees to pay 20% of the probable cost.
- **Resolution 17**, Resolution to Approve Non-General Fund Capital Project: Construct Busch Field House. The university is currently fund-raising for this facility.

Motion to approve Resolutions 14 through 17 was made by Mr. Buck, seconded by Ms. Kerr and approved by voice vote of the Committee.

The Committee requested feedback on Richmond Hall, the newly acquired and occupied former Days Inn Motel. Mr. Jones informed the Committee that the local community had sent no complaints since the opening of Richmond Hall. He reviewed the work performed on the facility last summer, which replaced electrical, HVAC and roofing. No plumbing was replaced; there were some start-up issues that have since been resolved. Ms. Yackow voiced on behalf of the students that there were also some safety concerns, despite the fencing and gate in place.

The reports being completed, and there being no further business, the Committee adjourned at 11:30 a.m.

February 7-9, 2018

Page 1 of 1



WILLIAM & MARY

CHARTERED 1693

To: Mr. Will Payne, Chairman - Committee on Administration, Buildings and Grounds

From: David W. Rudloff, College Building Official

Date: January 22, 2018

Re: College Building Official Report – January 2018

All business is proceeding smoothly; there are no significant issues to report.

Since the previous Board meeting of November 2017, we have completed Code review of the construction documents and issued a building permit for the following projects:

- Hut #3 – Moving and Storage Renovation
- VIMS – Seawater Research Building Aquaculture Lab
- Recreation Center Racquetball Court Conversion
- McCormack and Nagelsen Tennis Center Interior Scoreboards
- McGlothlin Street Hall Fire Alarm Replacement
- Adair Hall – Room 400 Office Reconfiguration

Final construction completion documents have been issued for the following projects:

- Cooling Plant and Replacement Utilities Phase IV (Thermal Storage Fitout)
- Parking Deck Pedestrian Opening
- Jefferson Hall HVAC
- Ewell Hall Elevator
- McCormack and Nagelsen Tennis Center Interior Scoreboards
- Adair Hall – Room 400 Office Reconfiguration

Please let me know if there are any questions I might answer. If not, thank you for the opportunity to report.

VIRGINIA INSTITUTE OF MARINE SCIENCE CAPITAL OUTLAY PROJECT PROGRESS REPORT

268-18344 Replace Oyster Hatchery

Appropriation Amount: \$800,000
Design Team: TBD
Fund Sources: VCBA Bonds

Biennium: 2016-2018
Obligated to Date: \$0
Contractor: TBD

Description: This appropriation funds the detailed planning for a new state-of-the-art 22,000 square-foot Oyster Hatchery which will house space for research, education, and training as well as space for outreach activities with industry that promotes economic development.

Progress: A request for proposals for architectural firms was advertised in January 2018. It is anticipated the design will take 14 months following the architect's contract award and a subsequent construction phase of approximately 13 months.

268-18320 Eastern Shore Laboratory Education, Administration and Research Complex

Appropriation Amount: \$1,626,000
Design Team: VIA Design Architects, PC
Fund Sources: VCBA Bonds

Biennium: 2016-2018
Obligated to Date: \$690,486
Contractor: TBD

Description: This appropriation funds the detailed planning for a new building complex totaling 22,218 square-feet that includes a new Administration Building, Education Building, Visiting Scientist/Student Center, Shellfish Aquaculture Hatchery, Maintenance Shop, and two Storage Shops.

Progress: VIA Design Architects design team has begun the schematic design phase. Design will be complete in December 2018 and we anticipate that construction will commence in the Spring of 2019. VIMS is currently in the process of acquiring the property located at 29 Brooklyn Avenue which supports the expansion requirements of the project.

268-18281 Chesapeake Bay Hall HVAC & Envelope Replacement

Appropriation Amount: \$932,000
Design Team: RMF Engineering
Fund Sources: VCBA Bonds

Biennium: 2016-2018
Obligated to Date: \$171,577
Contractor: Kjellstrom and Lee, Inc.

Description: This appropriation funds the detailed planning of the replacement of the heating and ventilation systems and repair of the exterior envelope of Chesapeake Bay Hall.

February 7-9, 2018

Page 2 of 5

Progress: VIMS and RMF Engineering are in contract negotiations for design services. Design will be complete in January 2019 and we anticipate that construction will commence in the Spring of 2019. Kjellstrom and Lee has been selected as the Construction Manager for preconstruction services.

268-18088 Facilities Management Building

Appropriation Amount: \$7,074,000

Design Team: RRMM

Fund Sources: VCBA Bonds

Biennium: 2014-2016

Obligated to Date: \$6,391,174

Contractor: Daniel & Company

Description: This appropriation funds the planning and construction of a new 15,000 square-foot building to provide space for the Facilities Management Department, Safety and Environmental Programs, and Shipping/Receiving/Mail Room to include administrative offices, trade shops, vehicle repair, grounds, housekeeping and storage.

Progress: Daniel & Company continues to work on restoring the VIMS staff parking area displaced by construction. Building footings are complete and a majority of the exterior walls have been installed. Interior concrete floors are in progress. Project substantial completion will be July 2018 and final completion in August 2018.

268-17950 Research Vessel

Appropriation Amount: \$10,050,000

Design Team: JMS Naval Architects

Fund Sources: VCBA Bonds

Biennium: 2012-2014

Obligated to Date: \$9,864,561

Contractor: Meridian Maritime
Reparation

Description: This appropriation funds the planning and construction of a new custom designed research vessel to replace the R/V Bay Eagle.

Progress: Hull construction is complete with assembly of the upper accommodation modules on top of both the aft and forward hull modules. Piping installation within the engine room, lazaret and forward hull unit is underway as well as outfitting the tank manholes, ladders and floating floor structure. Installation of the propulsion shaft line is ongoing with the alignment of the stern tube. Propulsion engine and the generator are ready to be delivered at the shipyard. Fabrication of the A-Frame is also occurring. Design modeling of the pilot house is in progress with arrangement of the Navigation Console. Delivery is scheduled for July 2018.

February 7-9, 2018

Page 3 of 5

268-17993 Consolidated Scientific Research Facility

Appropriation Amount: \$14,403,021

Biennium: 2012-2014

Design Team: Moseley Architects

Obligated to Date: \$13,675,551

Fund Sources: VCBA Bonds

Contractor: Barton Malow Company

Description: This appropriation funds the planning and construction of a new 32,000 square-foot building to provide research, study, office, and technology space for the following units: Information Technology, Marine Advisory Services, Virginia Sea Grant, Center for Coastal Resources Management, and News and Media Services.

Progress: The project is 90% complete and is being readied for the substantial completion inspections that will be scheduled this month. The building systems are in the process of being commissioned and the life safety systems are being tested in preparation for inspections by the Code Review Team and the State Fire Marshal's office. Most of the site work and landscaping are completed, with the exception of the top coat of asphalt in the parking lot and road, site lighting, and the swale along Spencer Road. Final completion will be at the end of February 2018.

268-16634 Property Acquisition: VA-NERRS

Appropriation Amount: \$350,000

Biennium: 2000-2002

Fund Source: Federal Funds

Obligated to Date: \$193,000

Description: This appropriation funds the purchase of properties by the Virginia Estuarine & Coastal Research Reserve System using federal grants.

Progress: No current properties available. The appropriation remains open for future acquisitions.

268-16299 Property Acquisition: Master Plan Properties

Appropriation Amount: \$1,100,000

Biennium: 2000-2002

Fund Sources: VCBA Bonds

Obligated to Date: \$1,099,781

Higher Education Operating

Description: This appropriation funds the purchase of properties contiguous to the Gloucester Point campus.

Progress: The property located at 1317 Vernon Street has become available and VIMS is currently in the process of acquiring the property for future expansion. The property owner, Hampton Roads Sanitation District (HRSD) Commission has approved the sale.

Board of Visitors

Enclosure G

February 7-9, 2018

Page 4 of 5

268-16149 Property Acquisition: Wachapreague

Appropriation Amount: \$778,026

Biennium: 1998-2000

Fund Sources: Private Funds

Obligated to Date: \$763,878

Higher Education Operating

Description: This appropriation funds the purchase of properties contiguous to the Eastern Shore Laboratory campus at Wachapreague, Virginia.

Progress: No current properties available. The appropriation remains open for future acquisitions.

February 7-9, 2018

Page 5 of 5 **268-12331 Maintenance Reserve**Funding Sources: VCBA (0817)
E&G (0100)

2017	Carry Over:	\$ 415,837
2018	Appropriation:	\$ 578,436
	Total:	\$ 994,273

Spent-to-date	(\$152,359)
	\$ 841,914

Remaining Project Commitments	(\$164,163)
Maintenance Reserve Fund Balance	\$ 677,751

2017 Projects

Projects Completed:

- Replace Turbocor Compressor at Chesapeake Bay Hall – Phase 2
- Replace Various HVAC Units-Chesapeake Bay Hall Controls Compressor
- Replace Various HVAC Units-Wilson House
- Replace Various HVAC Units-Kauffman Aquaculture Center

2018 Projects

Projects in Design:

- Replace Boilers in Three Buildings (Andrews Hall-Phase II, Fisheries Science Laboratory, and Seawater Research Laboratory)
- Various HVAC Replacements
- Various Roof Replacements

Projects in Progress:

- Replace Turbocor Compressors at Chesapeake Bay Hall – Phase 3
- Dredging of the Boat Basin
- Repair Sewer Pump Station #1 and #2

Projects Completed:

- Replace Rooftop HVAC/Roof at Fisheries Science Building

**VIRGINIA INSTITUTE OF MARINE SCIENCE
RESOLUTION TO APPROVE PROPERTY ACQUISITION:
29 Brooklyn Avenue**

WHEREAS, from time to time, the Virginia Institute of Marine Science has the opportunity to purchase property that is adjacent to the campus, of strategic interest to the Virginia Institute of Marine Science, at a bargain price to the institution, or for some other equally compelling reason; and

WHEREAS, the 2006 Management Agreement (the "Agreement"), governed by the restructured Higher Education Financial and Administrative Operations Act of 2005, Chapter 4.10 of the Title 23 of the Code of Virginia, as renewed in 2009 and 2013, allows the Board of Visitors to use its restructured post appropriation authority to purchase property without the approval of the Governor, the General Assembly, or any other Commonwealth agency; and

WHEREAS, the Agreement authorized the Virginia Institute of Marine Science to establish its own policies and procedures for the purchase of property, using the Commonwealth's due diligence policies as a model template; and

WHEREAS, the Virginia Institute of Marine Science has been negotiating with the owner of 29 Brooklyn Avenue and have come to agreement on purchase price; and

WHEREAS, the property is adjacent to Virginia Institute of Marine Science holdings and of strategic interest to the Virginia Institute of Marine Science to allow expansion of the Eastern Shore Campus for future development; and

WHEREAS, the Virginia Institute of Marine Science is performing its due diligence on the property and has determined the land is in good condition and also is in the process of obtaining a secure title; and

WHEREAS, the Virginia Institute of Marine Science has determined to use funds from Capital Project 268-18320 "Construct Eastern Shore Laboratory Education, Administration and Research Complex" as it includes this acquisition to purchase the property; and

WHEREAS, the Dean/Director of the Virginia Institute of Marine Science recommends approval of the property acquisition, with an anticipated closing date in the Spring 2018;

THEREFORE, BE IT RESOLVED, by the Rector and the Board of Visitors of the College of William & Mary, that approval is given to the Virginia Institute of Marine Science to purchase 29 Brooklyn Avenue at the agreed-upon price, and in accordance with all authorities, policies, and procedures in force and necessary under the Agreement; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Finance and Administration, the VIMS Chief Financial Officer, the VIMS Chief Operations Officer, and the University General Counsel are authorized to execute any and all documents pertaining to the acquisition.

COLLEGE OF WILLIAM & MARY
CAPITAL OUTLAY PROJECT PROGRESS REPORT

204 – 18002 Improve Accessibility Infrastructure

Design Team: Clark-Nexsen

Budget: \$2,889,456

Funding Source: state

Biennium: 2012-2014

Contractor: Pembroke

Const/JW Enochs

Obligated to date: \$2,676,579

Description: The project supports review, design, and construction of improvements to remedy accessibility issues at facilities not currently targeted for renovation within the next decade, and at various other campus locations.

Progress: The Adair Hall elevator and the west Sunken Garden pathways are under construction at this time. Estimated completion is August 2018. Additional outdoor pathways may be added if funding permits.

204 – 18003 Improve Lake Matoaka Dam Spillway

Design Team: Draper Aden

Budget: \$6,799,000

Funding Source: state

Biennium: 2012-2014

Contractor: TBD

Obligated to date: \$281,738

Description: State Dam Safety Regulations currently require that the spillways of all high-hazard dams must pass 90% of the probable maximum flood. This results in 7 foot overtopping of existing earthen dam.

Progress: The Department of Environmental Quality Division of Dam Safety has approved the use of Roller Compacted Concrete on the downstream face of the dam to meet the new spillway requirement. Department of General Services responded to the Schematic Cost Review Report on 11/27/2017 in which the university was authorized to proceed with Preliminary Design, under a revised project budget of \$6,799,000.

204 – 18004 Improve Campus Stormwater Infrastructure

Design Team: Draper Aden

Budget: \$3,391,198

Funding Source: state

Biennium: 2012-2014

Contractor: Branscome

Obligated to date: \$2,897,629

Description: Create a new Stormwater Management Plan to achieve compliance with state regulations and federal Chesapeake Bay Total Maximum Daily Limit pollutant guidelines. Planning includes inventory of existing stormwater structures, and the identification, design and construction of projects to achieve regulatory compliance. The university must achieve a 5% contaminant reduction during 2013 – 2018; 40% during 2019 – 2024; and 100% during 2025 – 2030.

February 7-9, 2018

Page 2 of 6

Progress: Improvements to the Wildflower and Health Center ponds are complete. Improvements to Crim Dell and the service lane behind Ewell, Washington, McGlothlin Street and Landrum Halls will be executed this summer. Estimated completion is August 2018.

204 – 18100 – 006 Renovate Landrum Hall

Design Team: Clark Nexsen

Budget: \$19,463,177

Funding Source: CWM debt

Biennium: 2016–2018

Contractor: W.M. Jordan

Obligated to Date: \$17,481,173

Description: The residential space in the 1958-era, 221-bed facility will be renovated in order to bring the facility into compliance with current building code, replace 59-year-old building systems and replace interior finishes with modern materials and design, similar to the work achieved in Chandler Hall.

Progress: Interior demolition is substantially complete. New building mechanical, electrical and plumbing systems are being installed. New elevator structural work continues. Estimated completion is July of 2018.

204 – 18192 Construct Integrative Wellness Center

Design Team: EYP

Budget: \$19,000,000

Funding Source: CWM debt/Aux/private funds

Biennium: 2016-2018

Contractor: Whiting-Turner

Obligated to Date: \$17,093,963

Description: Construct a 31,500 gsf wellness center to house, integrate and enhance the functions of the existing Student Health Center, the Counseling Center (currently in Blow Hall), Health Promotions and select recreational activities (yoga, massage, expressive movement, etc.). The center will promote proactive holistic wellness.

Progress: Full building permit has been issued. Site work, utilities, and foundations are nearing completion, with steel structure assembly and framing ongoing. Estimated completion date is July 2018.

204 – 18202 Construct West Utility Plant

Design Team: RMF Engineering

Budget: \$30,264,000

Funding Source: state, CWM debt

Biennium: 2016-2018

Contractor: DPR

Obligated to Date: \$2,078,381

Description: **(Phase I)** Construct an 11,500 gsf utility plant building that will house three 1200 ton chillers and three 9,900 MBH (million British Thermal Units / hour) boilers and connect to existing underground distribution networks. The plant will be sized to accommodate one additional chiller and three boilers for future capacity demand. **(Phase II)** As the budget allows, chilled water and hot water lines will be piped into the West Campus area so that facilities and future projects may use this plant.

February 7-9, 2018

Page 3 of 6

Progress: Working drawings completed in December of 2017 with CRT review underway. Anticipate construction to begin in March of 2018. First phase of construction will last 14 months with a completion date of May 2019 with system tie in soon after.

204 – 18292 Construct Fine and Performing Arts Complex, Ph 1 and 2

Design Team: Moseley/HGA

Biennium: 2016-2018

Budget: \$118,503,000

Contractor: Holder Construction

Funding Source: state

Obligated to Date: \$3,607,334

Description: Design and construct two phases of a three-phase "Arts Quarter" program. Major project components are:

Music Building – New construction of 66,200 gsf of new teaching and performance space for Music. Key program elements include four classrooms/seminar rooms, 15 teaching studios, 33 practice rooms, 60-person choral and 45-person instrument practice rooms, a 139-seat recital hall and a 441-seat recital hall.

PBK Addition/Renovation - Adaptive reuse of Phi Beta Kappa Hall for Theater, Speech and Dance which will produce a 95,200 gsf facility (78,550 sf new + 16,650 gsf renovation). Key components will be a 73-seat dance recital studio, 98-seat student laboratory, a 219-seat black box theater, and a 499 seat renovated main theater.

Progress: Construction for both program elements will be performed simultaneously or as nearly simultaneous as practical in order to reduce the impact of escalation. Temporary program space has been confirmed and includes the Campus Center Little Theater, the Colonial Williamsburg Kimball Theater, Galt House (costume shop), Morton Hall (offices) and Dillard building (set design). Destructive testing for hazardous material in PBK will begin in June. Construction is expected to start in summer 2018 and be completed in December 2020.

204 – 18329 Design Integrated Science Center, Ph 4

Design Team: Goody Clancy/Baskervill

Biennium: 2018-2020

Budget: TBD (\$67,584,000 estimated)

Contractor: TBD

Funding Source: CWM/state

Obligated to Date: \$0

Description: Using institutional funds, design schematics of Phase 4 of the Integrated Science Complex (ISC), which will house Mathematics, Computer Science, Kinesiology and Design/Engineering. The project will construct 124,000 gsf of new space and renovate 10,000 gsf of existing space in order to connect to the adjacent ISC.

Status: The Building Committee has been established and the designer selected. Design duration will be extended by two months for concept development, due to the program being somewhat undefined for engineering & design. Schematic design will take six months to complete upon contract award, or approximately August of 2018.

February 7-9, 2018

Page 4 of 6 **204 – 90011 Design Sadler West Addition Pre-Planning Study**

Design Team: Grimm & Parker/William Rawn

Biennium: 2018-2020

Budget: TBD (\$37,742,000 estimated)

Contractor: TBD

Funding Source: CWM aux/debt

Obligated to Date: \$294,370

Description: Perform a pre-planning study to determine the program, location(s), associated budget, and massing for an estimated 46,000-gsf addition to the Sadler Center space program. The addition will house administrative space for Student Affairs and student organization offices currently in Campus Center. The program will take into consideration unused assembly space at One Tribe Place and potential reuse of the Student Health Center.

Progress: The Building Committee was established and the study began in May 2017. Several user-programming workshops have been held and the study was completed in November 2017 with a final presentation in December. The final written report is expected in February.

204 – 17811-009 Design Green & Gold Village Pre-Planning Study

Design Team: Glave & Holmes

Biennium: 2018-2020

Budget: \$201,262

Contractor: TBD

Funding Source: aux/CWM debt

Obligated to Date: \$161,074

Description: Perform a pre-planning study to determine the recommended space program, massing, and design intent, identify significant code compliance issues, and develop the associated conceptual budget. The study will cover options for village renovation and/or replacement.

Progress: An architect has been selected, and the building committee added the DuPont site to the preplanning study to investigate the potential to build replacement housing while maintaining or increasing bed count. Renovation of the existing GGV facilities has been determined not cost effective. Planning workshops continue with an analysis on cost comparisons between existing site and DuPont site in early February.

0101-002-17 Wren Building ADA Ramp – Design Only

Design Team: Mesick Cohen Wilson Baker

Biennium: 2016-2018

Budget: \$64,440

Contractor: TBD

Funding Source: private funds

Obligated to Date: \$23,940

Description: Complete design of a simple ADA ramp along the south side of the Wren building. Develop cost estimate for construction.

Progress: The site & schematic design were approved by the DRB on January 19. The project is currently under review by Department of Historic Resources, whose comments are expected by 1/28/18. The university will determine the source of funds for construction upon receipt of final cost estimate that is expected in March 2018.

February 7-9, 2018

Page 5 of 6 **“For the Bold” Capital Campaign Projects:****204 – 90010 Plan Martha Wren Briggs Center for Visual Arts**

Design Team: Odell/Pelli Clarke Pelli

Biennium: 2016-2018

Budget: \$40.0M (estimated)

Contractor: TBD

Funding Source: private funds

Obligated to Date: \$284,858

Description: Develop a renovation and expansion of the existing museum to create a state of the art facility.

Progress: User workshops are underway. A draft programming study was delivered in September with final preplanning expected by the end of the calendar year. Leadership decision was made in December to approve demolition versus renovation for the existing facility. First design workshop was held January 19. Efforts continue to determine overall programming, size, scope and budget.

204 – 90009 Design & Construct: Alumni House Addition/Renovation

Design Team: Glave & Holmes

Biennium: 2016-2018

Budget: \$21.198M

Contractor: Kjellstrom & Lee

Funding Source: private funds

Obligated to Date: \$2,221,437

Description: 35,000 GSF expansion of the Alumni Center will include a welcome center, event spaces, and seated dining for 400 guests (795 seats for lecture seating).

Progress: Preliminary Design is complete with working drawings now underway, and tracking for a March completion pending resolution of additional scope that may impact the design duration (partition wall, family garden). Construction is expected to start in August 2018 and be completed in November 2019.

204-12713 Maintenance Reserve - Funding Source: VCBA (0817) & GOB (0100)

2017	Carry Over:	\$3,392,908
2018	Appropriation:	\$2,685,340
	Total:	\$6,078,248

Projects Identified thru 2018	(\$6,517,626)
Maintenance Reserve Fund Balance	(\$ 439,378)

February 7-9, 2018

Page 6 of 6 **2018 Projects**

Projects Planned:

- 204 – 17002 McGlothlin Street Hall Fire Alarm Replacement
- 204 – 17003 School of Ed & Dillard Library Storage BMP Repair
- 204 – 17005 Swem Library Humidifier Replacement
- 204 – 17006 Wren Pathways
- 204 – 18001 Swem Plant Boiler Controls Repair
- 204 – 18002 Main Plant Boiler Controls Repair
- 204 – 18005 Washington Hall Water Intrusion Design & Repair
- 204 – 18006 Wren Building Water Infiltration Design and Repair
- 204 – 18008 College Apartments Fire Alarm Design
- 204 – 18XXX Elevator Controls - Washington Hall, McGlothlin-Street, Blow Hall, Admissions, Bell Hall
- 204 – 18XXX McGlothlin Street Hall Door Replacement
- 204 – 18XXX Ewell Hall Sprinkler Riser Configuration Design & Repair
- 204 – 18XXX Fire Alarm Cable Repair – Blow to Swem, Blow to Law School, Jamestown Rowe Plus
- 204 – 18XXX Law School VAV/FCU Replacement (Original Bldg)
- 204 – 18XXX Law School Chiller Compressor Replacement
- 204 – 18XXX Pop Lab Boiler/FCU/Piping Replacement
- 204 – 18XXX James Blair EPDM Roof Replacement
- 204 – 18XXX School of Education Chiller Repair
- 204 – 18XXX Swem Pump Station Repairs
- 204 – 18XXX McGlothlin St & Law School Pump Station Repairs
- 204 – 18XXX Washington Hall HVAC Controls Repair
- 204 – 18XXX Washington Hall Fire Alarm Design
- 204 – 18XXX Blow Hall Generator Repairs/Replacement
- 204 – XXXXX Wren Bldg Exterior Wood Repair
- 204 – XXXXX James Blair Flood Prevention Design and Repair
- 204 – XXXXX McGlothlin-Street Hall Fire Pump/Controller Replacement

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE PROPOSED
AMENDED REGULATION REGARDING WEAPONS ON CAMPUS**

WHEREAS, protecting the safety of the campus community is of utmost importance to the Board of Visitors of The College of William and Mary in Virginia;

WHEREAS, § 23.1-1301.A.1 of the Code of Virginia authorizes the Board of Visitors to make rules and regulations concerning the College;

WHEREAS, in 2011 the Board promulgated the Weapons on Campus Regulation;

WHEREAS, the Board of Visitors deems important to amend the Regulation to address possession of weapons inside all buildings controlled by the College, at outdoor locations where people congregate, and at events on property controlled by the College; and

WHEREAS, the Board of Visitors has reviewed the proposed amendments to its Weapons on Campus Regulation;

THEREFORE, BE IT RESOLVED, That, upon recommendation of the President, the Board approves the amendments to the Weapons on Campus Regulation, a copy of which is attached hereto, as a proposed regulation to be published in the Virginia Register, and to be considered for final adoption at the April meeting of the Board.

TITLE 8. EDUCATION
COLLEGE OF WILLIAM AND MARY
Chapter 20
Proposed Amended Regulation

REGISTRAR'S NOTICE: The College of William and Mary is exempt from the Administrative Process Act in accordance with § 2.2-4002 A 6 of the Code of Virginia, which exempts educational institutions operated by the Commonwealth.

Title of Regulation: **8VAC115-20.** Weapons on Campus (amending **8VAC115-20-10**, **8VAC115-20-20**, **8VAC115-20-30**).

Statutory Authority: § 23.1-1301.A.1 of the Code of Virginia.

Effective Date:

Agency Contact: Kiersten Boyce, Compliance and Policy Officer, College of William & Mary, P.O. Box 8795, Williamsburg, VA 23187, telephone (757) 221-2743, or email kboyce@wm.edu.

Summary:

The regulation establishes the weapons limitation policy at the College of William & Mary; proposed changes are noted.

CHAPTER 20
WEAPONS ON CAMPUS

8VAC115-20-10. Definitions.

The following words and terms when used in this chapter shall have the following meanings unless the context clearly indicates otherwise:

"Police officer" means law-enforcement officials appointed pursuant to Article 3 (§ 15.2-1609 et seq.) of Chapter 16 and Chapter 17 (§ 15.2-1700 et seq.) of Title 15.2, Article 3 (§ 23.1-809) of Chapter 8 (§ 23.1-800 et seq.) of Title 23.1, Chapter 2 (§ 29.1-200 et seq.) of Title 29.1, or Chapter 1 (§ 52-1 et seq.) of Title 52 of the Code of Virginia or sworn federal law-enforcement officers.

"University property" means any property, vehicle, or vessel owned, leased, or controlled by the College of William & Mary in Virginia, including the Virginia Institute of Marine Science.

"Weapon" means any instrument of combat, or any object not designed as an instrument of combat but carried for the apparent purpose of inflicting or threatening bodily injury. Examples include but are not limited to:

(1) firearms, including any pistol, revolver, rifle, shotgun, air-pistol, paintball gun, or other weapon designed or intended to propel a bullet, cartridge, or missile of any kind by action of an explosion of any combustible material;

(2) knives, including any dirk, bowie knife, switchblade knife, ballistic knife, butterfly knife, sword, machete, razor, spring stick, or other bladed weapon with a blade longer than four inches;

(3) razors or metal knuckles;

(4) blackjacks, foils, or hatchets;

(5) bows and arrows, crossbows, and slingshots;

(6) nun chakhas, including any flailing instrument consisting of two or more rigid parts connected in such a manner as to allow them to swing freely, which may also be known as a nun chuck, nunchaku, shuriken, or fighting chain;

(8) throwing stars, including any disc, of whatever configuration, having at least two points or pointed blades which is designed to be thrown or propelled and which may be known as an oriental dart

(9) stun guns, including any device that emits a momentary or pulsed output that is electrical, audible, optical, or electromagnetic in nature and that is designed to temporarily incapacitate a person; or

(8) any explosive or incendiary device, including fireworks or other devices relying on any combination of explosives and combustibles to be set off to generate lights, smoke, or noise ~~any firearm or any other weapon listed in § 18.2-308 A of the Code of Virginia.~~

“Weapon” does not include items: (1) knives or razors commonly used for domestic or academic purposes; or pen or folding knives with blades less than three inches in length; or (2) mace, pepper spray, and other such items possessed, stored, or carried for use in accordance with the purpose intended by the original manufacturer.

8VAC115-20-20. Possession of weapons prohibited; exceptions.

A. Possession, storing, or carrying of any weapon by any person, ~~except a police officer or an individual authorized pursuant to university policy,~~ is prohibited on university property, ~~whether in any university building, academic buildings, administrative buildings, student residence and student life buildings, or dining or athletic facilities, or~~ or while attending ~~an official university event, such as an athletic, academic, social, recreational or educational event;~~ or on vehicles or vessels that are university property. This prohibition also applies to all events or activities on university property where people congregate in any public or outdoor areas.

B. This prohibition does not apply to:

a. Police officers on university property in an official capacity pursuant to a university request, mutual aid agreement, or on active duty and within their jurisdiction

- b. A university employee possessing, storing, or carrying a weapon: (1) as authorized or required by the terms of the university employment; or (2) as permitted by the Chief of the William & Mary Police Department or his designee for good cause shown, and may contain conditions to maintain the safety of the university community. The Chief's authority to grant such permission extends to persons who are neither students nor employees.
- c. A student as authorized by the Dean of Students or his designee for good cause shown. Requests for such authorization shall be evaluated on a case-by-case basis, and may contain conditions to maintain the safety of the university community.

Entry upon such university property in violation of this prohibition is expressly forbidden. Persons violating this prohibition will be asked to remove the weapon immediately from university property. Failure to comply with this request may result in arrest for trespass. Members of the university community are also subject to disciplinary action.

8VAC115-20-30. Person lawfully in charge.

In addition to individuals authorized by university policy of job duties, College of William & Mary police officers are lawfully in charge for the purposes of forbidding entry upon or remaining upon university property while possessing or carrying weapons in violation of this prohibition.

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE PROPOSED
REGULATION REGARDING OPEN FLAMES ON CAMPUS**

WHEREAS, protecting the safety of the campus community is of utmost importance to the Board of Visitors of The College of William and Mary in Virginia;

WHEREAS, § 23.1-1301.A.1 of the Code of Virginia authorizes the Board of Visitors to make rules and regulations concerning the College;

WHEREAS, existing College policy requires a permit before igniting any open flame on College property;

WHEREAS, third parties and visitors to campus may be unaware of College policy, but are responsible for awareness of regulations that have the force of law;

WHEREAS, the Board of Visitors deems it important to supplement existing College policy by adopting a regulation requiring a permit before the igniting or maintaining an open flame on property controlled by the College, including in its buildings; and

WHEREAS, the Board of Visitors has reviewed the proposed regulation governing Open Flames on Campus;

THEREFORE, BE IT RESOLVED, That, upon recommendation of the President, the Board approves the Open Flames on Campus Regulation, a copy of which is attached hereto, as a proposed regulation to be published in the Virginia Register, and to be considered for final adoption at the April meeting of the Board.

TITLE 8. EDUCATION**COLLEGE OF WILLIAM AND MARY****Chapter 40***Proposed Regulation*

REGISTRAR'S NOTICE: The College of William and Mary is exempt from the Administrative Process Act in accordance with § 2.2-4002 A 6 of the Code of Virginia, which exempts educational institutions operated by the Commonwealth.

Title of Regulation: **8VAC115-40. Open Flames on Campus** (adding **8VAC115-40-10, 8VAC115-40-20, 8VAC115-40-30**).

Statutory Authority: § 23.1-1301.A.1 of the Code of Virginia.

Effective Date:

Agency Contact: Kiersten Boyce, Compliance and Policy Officer, College of William & Mary, P.O. Box 8795, Williamsburg, VA 23187, telephone (757) 221-2743, or email kboyce@wm.edu.

Summary:

The regulation establishes the limitations on the presence of open flames in university buildings or on university property, and imposes the requirement for a permit for certain activities involving open burning or open flames. This is the first regulation on this subject.

CHAPTER 40

OPEN FLAMES ON CAMPUS

8VAC115-40-10. Definitions.

The following words and terms when used in this chapter shall have the following meanings unless the context clearly indicates otherwise:

"Open flame" means any activity or device producing a flame, including, but not limited to candles, tiki torches, oil lanterns, butane burners, incense, campfires, bonfires, fire pits, and grills.

"University property" means any property, vehicle, or vessel owned, leased, or controlled by the College of William & Mary in Virginia, including the Virginia Institute of Marine Science.

8VAC115-20-30. Permit required for open burning and open flames; exceptions.

- A. Open flames are prohibited on all university property, including within university buildings and facilities, except pursuant to a permit issued by the university.*
- B. Exceptions to the requirement for a permit are:*

1. *Activities taking place within the scope of academic coursework when under the supervision of the relevant faculty member;*
2. *Flames created for the transient purpose of lighting a cigarette, cigar, pipe, or similar smoking device, provided such activity is in an authorized location, is otherwise lawful, and the burning or smoking elements are safely and responsibly disposed; and*

8VAC115-40-30. Permits.

Persons seeking to ignite an open flame must apply to the office of Environmental Health & Safety (EH&S) for a permit to perform the activity. Permits may be issued for a one-time event or activity, or on a recurring or on-going basis.

Applicants must apply at least five working days in advance of the activity to ensure consideration. An applicant's history of compliance with previous permits will be considered in a decision to grant a permit.

Persons granted permits are required to comply with all conditions of the permit.

8VAC115-40-40. Person lawfully in charge.

In addition to individuals authorized by university policy, College of William & Mary police officers and representatives of the Office of Environmental Health & Safety are lawfully in charge for the purposes of forbidding entry upon or remaining upon university property of those who are in violation of this prohibition.

8VAC115-40-50. Compliance with Policy.

Persons who fail to obtain a permit or to comply with its conditions are subject to arrest, and to prosecution under State law. Members of the university community are also subject to disciplinary action, including termination or expulsion.

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE
EASEMENT FOR PROVIDING
UNDERGROUND ELECTRIC SERVICE TO THE PROPERTY KNOWN AS
628 HOFSTADTER ROAD IN NEWPORT NEWS
TO VIRGINIA ELECTRIC AND POWER COMPANY**

WHEREAS, the College requests Board of Visitors' approval of the following utility easement for Virginia Electric and Power Company; and

WHEREAS, the College and the Commonwealth entered into a 2006 Management Agreement (the "Agreement"), governed by the restructured Higher Education Financial and Administrative Operations Act of 2005, Chapter 4.10 of the Title 23 of the *Code of Virginia*; and

WHEREAS, the Agreement was renewed in 2009 and 2013; and

WHEREAS, the Agreement authorizes the College's Board of Visitors to approve easements locally; and

WHEREAS, Virginia Electric and Power Company requested an easement of right-of-way, fifteen feet (15') in width, to lay, erect, construct, operate, maintain and repair underground electric facilities and all equipment, accessories and appurtenances necessary in connection therewith, for the purpose of providing underground electric facilities for 628 Hofstadter Road in Newport News; and

WHEREAS, there is no transfer of property involved which would require action by the General Assembly (per Chapter 774, 1995 Acts of Assembly); thus

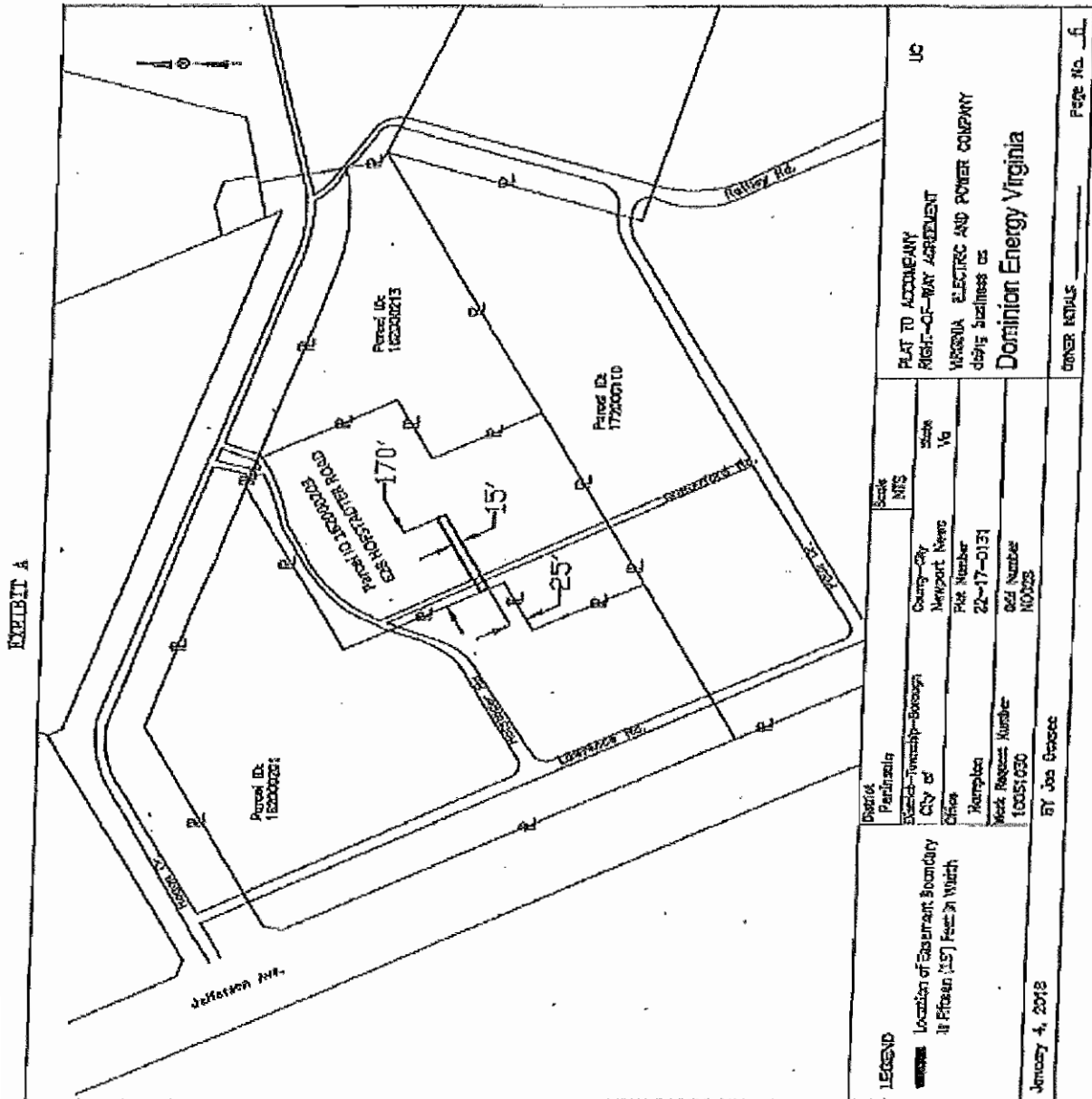
THEREFORE BE IT RESOLVED, by the Rector and the Board of Visitors of The College of William and Mary in Virginia, that approval is given, in accordance with all authorities, policies, and procedures in force and necessary to accomplish same, for the easement named in the resolution; and

FURTHER RESOLVED, That the Senior Vice President for Finance and Administration and his staff are authorized to prepare and execute any and all necessary documents pertaining to the approval and recordation of such easements in the College's name.

February 7-9, 2018

Page 2 of 2

EXHIBIT A



COMMITTEE ON STUDENT AFFAIRS

February 8, 2018
11:30 a.m. – 12:15 p.m.
Cohen Career Center

Lisa Roday, Chair
Will Payne, Vice Chair

I. Introductory Remarks - Ms. Roday

II. Guided Tour of the Cohen Career Center

Kathleen Powell, Associate Vice President for Career Development

III. Career Conversation with Students

Nicole Ng (Moderator), Student Liaison to the Board

IV. Adjourn

JOINT MEETING

THE BOARD OF VISITORS
THE COLLEGE OF WILLIAM & MARY FOUNDATION
THE ALUMNI ASSOCIATION BOARD OF DIRECTORS
THE ANNUAL GIVING BOARD OF DIRECTORS

February 8, 2018
12:30 – 3:30 p.m.

Matoaka Woods Room - School of Education

- I. Call to Order and Welcome – Todd A. Stottlemeyer, Rector
- II. Advancement and Campaign Update
- III. Career Services for Students and Alumni
- IV. Q & A with the Board Leaders:
Todd Stottlemeyer, Rector
Mike Foradas, Chair, CWMF
Sue Manix, President, WMAA
Dave Croall, Chair, Annual Giving Board
- V. Other Business
- VI. Closing Remarks
- VII. Adjourn

JOINT MEETING

February 8, 2018
3:45 – 5:15 p.m.
Holly Room – School of Education

COMMITTEE ON ATHLETICS

Sue H. Gerdelman, Chair
S. Douglas Bunch, Vice Chair

W&M FOUNDATION ATHLETICS SUB-COMMITTEE

Maryellen F. Feeley, Chair

- I. Call to Order and Introductory Remarks – Ms. Gerdelman and Ms. Feeley
- II. Approval of Minutes
 1. CWMF Athletics Sub-Committee – October 19, 2017
 2. BOV Committee on Athletics – November 16, 2017
- III. Director of Athletics Report – Samantha K. Huge
- IV. Tribe Club Update – Bobby Dwyer
- V. Closed Session (if necessary)
- VI. Other Business
- VII. Adjourn

COMMITTEE ON ATHLETICS
MINUTES – NOVEMBER 16, 2017

MINUTES
Committee on Athletics
November 16, 2017
Board Room – Blow Memorial Hall

Attendees: Sue H. Gerdelman, Chair; S. Douglas Bunch; Vice Chair; Thomas R. Frantz, J.E. Lincoln Saunders, H. Thomas Watkins III; faculty committee representative Rex K. Kincaid and student committee representative Conor J. Rooney. Board members present: Rector Todd Stottlemeyer, Warren W. Buck III, John E. Littel, Christopher M. Little, William F. Payne II, Lisa E. Roday, Karen Kennedy Schultz, Brian P. Woolfolk, and staff liaison Terence A. Fassanella. Others present: President W. Taylor Reveley III, Michael R. Halleran, Ginger Ambler, Henry Broaddus, Michael J. Fox, W. Fanchon Glover, Samantha Huge, Samuel E. Jones, Matthew T. Lambert, Deborah A. Love, Jeremy P. Martin, Amy Sebring, Brian Whitson and other College staff members.

Chair Sue Gerdelman called the meeting to order at 11:40 a.m.

Recognizing that a quorum was present, Ms. Gerdelman moved to approve the minutes of the September 14, 2017 meeting. Motion was seconded by Mr. Frantz and approved by voice vote of the Committee.

Director of Athletics Samantha Huge reported on events since the last meeting. She noted that Women's Soccer Head Coach John Daly would be retiring after 31 years and a successful coaching career that included capturing 10 CAA titles, seven Regional Coach of the Year awards and five CAA Coach of the Year honors. A national search will begin immediately.

With the release of the NCAA's latest graduation rates, William & Mary student-athletes once again rank among the nation's very best. The Tribe's 88 percent Federal Graduation Rate (FGR) for student-athletes is the best graduation rate among Division I public universities for the 13th year in a row, while the NCAA Graduation Success Rate (GSR) of 93 percent is tied for third nationally among public universities, just one percentage point out of the lead.

Competitive highlights were reviewed, and Ms. Huge provided an update on Tribe Club scholarships. She thanked Senior Associate Athletics Director for External Affairs Bobby Dwyer for his work. The new fundraising video was shown followed by a brief discussion.

Ms. Gerdelman moved that the Committee on Athletics of the Board of Visitors of the College of William & Mary convene in Closed Session for the purpose of discussing specific recommendations related to fundraising initiatives, priorities and strategies, as provided for in Section 2.2-3711.A.9., of the Code of Virginia. Motion was seconded by Mr. Frantz and approved by voice vote. Observers were asked to leave the room and the Committee went into closed session at 11:57 a.m.

The Committee reconvened in open session at 12:18 p.m. Ms. Gerdelman reviewed the topic discussed in closed session and moved adoption of the **Resolution** certifying the closed session

Committee on Athletics
MINUTES
Page 2

was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Bunch and approved by roll call vote conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Following brief closing remarks and there being no further business, the Committee adjourned at 12:20 p.m.

November 16, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Committee on Athletics has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

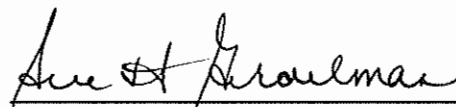
NOW, THEREFORE, BE IT RESOLVED, That the Committee on Athletics, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Athletics.

VOTE

AYES: 5

NAYS: 0

ABSENT DURING CLOSED SESSION:



Sue H. Gerdelman
Chair
Committee on Athletics

COMMITTEE ON FINANCIAL AFFAIRS

February 9, 2018

8:15 – 8:50 a.m.

Board Room - Blow Memorial Hall

H. Thomas Watkins III, Chair

James A. Hixon, Vice Chair

- I. Introductory Remarks - Mr. Watkins
- II. Approval of Minutes – November 17, 2017
- III. Closed Session (if necessary)
- IV. Report from Senior Vice President for Finance & Administration Samuel E. Jones and Chief Financial Officer Amy S. Sebring
 - A. Overview of Governor McAuliffe's 2018-20 Budget Recommendations.
 - B. Summary of Operating Budget Amendment Submitted to the 2018 General Assembly. Enclosure I.
 - C. 2017-2018 Operating Budget Summary. Enclosure J.
- V. Report from Virginia Institute of Marine Science Dean John T. Wells
 - A. Summary of Operating Budget Amendments Submitted to the 2018 General Assembly. Enclosure K.
 - B. 2017-2018 Operating Budget Summary. Enclosure L.
- VI. Investments Subcommittee Report – Mr. Hixon
- VII. Discussion
- VIII. Adjourn

COMMITTEE ON FINANCIAL AFFAIRS
MINUTES – NOVEMBER 17, 2017

MINUTES
Committee on Financial Affairs
November 17, 2017
Board Room - Blow Memorial Hall

Attendees: H. Thomas Watkins III, Chair; James A. Hixon, Vice Chair; S. Douglas Bunch; Thomas R. Frantz; Anne Leigh Kerr; Christopher M. Little; and Brian P. Woolfolk. Board members present: Rector Todd A. Stottlemeyer; Warren W. Buck III; Sue H. Gerdelman; Barbara L. Johnson; John E. Littel; William H. Payne II; Lisa E. Roday; J. E. Lincoln Saunders; Karen Kennedy Schultz; and faculty representative Catherine A. Forestell. Others in attendance: President W. Taylor Reveley III; Provost Michael R. Halleran; Virginia M. Ambler; Henry R. Broaddus; Kate Conley; Davison M. Douglas; Kent B. Erdahl; Michael J. Fox; Samuel E. Jones; Matthew T. Lambert; Jeremy P. Martin; Spencer Niles; Amy S. Sebring; Virginia Institute of Marine Science Dean and Director John T. Wells; and other College and VIMS staff.

Chair Thomas Watkins convened the meeting at 8:47 a.m. Recognizing that a quorum was present, Mr. Watkins requested a motion to approve the minutes of the September 15, 2017 meeting. Motion was made by Mr. Frantz, seconded by Mr. Bunch and approved by voice vote of the Committee.

Senior Vice President Samuel Jones highlighted the benefits of the William & Mary Promise, which maintains a 4-year tuition guarantee for all continuing undergraduate students. The administration proposed continuation of the W&M Promise for FY 2019 and recommended a 6.5% increase in tuition for incoming students in Fall 2018, setting tuition at \$17,434. Action at this time allows early decision applicants to plan for tuition costs. Tuition for out of state undergraduates and graduate and professional students will be set by the Board in April 2018, as part of the budget planning process. Continuation of the W&M Promise is consistent with the Six-Year Plan approved by the Board in September 2017.

Chief Financial Officer Amy Sebring presented the draft FY 2017 Consolidated Financial Statements for the College of William & Mary, the Virginia Institute of Marine Science, Richard Bland College, and Affiliated Foundations, detailed in Resolution 19, and the draft FY 2017 Financial Report of the Intercollegiate Athletic Department, detailed in Resolution 20. The statements remain subject to audit by the Commonwealth's Auditor of Public Accounts. The audit is expected to begin in early 2018, with the anticipation of bringing the audited statements to the Board in April 2018.

Ms. Sebring provided information on the FY 2018 budget projections for undergraduate, in-state, financial aid. The projected overall financial aid budget variance is estimated at \$3.7 million above budget.

Mr. Watkins requested a motion to approve as a block, **Resolution 18**, Continuation: William & Mary Promise; **Resolution 19**, Receipt of the Consolidated Financial Report of the College of William and Mary in Virginia, Virginia Institute of Marine Science, and Richard Bland College for the Fiscal Year Ended June 30, 2016, and **Resolution 20**, Receipt of the Financial Report of

the Intercollegiate Athletic Department for the Fiscal Year Ended June 30, 2016. Motion was made by Mr. Bunch, seconded by Mr. Frantz, and approved by voice vote of the Committee.

Virginia Institute of Marine Science Dean and Director John Wells provided a review of sponsored programs and research activity at VIMS. More than 300 projects have been funded largely by federal grants and contracts.

Investments Subcommittee Chair James Hixon reported the overall market value of the Board of Visitors' portfolio totaled \$84.8 million as of October 31, 2017, reflecting an increase of \$3.6 million since June 30, 2017, a record high for the endowment. Following review of the Investment and Spending Policy for Endowment, the Optimal Service Group (OSG) recommended modification of various asset policies/ranges, recognizing the impact passive investments have on performance targets. The OSG also recommended changes to performance benchmarks consistent with the asset allocation changes. The Subcommittee endorsed the changes to the Investment and Spending Policy and recommended approval of the revised policy by the Financial Affairs Committee. In addition, the Subcommittee requested a review of the ESG guidelines in place with various managers.

Mr. Watkins requested a motion to approve **Resolution 2**, Revision of the Investment and Spending Policy for Endowment. Motion was made by Mr. Hixon, seconded by Mr. Little, and approved by voice vote of the Committee.

There being no further business, the Committee adjourned at 9:36 a.m.

COLLEGE OF WILLIAM & MARY**SUMMARY OF OPERATING BUDGET AMENDMENT
SUBMITTED TO THE 2018 GENERAL ASSEMBLY**

	<u>FY 2018-19</u>	<u>FY 2019-20</u>
Public Policy/Whole of Government	\$250,000 GF	\$200,000 GF
On-Line Course	1.50 FTE	2.00 FTE

This amendment provides funding to develop the first year of the two-year Master of Public Policy (MPP) program on-line. This hybrid approach will allow students to take one year of coursework on-line followed by a second year, on campus experience. A hybrid program is important to the university's Whole of Government initiative, which delivers a collaborative approach to addressing policy issues impacting national defense, national security, and international relations. Because the current program requires a two-year, on campus experience, many mid-career professionals (and their employers) are not able to take (or grant) an extended leave of absence. External advisors from the US Department of State and Defense have indicated that the hybrid approach will help address this issue. In addition, because the first-year curriculum is consistent with the domestic tract of the MPP Program, we anticipate the on-line option will appeal to mid-career professionals in Virginia state and local governments.

COLLEGE OF WILLIAM & MARY
2017-2018 OPERATING BUDGET SUMMARY

	2015-2016 Actual	2016-2017 Actual	Approved 2017-2018 Budget	Estimated 2017-2018 Budget	2017-2018 Year-to-Date 12/31/2017
CASH CARRYFORWARD	\$ 1,183,697	\$ 2,187,926	\$ -0-	\$ -0-	\$ 2,193,394
REVENUE					
General Funds					
Educational/General	\$ 41,620,263	\$ 44,144,181	\$ 43,182,499	\$ 43,642,723	\$ 23,675,969
Student Aid	4,127,011	4,377,227	4,519,258	4,418,247	2,195,203
Sponsored Programs	75,000	75,000	75,000	75,000	27,450
Nongeneral Funds					
Educational/General	138,684,861	148,115,132	154,190,384	157,803,252	95,954,192
Student Aid	27,153,194	32,911,115	35,598,771	34,920,696	18,541,800
Auxiliary Enterprise	105,643,193	108,670,263	110,617,916	110,617,916	58,835,929
Sponsored Programs	29,473,616	30,419,417	31,650,000	31,650,000	15,982,546
Private Funds	15,131,292	14,810,062	14,780,091	14,780,091	5,429,892
Total Revenue	\$361,908,430	\$383,522,397	\$394,613,919	\$397,907,925	\$220,642,981
EXPENDITURES					
Instruction	\$102,849,035	\$103,149,101	\$114,091,579	\$117,704,447	\$ 61,525,649
Research	1,740,212	1,559,781	1,645,646	1,645,646	952,717
Public Service	16,280	23,931	22,304	22,304	3,294
Academic Support	29,033,770	31,129,236	31,391,342	31,391,342	18,532,320
Student Services	8,651,646	9,651,503	9,284,674	9,284,674	5,410,255
Institutional Support	30,117,672	33,490,687	33,134,922	33,595,146	22,625,252
Plant Operations	17,405,243	19,833,110	19,757,622	19,757,622	10,737,661
Student Aid	35,880,902	41,657,750	44,892,214	47,813,128	23,220,128
Auxiliary Enterprise	102,652,730	103,182,240	106,831,305	106,831,305	56,638,728
Sponsored Programs	29,548,616	30,494,417	31,725,000	31,725,000	16,009,996
Total Expenditures	\$357,896,106	\$374,171,756	\$392,776,608	\$399,770,614	\$215,656,000

College of William & Mary
Education and General
2017-2018 Operating Budget Summary*

	2015-16 <u>Actual</u>	2016-17 <u>Actual</u>	Approved FY 2017-18 <u>Budget</u>	Estimated FY 2017-18 <u>Budget</u>	2017-2018 Year-to-Date 12/31/2017
CASH CARRYFORWARD	\$1,183,697	\$2,187,926	\$0	\$0	\$2,193,394
REVENUE:					
General Funds	\$41,620,263	\$44,144,181	\$43,182,499	\$43,642,723	\$23,675,969
Nongeneral Funds	138,684,861	148,115,132	154,190,384	157,803,252	95,954,192
Total Revenue	\$180,305,124	\$192,259,313	\$197,372,883	\$201,445,975	\$119,630,160
AVAILABLE FUNDS	\$181,488,821	\$194,447,239	\$197,372,883	\$201,445,975	\$121,823,554
EXPENDITURES:					
Instruction	\$101,054,820	\$101,650,629	\$112,872,320	\$116,485,188	\$60,690,632
Research	1,027,484	1,014,469	1,009,170	1,009,170	649,937
Public Service	10,198	8,031	8,021	8,021	2,206
Academic Support	27,937,440	30,028,551	30,297,231	30,297,231	17,571,115
Student Services	8,398,364	9,064,956	8,974,583	8,974,583	5,326,905
Institutional Support	23,908,092	28,092,532	24,686,554	25,146,778	15,749,346
Plant Operations	17,288,402	19,472,393	19,525,004	19,525,004	10,549,965
Total Expenditures	\$179,624,800	\$189,331,561	\$197,372,883	\$201,445,975	\$110,540,106

The College of William and Mary
Student Financial Assistance**
2016-2017 Operating Budget Summary

	2015-16 <u>Actual</u>	2016-17 <u>Actual</u>	Original 2017-18 <u>Budget</u>	Estimated 2017-18 <u>Budget</u>	2017-2018 Year-to-Date 12/31/2017
REVENUE:					
General Funds	\$4,127,011	\$4,377,227	\$4,519,258	\$4,418,247	\$2,195,203
Nongeneral Funds	27,153,194	32,911,115	35,598,771	34,920,696	18,541,800
Auxiliary Enterprises	899,500	900,000	900,000	900,000	454,918
Total Revenue	\$32,179,705	\$38,188,342	\$41,018,029	\$40,238,943	\$21,191,921
EXPENDITURES:					
	\$32,179,705	\$38,188,342	\$41,018,029	\$43,938,943	\$21,191,921

* Excludes required transfers to the state

** Excludes student financial assistance support included in Board of Visitors private fund budget.

Board of Visitors

February 7-9, 2018

Enclosure J

Page 3 of 8

College of William & Mary
Education and General
2017-2018 Operating Budget Summary

	<u>2015-16 Actual</u>	<u>2016-17 Actual</u>	<u>Approved 2017-18 Budget</u>	<u>Estimated 2017-18 Budget</u>	<u>2017-2018 Year-to-Date 12/31/2017</u>
CASH CARRYFORWARD	\$1,183,697	\$2,187,926	\$0	\$0	\$2,193,394
<u>REVENUE</u>					
General Funds	\$41,620,263	\$44,144,181	\$43,182,499	\$43,642,723	\$23,675,969
Nongeneral Funds	138,694,861	148,115,132	154,190,384	157,803,252	95,954,192
TOTAL REVENUE	\$180,305,124	\$192,259,313	\$197,372,883	\$201,445,975	\$119,630,160
AVAILABLE FUNDS	\$181,488,821	\$194,447,239	\$197,372,883	\$201,445,975	\$121,823,554
<u>EXPENDITURES</u>					
<u>Instruction</u>					
Personal Services	\$93,808,266	\$94,982,255	\$104,434,596	\$107,961,941	\$57,353,965
Non-Personal Services	7,246,554	6,668,375	8,437,724	8,437,724	3,336,667
TOTAL	\$101,054,820	\$101,650,630	\$112,872,320	\$116,399,665	\$60,690,632
<u>Research</u>					
Personal Services	\$966,445	\$977,537	\$936,272	\$936,272	\$617,128
Non-Personal Services	61,039	36,932	72,898	72,898	32,809
TOTAL	\$1,027,484	\$1,014,469	\$1,009,170	\$1,009,170	\$649,937

Board of Visitors

February 7-9, 2018

Enclosure J

Page 4 of 8

	2015-16 <u>Actual</u>	2016-17 <u>Actual</u>	Approved 2017-18 <u>Budget</u>	Estimated 2017-18 <u>Budget</u>	2017-2018 Year-to-Date 12/31/2017
<u>Public Service</u>					
Personal Services	\$0	\$0	\$760	\$760	\$0
Non-Personal Services	10,198	8,031	7,261	7,261	2,206
TOTAL	\$10,198	\$8,031	\$8,021	\$8,021	\$2,206
<u>Academic Support</u>					
LIBRARIES:					
Personal Services	\$5,950,961	\$6,076,448	\$6,535,431	\$6,535,431	\$3,293,566
Non-Personal Services	4,914,637	5,333,158	5,085,528	5,085,528	3,471,597
TOTAL	\$10,865,598	\$11,409,606	\$11,620,959	\$11,620,959	\$6,765,163
<u>OTHER ACAD. SUPPORT:</u>					
Personal Services	\$14,182,840	\$14,771,666	\$15,107,366	\$15,107,366	\$8,722,954
Non-Personal Services	2,889,002	3,847,279	3,568,906	3,568,906	2,082,998
TOTAL	\$17,071,842	\$18,618,945	\$18,676,272	\$18,676,272	\$10,805,952
TOTAL ACADEMIC SUPPORT	\$27,937,440	\$30,028,551	\$30,297,231	\$30,297,231	\$17,571,115
<u>Student Services</u>					
Personal Services	\$6,854,529	\$7,523,322	\$7,769,955	\$7,769,955	\$4,237,493
Non-Personal Services	1,543,835	1,541,634	1,204,628	1,204,628	1,089,412
TOTAL	\$8,398,364	\$9,064,956	\$8,974,583	\$8,974,583	\$5,326,905

Board of Visitors

February 7-9, 2018

Enclosure J

Page 5 of 8

	2015-16 <u>Actual</u>	2016-17 <u>Actual</u>	Approved 2017-18 <u>Budget</u>	Estimated 2017-18 <u>Budget</u>	2017-2018 Year-to-Date 12/31/2017
<u>Institutional Support</u>					
Personal Services	\$19,495,463	\$21,722,030	\$20,160,393	\$20,620,617	\$10,625,240
Non-Personal Services	4,412,629	6,370,502	4,526,161	4,526,161	5,124,106
TOTAL	\$23,908,092	\$28,092,532	\$24,686,554	\$25,146,778	\$15,749,346
<u>Plant Operations</u>					
Personal Services	\$1,528,765	\$2,368,906	\$6,642,509	\$6,642,509	\$1,760,608
Non-Personal Services	15,759,637	17,103,487	12,882,495	12,882,495	8,789,357
TOTAL	\$17,288,402	\$19,472,393	\$19,525,004	\$19,525,004	\$10,549,965
E&G PROGRAM TOTAL	\$179,624,800	\$189,331,561	\$197,372,883	\$201,360,452	\$110,540,106

Board of Visitors

February 7-9, 2018

Enclosure JPage 6 of 8

College of William & Mary
Auxiliary Enterprise
2017-2018 Operating Budget Summary

	<u>2015-2016</u> <u>Actual</u>	<u>2016-2017</u> <u>Actual</u>	<u>Approved</u> <u>2017-2018</u> <u>Budget</u>	<u>Estimated</u> <u>2017-2018</u> <u>Budget</u>	<u>2017-2018</u> <u>Year-to-Date</u> <u>12/31/2017</u>
REVENUE					
Student Housing	\$32,932,608	\$33,163,843	\$33,929,952	\$33,929,952	\$18,801,550
Food Service	21,129,517	22,397,220	22,097,500	22,097,500	13,287,473
Telecom/Network	3,627,660	3,531,857	3,754,475	3,754,475	2,094,081
Student Unions	3,073,557	3,161,410	3,138,200	3,138,200	1,815,329
Kaplan Arena	2,492,762	2,567,343	2,765,484	2,765,484	1,575,604
Athletics	24,485,028	26,026,771	26,729,433	26,729,433	9,813,141
Other	<u>17,902,061</u>	<u>17,821,819</u>	<u>18,202,872</u>	<u>18,202,872</u>	<u>11,448,751</u>
Total Revenue	\$105,643,193	\$108,670,263	\$110,617,916	\$110,617,916	\$58,835,929
EXPENDITURES					
Student Housing	\$31,525,355	\$31,497,226	\$33,929,952	\$33,929,952	\$17,349,858
Food Service	19,048,208	19,416,869	19,513,008	19,513,008	9,926,801
Telecom/Network	3,388,905	3,424,804	3,754,475	3,754,475	2,076,826
Student Unions	3,245,936	3,272,053	3,131,032	3,131,032	1,999,922
Kaplan Arena	2,369,203	2,535,190	2,765,484	2,765,484	1,345,222
Athletics	24,853,182	25,819,672	26,729,433	26,729,433	13,874,953
Other	<u>18,221,941</u>	<u>17,216,426</u>	<u>17,007,921</u>	<u>17,007,921</u>	<u>10,065,146</u>
Total Expenditures	\$102,652,730	\$103,182,240	\$106,831,305	\$106,831,305	\$56,638,728

**College of William & Mary
Sponsored Programs
2017-2018 Operating Budget Summary**

	2015-2016 Actual	2016-2017 Actual	Approved 2017-2018 Budget	Estimated 2017-2018 Budget	2017-2018 Year-to-Date 12/31/2017
REVENUE					
General Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$27,450
Nongeneral Fund	<u>29,473,616</u>	<u>30,419,417</u>	<u>31,650,000</u>	<u>31,650,000</u>	<u>15,982,546</u>
Total Revenue	\$29,548,616	\$30,494,417	\$31,725,000	\$31,725,000	\$16,009,996
EXPENDITURES					
	\$29,548,616	\$30,494,417	\$31,725,000	\$31,725,000	\$16,009,996

February 7-9, 2018

Enclosure JPage 8 of 8

**COLLEGE OF WILLIAM & MARY
PRIVATE FUNDS
2017-2018 Operating Budget Summary**

	2015-2016 Actual	2016-2017 Actual	Approved 2017-2018 Budget	Estimated 2017-2018 Budget	2017-2018 Year-to-Date 12/31/2017
REVENUE:					
Distributed Endowment Income	\$3,266,397	\$3,369,985	\$3,354,091	\$3,354,091	\$1,674,032
Administrative Overhead Allocation	300,000	300,000	300,000	300,000	150,000
Transfers from Other Sources	382,011	337,774	340,000	340,000	0
Earnings on Short-term Investments	320,921	347,099	320,000	320,000	193,800
Annual Gifts	8,523,859	9,241,402	9,400,000	9,400,000	2,046,929 *
Drawdown from BOV Quasi Endowment	1,350,000	500,000	500,000	500,000	0
Distribution from External Trusts	57,886	58,510	46,000	46,000	24,083
Revenue from CWMF	0	0	0	0	542,794
Other Revenue	930,218	655,292	520,000	520,000	798,254 **
Total Revenue	\$15,131,292	\$14,810,062	\$14,780,091	\$14,780,091	\$5,429,892
EXPENDITURES:					
Instruction	\$1,794,215	\$1,498,472	\$1,219,259	\$1,219,259	\$835,017
Research	712,728	545,312	636,476	636,476	302,780
Public Service	6,082	15,900	14,283	14,283	1,088
Academic Support	1,096,330	1,100,685	1,094,111	1,094,111	961,205
Student Services	253,282	586,547	310,091	310,091	83,350
Institutional Support	6,209,580	5,398,155	8,448,368	8,448,368	6,875,906 ***
Plant: Operations & Capital Improvements	116,841	360,717	232,618	232,618	187,696
Student Aid	3,701,197	3,469,408	3,874,185	3,874,185	2,028,207
Total Expenditures	\$13,890,255	\$12,975,196	\$15,829,391	\$15,829,391	\$11,275,249

* Additional Unrestricted December gifts of approximately \$1M were recorded in January, 2018.

** Includes \$771,000 proceeds on sale of land adjacent to Applied Research and Jefferson Lab.

*** Mostly Advancement expenses. In prior years, some of these expenses were funded by CWMF.

VIRGINIA INSTITUTE OF MARINE SCIENCE
SUMMARY OF OPERATING BUDGET AMENDMENTS
SUBMITTED TO THE 2018 GENERAL ASSEMBLY

	<u>FY 2018-19</u>	<u>FY 2019-20</u>
Increase Graduate Financial Aid	\$425,000 GF	\$425,000 GF

VIMS' graduate students provide essential capacity that supports a wide range of research programs and advisory services that are mandated in the *Code of Virginia*. The research programs and advisory services that embed our graduate students are particularly vital in sustaining and building Virginia's economy, yet VIMS faces a huge challenge in supporting its graduate students. VIMS faculty currently provide more than \$2 of non-general funding from external grants and contracts for every \$1 of general funds used to provide tuition and assistantship support to graduate students. This imbalance is not sustainable. While the faculty will continue to aggressively pursue competitive federal, state, and private grants and contracts to assist in meeting student financial needs, traditional fund sources are virtually saturated, and in many instances, are being reduced. The funding requested here is sufficient to cover one year of tuition for an incoming class of 25 students, thereby offering not only stability to the graduate program but the necessary underpinning to increase enrollment to a short-term target level of 100 students. Together these talented students and their faculty mentors help bolster the economy, sustain the environment, and protect public health. Support of this budget initiative will result in an unquestionably positive return on investment to the Commonwealth.

	<u>FY 2018-19</u>	<u>FY 2019-20</u>
Support for Operation & Maintenance of New Facilities Coming Online	\$625,430 GF \$97,227 NGF	\$640,038 GF \$99,283 NGF

It is the policy of the Commonwealth that institutions of higher education are expected to maintain their facilities. Institutions fund operation and maintenance (O&M) costs through tuition revenues when the Commonwealth does not provide additional general fund support. However, VIMS' tuition revenues average less than two percent of the overall Institute's revenues, and as such, it is not a feasible option for funding O&M costs. SCHEV's 2018-20 Budget Recommendations for Higher Education in Virginia have identified the above amounts as VIMS' needs for the three new facilities coming online in Fiscal Years 2019 and 2020.

February 7-9, 2018

Enclosure L Page 1 of 1

VIRGINIA INSTITUTE OF MARINE SCIENCE
2017-2018 OPERATING BUDGET SUMMARY

	2015-2016 <u>Actual</u>	2016-2017 <u>Actual</u>	Approved 2017-2018 <u>Budget</u>	Estimated 2017-2018 <u>Budget</u>	2017-2018 Year-to-Date 12/31/2017
<u>REVENUE</u>					
General Fund	\$19,699,566	\$21,127,470	\$21,565,359	\$21,829,228	10,754,648
Nongeneral Funds					
Educational/General	1,941,120	2,263,009	1,843,030	1,843,030	1,027,741
Eminent Scholars	43,647	78,088	77,185	77,185	-
Sponsored Programs	<u>23,234,922</u>	<u>22,405,424</u>	<u>23,250,000</u>	<u>23,250,000</u>	<u>11,505,695</u>
Total Revenue	\$44,919,255	\$45,873,990	\$46,735,574	\$46,999,443	\$23,288,084
<u>EXPENDITURES</u>					
Instruction	\$1,045,649	\$948,236	\$1,424,566	\$1,440,511	674,986
Research and Advisory Services	9,260,758	9,834,263	9,738,659	9,879,901	5,807,397
Academic Support	4,897,996	5,150,593	5,049,269	5,104,613	2,880,881
Institutional Support	2,334,682	2,884,700	2,409,454	2,450,083	2,471,923
Plant Operations	3,855,280	4,123,222	4,374,876	4,420,264	2,079,096
Student Financial Assistance	241,540	319,617	321,002	321,002	97,513
Sponsored Programs/Eminent Scholars	<u>23,278,569</u>	<u>22,483,511</u>	<u>23,327,185</u>	<u>23,327,185</u>	<u>11,505,695</u>
Total Expenditures	\$44,914,473	\$45,744,142	\$46,645,011	\$46,943,559	\$25,517,491

COMMITTEE ON STRATEGIC INITIATIVES AND NEW VENTURES

February 9, 2018

9:00 – 9:45 a.m.

Board Room – Blow Memorial Hall

Thomas R. Frantz, Chair

John E. Littel, Vice Chair

- I. Introductory Remarks – Mr. Frantz
- II. Closed Session (if necessary)
- III. Adjourn

FINAL

September 15, 2017

THE COLLEGE OF WILLIAM AND MARY
BOARD OF VISITORS
OFFICERS AND COMMITTEES
2017-2018

STANDING COMMITTEES:

EXECUTIVE COMMITTEE

Todd A. Stottlemeyer, Rector
H. Thomas Watkins III, Vice Rector
Sue H. Gerdelman, Secretary
Thomas R. Frantz
William H. Payne II
Lisa E. Roday
Karen Kennedy Schultz
Michael J. Fox

COMMITTEE ON ACADEMIC AFFAIRS

Karen Kennedy Schultz, Chair
S. Douglas Bunch, Vice Chair
Mirza Baig
Warren W. Buck III
James A. Hixon
Anne Leigh Kerr
John E. Littel
J.E. Lincoln Saunders
Eric D. Chason, faculty representative
Elijah S. Levine, student representative
Michael R. Halleran

COMMITTEE ON ADMINISTRATION, BUILDINGS AND GROUNDS

William H. Payne II, Chair
Anne Leigh Kerr, Vice Chair
Warren W. Buck III
James A. Hixon
Barbara L. Johnson
J.E. Lincoln Saunders
Karen Kennedy Schultz
Christopher J. Abelt, faculty representative
Annelise Yackow, student representative
Samuel E. Jones

(Design Review Board – William H. Payne II, Anne Leigh Kerr)

COMMITTEE ON ATHLETICS

Sue H. Gerdelman, Chair
 S. Douglas Bunch, Vice Chair
 Thomas R. Frantz
 J.E. Lincoln Saunders
 H. Thomas Watkins III
 Rex K. Kincaid, faculty representative
 Conor J. Rooney, student representative
Samantha K. Huge

COMMITTEE ON AUDIT AND COMPLIANCE

Christopher M. Little, Chair
 Brian P. Woolfolk, Vice Chair
 Mirza Baig
 Barbara L. Johnson
 John E. Littel
Kent B. Erdahl
Kiersten L. Boyce
Samuel E. Jones

COMMITTEE ON FINANCIAL AFFAIRS

H. Thomas Watkins III, Chair
 James A. Hixon, Vice Chair
 Mirza Baig
 S. Douglas Bunch
 Thomas R. Frantz
 Anne Leigh Kerr
 Christopher M. Little
 Brian P. Woolfolk
 Catherine A. Forestell, faculty representative
 T. Nicole Ng, student representative
Samuel E. Jones

Investments Subcommittee:

James A. Hixon, Chair
 Mirza Baig, Vice Chair
 S. Douglas Bunch
 Christopher M. Little
 H. Thomas Watkins III

RICHARD BLAND COLLEGE COMMITTEE

John E. Littel, Chair
 Warren W. Buck III, Vice Chair
 Sue H. Gerdelman
 Barbara L. Johnson
 William H. Payne, II
 Lisa E. Roday
 Karen Kennedy Schultz
 Brian P. Woolfolk
 Matthew J. Smith, faculty representative
 Kayla G. Zanders, student representative
Debbie L. Sydow

COMMITTEES OF THE WHOLE:

COMMITTEE ON UNIVERSITY ADVANCEMENT

Sue H. Gerdelman, Chair
 Christopher M. Little, Vice Chair
Matthew T. Lambert

COMMITTEE ON STRATEGIC INITIATIVES AND NEW VENTURES

Thomas R. Frantz, Chair
 John E. Littel, Vice Chair
Henry R. Broadbush

COMMITTEE ON STUDENT AFFAIRS

Lisa E. Roday, Chair
 William H. Payne II, Vice Chair
Virginia M. Ambler

Board Liaison to MONROE LEGACY WORKING GROUP – Chris Little
 Board Liaison to RACE RELATIONS IMPLEMENTATION TEAM – Lisa Roday

BOARD OF VISITORS WILLIAM & MARY



BOARD MEETING

Board Room - Blow Memorial Hall

February 9-10, 2018

MEETING AGENDA

Board of Visitors

William & Mary

February 9-10, 2018 - 9:45 a.m.
Board Room - Blow Memorial Hall

- I. Welcome and call to order Rector Todd A. Stottlemyer
- II. Approval of Minutes Mr. Stottlemyer
 - A. November 15-17, 2017
 - B. Called meeting January 29, 2018
- III. Opening Remarks Mr. Stottlemyer
President W. Taylor Reveley III
- IV. Closed Session (if necessary) Mr. Stottlemyer
- V. Reports of Standing Committee chairs
 - A. Richard Bland College Committee John E. Littel
 - B. Committee on Audit and Compliance Christopher M. Little
 - C. Committee on Administration, Buildings and Grounds William H. Payne II
 - 1. **Resolution 15:** Resolution to Approve Property Acquisition:
29 Brooklyn Street *tab #15*
 - 4. **Resolution 16:** Resolution to Approve Proposed
Amended Regulation Regarding
Weapons on Campus *tab #16*
 - 5. **Resolution 17:** Resolution to Approve Proposed Regulation
Regarding Open Flames *tab #17*
 - 6. **Resolution 18:** Resolution to Approve Easement for Providing
Underground Electric Service to the Property
Known as 628 Hofstadter Road in Newport News
to Virginia Electric and Power Company *tab #18*
 - D. Committee on University Advancement Sue H. Gerdelman
 - E. Committee on Athletics Sue H. Gerdelman
 - F. Committee on Student Affairs Lisa E. Roday
 - G. Committee on Strategic Initiatives and New Ventures Thomas R. Frantz

Board of Visitors
MEETING AGENDA
February 9-10, 2018

- | | | |
|-------|--|-----------------------|
| H. | Committee on Financial Affairs | H. Thomas Watkins III |
| I. | Investments Subcommittee | James A. Hixon |
| J. | Committee on Academic Affairs | Karen Kennedy Schultz |
| 1. | Resolution 1: Appointments to Fill Vacancies in the Instructional Faculty | <i>tab #1</i> |
| 2. | Resolution 2: Award of Academic Tenure | <i>tab #2</i> |
| 3. | Resolution 3: Faculty Promotions | <i>tab #3</i> |
| 4. | Resolution 4: Designated Professorships | <i>tab #4</i> |
| 5. | Resolution 5: Faculty Leave of Absence | <i>tab #5</i> |
| 6. | Resolution 6: Resolution to Approve a Bachelor of Science Program in Computational & Applied Mathematics & Statistics | <i>tab #6</i> |
| 7. | Resolution 7: Retirement of Jonathan F. Arries, Department of Modern Languages and Literatures | <i>tab #7</i> |
| 8. | Resolution 8: Retirement of Joanne M. Braxton, Department of English | <i>tab #8</i> |
| 9. | Resolution 9: Retirement of Maryse Fauvel, Department of Modern Languages and Literatures | <i>tab #9</i> |
| 10. | Resolution 10: Retirement of Julie Galambush, Department of Modern Languages and Literatures | <i>tab #10</i> |
| 11. | Resolution 11: Retirement of J. Philip Kearns, Department of Computer Science | <i>tab #11</i> |
| 12. | Resolution 12: Retirement of Michael C. Newman, School of Marine Science | <i>tab #12</i> |
| 13. | Resolution 13: Retirement of Katherine K. Preston, Department of Music | <i>tab #13</i> |
| 14. | Resolution 14: Retirement of Ronald B. Rapoport, Department of Government | <i>tab #14</i> |
| VI. | Monroe Legacy Working Group | Mr. Little |
| VII. | Old Business | Mr. Stottlemeyer |
| VIII. | New Business | Mr. Stottlemeyer |
| IX. | Executive Session (if necessary) | Mr. Stottlemeyer |
| X. | Closing remarks | |
| XI. | Adjournment | Mr. Stottlemeyer |

Board of Visitors
MEETING AGENDA
February 9-10, 2018

BLOW HALL ROOM 201:

12:00-12:45 p.m. Lunch

1:00-2:00 p.m. Cypher Society Annual Meeting

BOARD ROOM

1:00-3:00 p.m. Full Board meeting Mr. Stottlemeyer

SATURDAY, February 10:

BOARD ROOM

7:45-10:00 a.m. Full Board meeting Mr. Stottlemeyer

FULL BOARD MEETING
MINUTES – NOVEMBER 15-17, 2017

CALLED MEETING
MINUTES – JANUARY 29, 2018

MINUTES

Meeting of the Board of Visitors
The College of William and Mary in Virginia

November 15-17, 2017
Blow Memorial Hall - College of William and Mary

The Board of Visitors of The College of William and Mary in Virginia met on the campus in Williamsburg on Wednesday, Thursday and Friday, November 15-17, 2017.

On Wednesday, November 15, the Richard Bland College Committee met in the Board Room from 2:00 to 4:00 p.m. The Investments Subcommittee met from 3:00 to 4:00 p.m. and the Executive Committee met from 4:00 to 5:30 p.m. in the Board Conference Room. That evening the full Board convened for dinner in the Wightman Cup Room of Kaplan Arena.

Those present on Wednesday evening were:

Mirza Baig
Warren W. Buck III
Thomas R. Frantz
Sue H. Gerdelman
James A. Hixon
Barbara L. Johnson
Anne Leigh Kerr
John E. Littel
Christopher M. Little

William H. Payne II
Lisa E. Roday
J.E. Lincoln Saunders
Karen Kennedy Schultz
Todd A. Stottlemeyer
H. Thomas Watkins III
Brian P. Woolfolk

Absent: S. Douglas Bunch

Also present was William and Mary President W. Taylor Reveley III.

At 6:45 p.m., the Rector convened the full Board and welcomed everyone. A brief discussion ensued regarding events since the last meeting that included:

- Congratulations to Todd and Anne Leigh on being named to positions in the Northam transition
- League of American Bicyclists has designated William & Mary a Silver Level Bicycle Friendly University, one of only two in the state and 54 nationally
- W&M has the highest percentage of undergraduates participating in study abroad programs compared to any other public university in the United States, according to the Institute of International Education (IIE)
- William & Mary's team was named First Runner-Up in the 2017 iGEM competition, the largest synthetic-biology competition in the world

There being no further business, the Board adjourned at 7:15 p.m.

On Thursday, November 16, the Committee on Audit and Compliance, the Committee on University Advancement, the Committee on Administration, Buildings and Grounds, the Committee on Athletics, the Committee on Student Affairs and the Committee on Strategic Initiatives and New Ventures met in the Board Room, while the Committee on Academic Affairs met in Blow Hall Room 201.

Board of Visitors
MINUTES
Page 2

Those present on Thursday were:

Mirza Baig
Warren W. Buck III
S. Douglas Bunch
Thomas R. Frantz
Sue H. Gerdelman
James A. Hixon
Barbara L. Johnson
Anne Leigh Kerr
John E. Littel
Christopher M. Little

William H. Payne II
Lisa E. Roday
J.E. Lincoln Saunders
Karen Kennedy Schultz
Todd A. Stottlemeyer
H. Thomas Watkins III
Brian P. Woolfolk
Faculty Representatives: Eric D. Chason

Others present were:

W. Taylor Reveley
Michael R. Halleran
Virginia M. Ambler
Kiersten L. Boyce
Henry R. Broaddus
Samantha K. Hugu
Samuel E. Jones
Matthew T. Lambert
Jennifer B. Latour

Kent B. Erdahl
Michael J. Fox
W. Fanchon Glover
Jeremy P. Martin
Amy S. Sebring
Brian W. Whitson
Sandra J. Wilms
Timothy A. Wolfe

Also in attendance were Staff Liaison Terence A. Fassanella, University Counsel Deborah Love, Dean Kate Conley, Dean Dave Douglas, Dean Spencer Niles, Dean John Wells, and other William and Mary faculty and staff.

The Committee on Audit and Compliance met from 8:00 to 9:45 a.m. The Committee on Academic Affairs met from 9:15 to 10:00 a.m. The Committee on University Advancement met from 10:00 to 10:50 a.m. The Committee on Administration, Buildings and Grounds met from 11:00 to 11:30 a.m. The Committee on Athletics met from 11:40 a.m. to 12:20 p.m.

At 2:00 p.m., the Board convened as a committee of the whole for the Provost's Report and Faculty Presentation. Academic Affairs Committee Chair Karen Kennedy Schultz called on Provost Michael Halleran, who introduced Associate Professor of Psychology Cheryl Dickter and Assistant Professor of Education Natoya Haskins, co-directors of the W&M Scholars Undergraduate Research Experience (WMSURE), who reported on the program. A brief discussion ensued.

Provost Halleran then introduced Arts & Sciences Dean Kate Conley, who provided an update on the College Curriculum. A brief discussion ensued, and concluded at 2:45 p.m.

At 3:00 p.m., Ms. Roday convened the Board as a committee of the whole for the **Committee on Student Affairs**, and presided as chair.

Board of Visitors
MINUTES
Page 3

Associate Vice President for Student Affairs (Campus Living) and Director of Residence Life Maggie Evans reported on residential living at William & Mary. A brief discussion ensued.

Student liaisons Nichole Ng and Conor Rooney reported on special interest housing for William Mary students. A brief discussion ensued, concluding at 3:45 p.m.

Mr. Frantz convened the Board at 4:00 p.m. as a committee of the whole for the **Committee on Strategic Initiatives and New Ventures** and presided as chair. Mr. Frantz reviewed the agenda and provided an update on regional activity. A brief discussion ensued.

Vice President for Strategic Initiatives and Public Affairs Henry Broaddus recognized the 2017 iGEM team and their faculty adviser, Professor Margaret Saha, all of whom were present, for their recent first runner-up finish in international competition in synthetic biology. The Board responded with a round of applause.

Mr. Broaddus provided an update on the Strategic Planning Dashboard, detailed in Enclosure I. Mr. Broaddus then provided an update on W&M 2026 and a brief discussion ensued.

Mr. Frantz moved that the Committee on Strategic Initiatives and New Ventures convene in Closed Session to discuss the evaluation of the performance of departments or schools, as provided for in Section 2.2-3711.A. 1., of the Code of Virginia. Motion was seconded by Mr. Littel and approved by voice vote. The observers were asked to leave the room and the Committee went into closed session at 4:25 p.m.

The Committee reconvened in open session at 5:33 p.m. Mr. Frantz reviewed the topic discussed during closed session, then moved to adopt the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Littel and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Provost Halleran provided an update on new academic program. A brief discussion ensued.

There being no further business, the discussion concluded and the Board recessed at 5:50 p.m.

On Friday, November 17, the Board reconvened at 8:45 a.m.

Those present on Friday were:

Mirza Baig
Warren W. Buck III
S. Douglas Bunch
Thomas R. Frantz
Sue H. Gerdelman
James A. Hixon
Barbara L. Johnson
Anne Leigh Kerr
John E. Littel

Christopher M. Little
William H. Payne II
Lisa E. Roday
J.E. Lincoln Saunders
Karen Kennedy Schultz
Todd A. Stottlemeyer
H. Thomas Watkins III
Brian P. Woolfolk
Faculty Representatives: Eric D. Chason

Board of Visitors
MINUTES
Page 4

Others present were:

W. Taylor Reveley
Michael R. Halleran
Virginia M. Ambler
Kiersten L. Boyce
Henry R. Broaddus
Samantha K. Huge
Samuel E. Jones
Matthew T. Lambert

Kent B. Erdahl
Michael J. Fox
W. Fanchon Glover
Jennifer B. Latour
Jeremy P. Martin
Amy S. Sebring
Brian W. Whitson
Sandra J. Wilms

Also in attendance were Staff Liaison Terence A. Fassanella, University Counsel Deborah A. Love, Dean Kate Conley, Dean Spencer Niles, Dean John Wells, and other William and Mary faculty and staff.

The Committee on Financial Affairs met in the Board Room from 8:45 to 9:36 a.m.

At 9:45 a.m., the Rector welcomed Congresswoman Stephanie Dang Murphy, a William & Mary alumna (Class of 2000) who represents the 7th District of Florida in the U.S. House of Representatives, and was on campus to visit with the Institute for the Theory and Practice in International Relations (ITPIR). Congresswoman Murphy joined the Board for a brief conversation before departing for ITPIR.

Following a short break, the Rector convened the meeting of the full Board at 10:15 a.m.

Those present were:

Mirza Baig
Warren W. Buck III
S. Douglas Bunch
Thomas R. Frantz
Sue H. Gerdelman
James A. Hixon
Barbara L. Johnson
Anne Leigh Kerr
John E. Little

Christopher M. Little
William H. Payne II
Lisa E. Roday
J.E. Lincoln Saunders
Karen Kennedy Schultz
Todd A. Stottlemeyer
H. Thomas Watkins III
Brian P. Woolfolk
Faculty Representatives: Eric D. Chason

Others present were:

W. Taylor Reveley
Michael R. Halleran
Virginia M. Ambler
Kiersten L. Boyce
Henry R. Broaddus
Kent B. Erdahl
Michael J. Fox
W. Fanchon Glover

Samantha K. Huge
Samuel E. Jones
Matthew T. Lambert
Jennifer B. Latour
Jeremy P. Martin
Amy S. Sebring
Brian W. Whitson
Sandra J. Wilms

Board of Visitors
MINUTES
Page 5

Also in attendance were Staff Liaison Terence A. Fassanella, Richard Bland President Debbie L. Sydow, Richard Bland College Counsel Cynthia Norwood, University Counsel Deborah Love, Dean Kate Conley, Dean Spencer Niles, Dean John Wells, and other William and Mary faculty and staff.

Recognizing that a quorum was present, the Rector asked for a motion to approve the minutes of the meeting of September 13-15, 2017. Motion was made by Mr. Watkins, seconded by Mr. Hixon and approved by voice vote.

In his opening remarks, Rector Stottlemeyer thanked staff for the work done to get ready for the meeting; thanked Board members for their participation in the meetings; commented on the dinner honoring Judge Thomas for his service; briefly commented on his campus visit on November 1, then wished everyone a happy Thanksgiving and safe travels.

In his opening remarks, President Reveley expressed his gratitude to the Rector and members of the Board for their efforts on behalf of William & Mary. He also noted classes end December 8 and that it had been a productive term.

Mr. Stottlemeyer moved that the Board of Visitors of the College of William and Mary convene in Closed Session for the purpose of approving personnel actions involving specific employees pertaining to the appointments, promotions, tenure and leaves of specific instructional faculty; discussing investment matters relating to the investment of public funds; discussing specific recommendations related to fundraising initiatives, priorities and strategies and grants and contracts for services or work to be performed by the College, as provided for in Section 2.2-3711.A.1., 6., 9., and 29. of the Code of Virginia. Motion was seconded by Mr. Hixon and approved by voice vote. Observers were asked to leave the room and the Board went into closed session at 10:22 a.m.

The Board reconvened in open session at 10:25 a.m. Mr. Stottlemeyer moved that the Board certify by roll call vote that, to the best of each member's knowledge, only matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were discussed, and only matters identified in the motion to have the closed session were discussed. Motion was seconded by Ms. Gerdelman and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

The Rector called for the reports of the standing committees.

Mr. Littel reported for the **Richard Bland College Committee** and reviewed the agenda.

President Sydow offered brief remarks in which she reported that the fund raising goal for the Mary Morton Parsons matching grant in support of the library renovation has been exceeded, and that three new endowed scholarships have been established. She then reviewed the background for naming the multi-purpose field in honor of Bobbie Ukrop's mother, Flora Willcox Berkeley. The President also commented on evidence of positive results stemming from new investments in legal services and compliance, and the corrective action plans that have been developed and implemented in both HR and IT in response to the FY2016 APA findings. President Sydow advised that RBC has been awarded the 2017 Online Learning Consortium's Digital Learning Innovation Faculty-led Team Award for advancing undergraduate success

through the adoption of digital courseware. Richard Bland was one of only three institutions and ten faculty-led teams selected in year two of the competition. RBC faculty representative Matt Smith is at the conference to accept the award and related prize. She wished everyone a happy Thanksgiving.

Mr. Littel moved adoption of **Resolution 1**, Resolution to Approve Naming of the Statesman Athletic Field. Motion was seconded by Ms. Gerdelman and approved by voice vote.

Mr. Littel and Mr. Buck expressed thanks for the W&M and RBC staff work on the two Memorandums of Understanding, noting a good sense of collaboration and support as well as a strong step forward.

Mr. Little reported for the Committee on Audit and Compliance and briefly reviewed the agenda.

Mr. Little moved adoption of **Resolution 3**, Approval of 2018 Internal Audit Work Plan. Motion was seconded by Mr. Watkins and approved by voice vote.

Ms. Gerdelman reported for the **Committee on University Advancement**, and briefly reviewed the agenda, noting there were no action items.

Mr. Payne reported for the **Committee on Administration, Buildings and Grounds**, and briefly reviewed the agenda. He noted that the Committee had discussed **Resolution 12**, Resolution to Approve Proposed Amended Regulation Regarding Weapons on Campus and **Resolution 13**, Resolution to Approve Proposed Regulation Regarding Open Flames, but deferred consideration to the February meeting to permit the administration and university counsel to conduct a thorough review of these two draft regulations and any other policies/regulations that pertain to campus safety. As part of this review, University Counsel has been asked to further consult with law enforcement, the Virginia Attorney General's office, and representatives of Virginia's other universities on changes they may be contemplating to their current policies.

Mr. Payne then moved adoption as a block of **Resolution 9**, Resolution to Approve Property Acquisition: 1317 Vernon Street; **Resolution 10**, Resolution to Approve Demolition of Hoxton Hall; **Resolution 11**, Resolution to Approve Naming of Donald W. Davis Hall; **Resolution 14**, Resolution to Approve Transfer of 406 & 410 Jamestown Road to the William & Mary Real Estate Foundation; **Resolution 15**, Resolution to Appoint the Chief Facilities Officer as the Maintenance Code Official; **Resolution 16**, Resolution to Approve the FY 2018 Transportation Alternatives Set-Aside Project; and **Resolution 17**, Resolution to Approve Non-General Fund Capital Project: Construct Busch Field House. Motion was seconded by Mr. Hixon and approved by voice vote.

Ms. Gerdelman reported for the **Committee on Athletics** and briefly reviewed the agenda. There were no action items.

Ms. Roday reported for the **Committee on Student Affairs**, and briefly reviewed the agenda. There were no action items.

Mr. Frantz reported for the **Committee on Strategic Initiatives and New Ventures**, and briefly reviewed the agenda. There were no action items.

Mr. Watkins reported for the **Committee on Financial Affairs**, and moved adoption as a block of **Resolution 18**, Continuation: William & Mary Promise; **Resolution 19**, Receipt of the Consolidated Financial Report of The College of William and Mary in Virginia, Virginia Institute of Marine Science, and Richard Bland College for the Fiscal Year Ended June 30, 2017; and **Resolution 20**, Receipt of the Financial Report of the Intercollegiate Athletic Department for the Fiscal Year Ended June 30, 2017. Motion was seconded by Ms. Johnson and approved by voice vote.

Mr. Hixon reported for the **Investments Subcommittee**, briefly reviewed the agenda, and moved adoption of **Resolution 2**, Revision to the Investment and Spending Policy for Endowment. Motion was seconded by Ms. Kerr and approved by voice vote.

Ms. Schultz reported for the **Committee on Academic Affairs**, briefly reviewed the agenda, and moved adoption as a block of **Resolution 4**, Award of Academic Tenure; **Resolution 5**, Designated Professorships; **Resolution 6**, Retirement of Richard J. Ash, Raymond A. Mason School of Business; **Resolution 7**, Retirement of Howard J. Busbee, Raymond A. Mason School of Business; and **Resolution 8**, Retirement of Deborah S. Noonan, Department of Computer Science. Motion was seconded by Mr. Frantz and approved by voice vote.

Mr. Little, reporting for the Monroe Legacy Working Group, provided an update on recent activities at Highland, including the review of preliminary drawings for the Visitors Center. Beta testing of augmented reality for a virtual house tour will begin next month. A brief discussion ensued.

Ms. Roday reported for the Race Relations Implementation Team and reviewed accomplishments to date as well as upcoming events, including a student climate survey to be administered in the spring and an audit of faculty of color that has been conducted. Over 60% of the Task Force recommendations have been fully implemented or are in process. The work of the implementation team will conclude at the end of this academic year. A more fulsome report will be provided in February with a final report in April. A brief discussion ensued.

Mr. Watkins provided an update on the Presidential Search, noting the next meeting of the Committee would be held this afternoon.

There was no Old Business.

There was no New Business.

Mr. Stottlemeyer moved that the Board of Visitors of the College of William and Mary convene in Executive Session for the purpose of discussing personnel matters pertaining to the performance and evaluations of specific executive employees; discussing internal investigations involving identifiable students and/or employees; for consultation with legal counsel and briefings by staff members or consultants pertaining to actual or probable litigation; and consultation with legal counsel employed or retained by a public body regarding specific legal matters requiring the provision of legal advice by such counsel, as provided for in Section 2.2-3711.A.1., 2., 7. and 8., of the Code of Virginia. Motion was seconded by Mr. Hixon and approved by voice vote. Observers were asked to leave the room and the Board went into Executive Session at 11:13 a.m.

Board of Visitors
MINUTES
Page 8

The Board reconvened in open session at 12:20 p.m. Mr. Stottlemeyer moved that the Board certify by roll call vote that, to the best of each member's knowledge, only matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were discussed, and only matters identified in the motion to have the closed session were discussed. Motion was seconded by Mr. Watkins and approved by roll call vote conducted by the Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

There being no further business, the meeting adjourned at 12:21 p.m.

November 16, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Committee on Strategic Initiatives and New Ventures has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Committee on Strategic Initiatives and New Ventures, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Financial Affairs.

VOTE

AYES: 17

NAYS: 0

ABSENT DURING CLOSED SESSION:



Thomas R. Frantz
Chair
Committee on Strategic Initiatives and
New Ventures

Board of Visitors

November 17, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;


NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 17

NAYS: 0

ABSENT DURING CLOSED SESSION:



Todd A. Stottlemeyer
Rector of the College

Board of Visitors

November 17, 2017

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 17

NAYS: 0

ABSENT DURING CLOSED SESSION:



Todd A. Stottlemeyer
Rector of the College

MINUTES

Called Meeting of the Board of Visitors
The College of William & Mary in Virginia

Board Room – Blow Memorial Hall
January 29, 2018

Board members present: Sue H. Gerdelman, James A. Hixon, William H. Payne II

Others in attendance: Michael J. Fox, Amelia Heymann (Virginia Gazette)

Secretary to the Board of Visitors Sue Gerdelman called the meeting to order at 5:00 p.m. Ms. Gerdelman thanked those attending for participating in this quorum meeting specifically to meet FOIA requirements concerning off-campus candidate interviews in February 2018, then read the following statement:

“Consistent with Virginia Code Section 2.2-3712. B, the Board of Visitors will meet in closed session solely for the purpose of interviewing candidates for the position of chief administrative officer at an undisclosed location within 15 days hereafter.”

There being no further business, the meeting adjourned at 5:02 p.m.

AGENDA ITEMS
Board of Visitors Meeting
William & Mary

February 7-9, 2018
Board Room - Blow Memorial Hall

WILLIAM & MARY

Resolution 1, <i>tab #1</i>	Appointments to Fill Vacancies in the Instructional Faculty
Resolution 2, <i>tab #2</i>	Award of Academic Tenure
Resolution 3, <i>tab #3</i>	Faculty Promotions
Resolution 4, <i>tab #4</i>	Designated Professorships
Resolution 5, <i>tab #5</i>	Faculty Leave of Absence
Resolution 6, <i>tab #6</i>	Resolution to Approve a Bachelor of Science Program in Computational & Applied Mathematics & Statistics
Resolution 7, <i>tab #7</i>	Retirement of Jonathan F. Arries, Department of Modern Languages and Literatures
Resolution 8, <i>tab #8</i>	Retirement of Joanne M. Braxton, Department of English
Resolution 9, <i>tab #9</i>	Retirement of Maryse Fauvel, Department of Modern Languages and Literatures
Resolution 10, <i>tab #10</i>	Retirement of Julie Galambush, Department of Modern Languages and Literatures
Resolution 11, <i>tab #11</i>	Retirement of John Philip Kearns, Department of Computer Science
Resolution 12, <i>tab #12</i>	Retirement of Michael C. Newman, School of Marine Science
Resolution 13, <i>tab #13</i>	Retirement of Katherine K. Preston, Department of Music

Board of Visitors
AGENDA ITEMS
February 7-9, 2018

Resolution 14, <i>tab #14</i>	Retirement of Ronald B. Rapoport, Department of Government
Resolution 15, <i>tab #15</i>	Resolution to Approve Property Acquisition: 29 Brooklyn Avenue
Resolution 16, <i>tab #16</i>	Resolution to Approve Proposed Amended Regulation Regarding Weapons on Campus
Resolution 17, <i>tab #17</i>	Resolution to Approve Proposed Regulation Regarding Open Flames on Campus
Resolution 18, <i>tab #18</i>	Resolution to Approve Easement for Providing Underground Electric Service to the Property Known as 628 Hofstadter Road in Newport News to Virginia Electric and Power Company

**WILLIAM & MARY
RESOLUTIONS**

COLLEGE OF WILLIAM & MARY
APPOINTMENTS TO FILL VACANCIES IN THE
INSTRUCTIONAL FACULTY

Vacancies in the Instructional Faculty of the College of William & Mary have resulted because of resignations, terminations or the approval of additional positions.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the appointment of the following individuals to fill these positions effective with the 2018-19 academic year:

ERIC B. ARIAS, Assistant Professor of Government

B.A., Universidad del CEMA, 2009

M.A. (2013) and Ph.D. (2017), New York University

GLADYS H. KRAUSE, Assistant Professor in ESL/Bilingual Education

B.A., Universidad Santo Tomás, Bogotá, Columbia, 2001

M.A., Pontificia Universidad Javeriana, Bogotá, Columbia, 2004

Ph.D., University of Texas at Austin, 2014

University of Texas at Austin

NSF-funded Research Associate, 2016-2018

Clinical Assistant Professor, 2015-2018

NSF-funded Postdoctoral Fellow, 2014-2016

COLLEGE OF WILLIAM & MARY
AWARD OF ACADEMIC TENURE

The following members of the Instructional Faculty at the College of William & Mary have been recommended for the award of academic tenure by the appropriate departmental committees and chairs, the appropriate deans, and by the Provost and President.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the following members of the Faculty be awarded academic tenure, effective with the beginning of the 2018-2019 academic year:

ALEXANDER B. ANGELOV, Department of Religious Studies

ARIEL BENYISHAY, Department of Economics

JASON A. CHEN, School of Education

KRISTIN CONRADI SMITH, School of Education

HARMONY J. DALGLEISH, Department of Biology

WOUTER DECONINCK, Department of Physics

NATOYA HILL HASKINS, School of Education

MATTHEW R. HILIMIRE, Department of Psychology

MARCUS C. HOLMES, Department of Government

AYFER KARAKAYA-STUMP, Department of History

MATTHEW L. KIRWAN, School of Marine Science

MICHELLE A. LELIEVRE, Department of Anthropology

ANYA L. LUNDEN, Department of English

WILLIAM R. MCNAMARA, Department of Chemistry

EUGENIY E. MIKHAILOV, Department of Physics

COLLEGE OF WILLIAM & MARY
AWARD OF ACADEMIC TENURE

FABRICIO PEREIRA PRADO, Department of History

JOANNA SCHUG, Department of Psychology

JAIME E. SETTLE, Department of Government

CRISTINA STANCIOIU, Department of Art & Art History

ANKE R. VAN ZUYLEN, Department of Mathematics

ANDREW R. WARGO, School of Marine Science

COLLEGE OF WILLIAM & MARY
FACULTY PROMOTIONS

The following members of the Instructional Faculty of the College of William & Mary have been recommended for promotion in academic rank by the appropriate departmental committees and chairs, the appropriate deans, and by the Provost and President.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the academic promotion of the following members of the Faculty of the College, effective with the beginning of the 2018-19 academic year:

Assistant Professor to Associate Professor

Alexander B. Angelov, Department of Religious Studies

Ariel BenYishay, Department of Economics

Jason A. Chen, School of Education

Kristin Conradi Smith, School of Education

Harmony J. Dalglish, Department of Biology

Wouter Deconinck, Department of Physics

Natoya Hill Haskins, School of Education

Matthew R. Hilimire, Department of Psychology

Marcus C. Holmes, Department of Government

Ayfer Karakaya-Stump, Department of History

Matthew L. Kirwan, School of Marine Science

Michelle A. Lelievre, Department of Anthropology

Anya L. Lunden, Department of English

William R. McNamara, Department of Chemistry

Eugeniy E. Mikhailov, Department of Physics

COLLEGE OF WILLIAM & MARY
FACULTY PROMOTIONS

Fabricio Pereira Prado, Department of History

Joanna Schug, Department of Psychology

Jaime E. Settle, Department of Government

Cristina Stancioiu, Department of Art & Art History

Anke R. van Zuylen, Department of Mathematics

Andrew R. Wargo, School of Marine Science

COLLEGE OF WILLIAM & MARY
DESIGNATED PROFESSORSHIPS

The following members of the Instructional Faculty of the College of William & Mary have been recommended for designated professorships.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves the designated professorships for the following members of the Faculty of the College, effective with the 2018-2019 academic year:

JOHN T. LOMBARDINI, III, Weingartner Term Associate Professor of Government

PETER N. MCHENRY, Tang Associate Professor of Economics

JOHN M. PARMAN, Paul R. Verkuil Distinguished Associate Professor of Economics

HERMINE D. PINSON, Margaret Hamilton Professor of English and Africana Studies

DENYS POSHYVANYK, Class of 1953 Term Associate Professor of Computer Science

DIANE C. SHAKES, McLeod Tyler Term Professor of Biology

JEFFREY D. SHIELDS, Moses D. Nunnally Term Professor of Marine Science

MOLLY SWETNAM-BURLAND, Adina Allen Term Associate Professor of Classical Studies

Board of Visitors

Resolution 5

February 7-9, 2018

Page 1 of 1

COLLEGE OF WILLIAM & MARY
FACULTY LEAVE OF ABSENCE

The following faculty member has requested a leave of absence without pay or with partial pay during the 2018-2019 academic year for the reason given.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William & Mary approves this leave of absence:

RANI D. MULLEN, Associate Professor of Government, to accept a visiting research fellow appointment at the Institute of South Asian Studies at the National University of Singapore.

COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE A BACHELOR OF SCIENCE PROGRAM IN
COMPUTATIONAL & APPLIED MATHEMATICS & STATISTICS

WHEREAS, the William & Mary Faculty of Arts & Sciences proposes to offer an undergraduate program that will confer a Bachelor of Science (B.S.) Degree in Computational & Applied Mathematics & Statistics (CAMS) starting in August 2018,

WHEREAS, this undergraduate program has been developed by faculty members in the Applied Science, Biology, Computer Science, Economics, and Mathematics departments with cooperation from faculty in other disciplines in Arts & Sciences and is supported by the Arts & Sciences senior administration,

WHEREAS, the proposal has received approval from the Arts & Sciences Educational Policy Committee in August 2014 and the Faculty of Arts & Sciences in September 2014,

WHEREAS, the demand for people with skills in mathematical modeling, data analysis, and statistics is growing and this program will prepare students for careers in mathematics, industry, and the sciences, and offer students credentials that are highly desirable to employers,

WHEREAS, this program will utilize the core competencies of existing faculty members in Applied Science, Biology, Computer Science, Economics, and Mathematics areas who have the expertise to teach and shepherd this program successfully,

THEREFORE, BE IT RESOLVED, That upon recommendation of the President and the Provost, the Board of Visitors approves the creation of a Bachelor of Science in Computational and Applied Mathematics and Statistics program, which will be taught and administered by the Faculty of Arts & Sciences.

BE IT FURTHER RESOLVED, That the College will create this new program in compliance with all requirements of the State Council of Higher Education for Virginia (SCHEV) and the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC).

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JONATHAN F. ARRIES
DEPARTMENT OF MODERN LANGUAGES AND LITERATURES

Jonathan F. Arries received his B.A in German and Spanish from the University of Wisconsin-Eau Claire. He went on to earn his M.A. in Spanish Literature and Ph.D. in Curriculum & Instruction from the University of Wisconsin-Madison in 1988. In 1995 he joined the William & Mary faculty as Assistant Professor of Modern Languages and Literatures in the Hispanic Studies Program, and in 2000 he was promoted to Associate Professor.

Over the last two decades Professor Arries has proven an exemplary colleague in Modern Languages and Literatures, Latin American Studies, and the School of Education. A dynamic educator, his rare combination of teaching, scholarship and community service catalyzed new models for faculty-student collaborations like the signature medical internship on the Eastern Shore. He was a principle architect of a minor that awards dual certification in ESL (English as a Second Language) and TESL (Teaching English as a Second Language), and that has served both School of Education Master's students and undergraduates seeking that certification. It is not surprising that, long before interdisciplinary cross-school initiatives were being championed by the administration, his vision and commitment to pedagogy led him across campus to address an unmet need at the School of Education.

While many faculty maintain two parallel profiles (teaching and scholarship), Professor Arries fused these, combining service-learning with interdisciplinary initiatives in the humanities at William & Mary. For example, his special issue, *Juntos, Community Partnerships in Spanish and Portuguese* (Heinle, 2004) initiated unique discussions on service-learning on our campus and beyond. Students engaging his community-based seminars or linguistics courses went on to form student organizations like CPALS, which offers a unique English language-learning environment for members of our local Hispanic community, and to provide critical tutoring to students in our Spanish courses. His articles and book chapters about the incredibly important pedagogical issues surrounding learning disabilities and special education have proven especially powerful and salient contributions to the field.

Professor Arries' service contributions have been equally far-reaching. In Hispanic Studies he served as Program Director a number of times and spearheaded innovative course offerings, including the Spanish language intensive course sequence. Professor Arries also brought his expertise in curriculum and instruction to the department and university as a whole. He served on innumerable committees, including Modern

Languages' Policy Committee and the Personnel Committee. His considerable contributions to university committees include the Judicial Council, Committee for Academic Status, International Studies Committee, and the Faculty Assembly.

In recognition of his deep and abiding contributions to undergraduate education at William & Mary, Professor Arries was appointed University Professor for Teaching Excellence and the Robert F. Sharpe and Jane A. Sharp Associate Professor of Civic Renewal and Social Entrepreneurship. In 2015 he was honored with the Thomas Ashley Graves, Jr. Award for Sustained Excellence in Teaching.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Jonathan F. Arries; expresses its appreciation for his many contributions to the College of William & Mary; and approves, with deep gratitude for his 23 years of service, a change in status from Associate Professor of Modern Languages and Literatures to Associate Professor of Modern Languages and Literatures, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Arries with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JOANNE M. BRAXTON
DEPARTMENT OF ENGLISH

Professor Braxton received her B.A. in Literature and Writing from Sarah Lawrence College in 1972, and her M.A., M.Phil. and Ph.D. in American Studies from Yale University in 1974, 1975, and 1984 respectively. She was awarded an MTS from the Pacific School of Religion in 2011 and her M.Div. from Virginia Union University in 2012. She came to William & Mary as an Assistant Professor of English in 1980, was promoted to Associate Professor of English in 1985 and to Frances L. and Edwin L. Cummings Associate Professor of American Studies and English in 1989. In 1995 she became the Frances L. and Edwin L. Cummings Professor of English and the Humanities, and in 2014, Frances L. and Edwin L. Cummings Professor of English and Africana Studies. She also holds a community faculty position in the Department of Family and Community Medicine at Eastern Virginia Medical School.

Professor Braxton is a poet, a critic, a public intellectual, a playwright, a photographer, a curator, a minister, and a healer. She has received distinguished fellowships from, or been a distinguished visitor at a range of prestigious institutions. At William & Mary, she has received the Jefferson Award, the Outstanding Faculty Award from the State Council of Higher Education for Virginia, the Thomas Jefferson Teaching Award, and the William & Mary Alumni Teaching Award. In 2016-17, she was the David B. Larson Fellow in Spirituality and Health at the John W. Kluge Center at the U.S. Library of Congress.

Professor Braxton's research and creative work have focused on the literature and history of Africans in the Americas, and on rituals of remembrance. In addition to her more traditional academic work (a published collection of poetry, four edited essay collections, a scholarly edition of the work of Paul Dunbar, a monograph, *Black Women Writing Autobiography*, and a catalogue of the Anderson Johnson Gallery), Professor Braxton is also the founder of the William & Mary Middle Passage Project, guest curator of the Anderson Johnson Gallery Project in Newport News, and principal investigator for the William & Mary Eastern Virginia Medical School Narrative Medicine for Excellence Project.

Professor Braxton has also been a pioneer in the development of innovative educational programs, courses, and collaborative projects with students. She was one of the founding members of the American Studies Program, and has contributed extensively to the Program in Africana Studies, as well as to the English Department. Professor Braxton is also on the advisory committees for the Counseling Center and for the Lemon Project.

Board of Visitors

Resolution 8

February 7-9, 2018

Page 2 of 2

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Joanne M. Braxton; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 38 years of service, a change in status from Professor of English to Professor of English, Emerita.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Braxton with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF MARYSE FAUVEL
DEPARTMENT OF MODERN LANGUAGES AND LITERATURES

Maryse Fauvel received her Licence in Es-Lettres and in German Studies, and her M.A. in German Studies from the Université de Paris-X. She earned her M.A. and Ph.D. in French and Francophone Studies from the University of Wisconsin in 1989. In 1992 Professor Fauvel joined William & Mary in the Department of Modern Languages and Literatures as Assistant Professor of French and Francophone Studies. She was promoted to Associate Professor in 1996, and to Professor in 2008.

Professor Fauvel is a widely respected teacher, administrator and scholar of French studies at the university. She was the backbone of the French program for more than two decades, leading it as Program Director for a total of five years over three separate occasions. In addition to developing and directing William & Mary's summer program in France, she was pivotal in transforming the program's traditional curriculum into the current dynamic French and Francophone program. During her tenure, Professor Fauvel designed a number of new classes, introduced interdisciplinary cultural issues into the curriculum, and closely mentored dozens of undergraduate students through independent research projects in the field. Given her dedication to teaching and mentoring, it is not surprising that many of her students went on to earn Ph.D.s at some of the most prestigious French Studies programs in the nation.

She brought this same contagious energy and commitment to the larger university community. Twice as Associate Chair and most recently as Chair of Modern Languages and Literatures, she helped the department develop its commitment to research and teaching around issues of cultural and literary studies, never losing sight of the importance of building our undergraduate students' mastery of language. As Chair, she was conscientious about mentoring junior faculty and advocating for the department's various programs, their growth and improvement. During this time, she did not relinquish her Arts & Sciences responsibilities, convening and heading a number of key committees such as the Faculty Awards, Professorships, and Prizes Committee, the Educational Policy Committee and the Committee on Retention, Promotion and Tenure.

She established an international and national reputation as a scholar of modern French literature, film, and language instruction. Her scholarly profile includes two scholarly books on 20th century French literature and culture, as well as a co-authored French language textbook and workbooks that employ innovative ways and media, such as film, to teach advanced French. She has 14 book chapters and articles included in prestigious journals such as *New Cinemas* and *Studies in French Cinema* and has remained current in the field even during administrative appointments, presenting papers at 17 national and international conferences since 2000.

In recognition of her many contributions, the College has recognized Professor Fauvel on a number of occasions, most prominently naming her Margaret Hamilton Professor for 2011-15 and selecting her for a Plumeri Award in 2010. Her contributions over the last quarter century have been an inspiration to us all.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Maryse Fauvel; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 26 years of service, a change in status from Professor of Modern Languages and Literatures to Professor of Modern Languages and Literatures, Emerita.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Fauvel with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JULIE GALAMBUSH
DEPARTMENT OF MODERN LANGUAGES AND LITERATURES

Julie Galambush received her A.B. in Philosophy from Yale University and M. Div. from Yale's Divinity School. She received her Ph.D. in Old Testament Studies from Emory University. After four years of teaching at St. Olaf College, she joined the William & Mary faculty in 1993 as an Assistant Professor of Religious Studies. She was promoted to Associate Professor in 2000 and held three-year terms as an Alumni Distinguished Associate Professor and as the Walter G. Mason Distinguished Associate Professor of Religious Studies.

Professor Galambush is a leading authority on the Hebrew Bible, particularly the books of Genesis, Ecclesiastes, and Ezekiel. The latter served as the focus of her first book and several research articles. Her farthest-reaching work is her 2005 opus, *The Reluctant Parting: How the New Testament's Jewish Authors Created a Christian Book* (HarperSanFrancisco). With this exquisitely written and eruditely researched book, Professor Galambush achieved both scholarly and popular success, as the dozens of book talks and interviews she gave across the country testify.

Professor Galambush's 25 years of service to the university community have been marked by a dedication to faculty governance. She has served as Secretary of the Faculty of Arts & Sciences and has been a long-time member of the Arts & Sciences Nominations and Elections Committee, chairing it once, and the Faculty Compensation Board. She has been a great leader in Religious Studies, serving on every committee the department has. A frequent guest speaker and scholar-in-residence in synagogues and churches, Professor Galambush has been exemplary in bringing the academic study of religion to broader faith communities.

Professor Galambush will most acutely be missed in her role as teacher and mentor to generations of William & Mary students. Her Israelite History and Religion and upper-level courses on the Hebrew Bible challenged countless students to examine the constructed and literary nature of religious traditions that they had formerly accepted uncritically. Her keen interest in student learning and in students' lives built relationships that span decades. Indeed, one of her former students is now a member of the William & Mary faculty.

Colleagues and students alike will miss Professor Galambush; they join us on this occasion to celebrate her accomplishments.

Board of Visitors

Resolution 10

February 7-9, 2018

Page 2 of 2

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Julie Galambush; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 25 years of service, a change in status from Walter G. Mason Distinguished Associate Professor of Modern Languages and Literatures to Walter G. Mason Distinguished Associate Professor of Modern Languages and Literatures, Emerita.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Galambush with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF JOHN PHILIP KEARNS
DEPARTMENT OF COMPUTER SCIENCE

Phil Kearns received his B.S. in Engineering Science, Masters of Computer Science and Ph.D. in Computer Science from the University of Virginia. He joined the William & Mary faculty in 1986 as an Associate Professor of Computer Science.

Professor Kearns has served the College community in countless ways. He has been on a number of university-wide and Arts & Sciences committees, including the most recent search committee for the Dean of Arts & Sciences and the Educational Policy Committee. He agreed to serve as chair of the Computer Science department during a difficult time in its history. Professor Kearns was also the architect and administrator of the department's computing and networking infrastructure.

As a scholar, Professor Kearns' research interests and publications lay in the area of computer systems, particularly distributed systems. With his graduate students, Professor Kearns has published over 50 papers in the top journals and conferences in his field.

For thirty years, Professor Kearns has quietly taught at William & Mary with passion and integrity to the benefit of his students. He has advised a dozen Ph.D.s and twice that many Masters students at William & Mary. Eight of his advisees have pursued academic careers, and two of them received prestigious National Science Foundation CAREER Awards. Professor Kearns performance in the classroom is legendary in the department. In recognition of his accomplishments as a teacher he received the Thomas Ashley Graves Jr. Award for Sustained Excellence in Teaching.

Finally, Professor Kearns has been a much-valued colleague in his department. He is truly one-of-a-kind, and he will be greatly missed.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of John Philip Kearns; expresses its appreciation for him many contributions to the College of William & Mary; and approves, with deep gratitude for his 32 years of service, a change in status from Associate Professor of Computer Science to Associate Professor of Computer Science, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Kearns with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF MICHAEL C. NEWMAN
SCHOOL OF MARINE SCIENCE

Michael C. Newman joined the faculty of the College of William & Mary in 1998 as a Full Professor in the Department of Environmental Sciences, which is now the Department of Aquatic Health Sciences in the School of Marine Science. He was appointed the Dean of Graduate Studies for the School of Marine Science in 1999 and served in that role for three years. Professor Newman received his B.A. in Biology in 1974, an M.S. in Zoology from the University of Connecticut in 1978, and an M.S. and Ph.D. in Environmental Sciences from Rutgers University in 1980 and 1981, respectively. Early in his career, Prof. Newman worked as an Ecologist at the University of Georgia's Savannah River Ecology Laboratory (SREL), eventually heading the Ecological Toxicology, Remediation, and Risk Assessment Group at the SREL.

Professor Newman's research has focused on environmental toxicology with an emphasis on the development of methods to quantify risks of various metal contaminants. He has led the field in quantifying toxicological effects of metals (mercury, lead, others) in the environment, assessing their impact on biological systems, and studying possible remediation techniques. He has authored or co-authored over 130 peer-reviewed publications and edited six books with contributed chapters. Moreover, he has published seven books in ecotoxicology, including an important textbook, "Fundamentals of Ecotoxicology", which is the primary college-level introductory book in the field, and which is now in its fourth edition. His latest book, "The Nature and Use of Ecotoxicological Evidence", is in press for publication in 2018.

Professor Newman's contributions to ecotoxicology have led to his appointment to several regional, national and international panels. These have included important committees to review and set national standards for water quality criteria, lead in the environment, and national risk assessment protocols. He has been recognized for his contributions with an appointment as a Society of Environmental Toxicology and Chemistry (SETAC) Fellow, a SETAC Founder's Award, a named professorship at VIMS, an Erudite Scholar title in India, a Fulbright Senior Scholar, a Certificate of Recognition for Outstanding Service by the National Academy of Science, Recognition of Valued Service to the EPA, and Special Recognition by the VIMS Advisory Council for his exceptional service as the Dean of Graduate Studies at VIMS. In addition, he has been an invited speaker at dozens of scientific meetings and departments around the world, most recently in Brazil.

Professor Newman has contributed to the educational mission of the university in many ways. He has mentored 15 graduate, 13 undergraduate and five high school students and served on 17 graduate student committees during the past 20 years. He has mentored six postdoctoral trainees and visiting faculty as well. Several of his former students are now in faculty positions at other institutions due to his superlative training. At VIMS he has taught several courses in statistics, ecotoxicology, writing, practical environmental statistics, sampling techniques, risk assessment, and environmental toxicology. His short courses on "Quantitative Ecological Toxicology" and "Calculating and Understanding Risk from Chemicals Released to the Environment" reached a wider audience having been taught at national and international venues that included continuing education training for toxicologists in leadership positions.

The Aquatic Health Sciences department at VIMS was unanimous in its support of Professor Newman's petition for emeritus status and for his continued use of institutional resources. Newman has articulated plans to continue contributing to the Institute's mission by serving on national committees with the EPA, by revising new editions of his textbooks which have an institutional affiliation, by completing his mentorship of his current student, by finishing several important papers on network models to track innovations in his field, by engaging in intellectual exchange with several VIMS faculty, by taking continuing education courses through the university, and by retaining his expertise in environmental toxicology as needed by the Commonwealth.

BE IT RESOLVED, that the Board of Visitors acknowledges the retirement of Professor Michael C. Newman and expresses its appreciation to him for the many contributions he has made to the College of William & Mary and VIMS over 20 years of service. The Board hereby approves the change in status from Professor of Marine Science to Professor of Marine Science, Emeritus.

BE IT FURTHER RESOLVED that this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Michael C. Newman with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF KATHERINE K. PRESTON
DEPARTMENT OF MUSIC

Katherine Preston received her B.A. from Evergreen State College, her Master of Music from the University of Maryland and her Ph.D. in Musicology from the Graduate Center, City University of New York. She joined the faculty of the College of William & Mary as a Visiting Assistant Professor in 1989 and as an Assistant Professor in 1992. She was promoted to Associate Professor in 1996, and, as Full Professor, beginning in 2005, has held the David N. and Margaret C. Bottoms endowed Chair in Music.

Professor Preston is a trailblazer in American music scholarship. Focusing on the 19th century, her numerous books, articles, and chapters interpret the creation, reception, and production of European classical music in the United States, and of distinctly American popular and folk musical styles. She is best known for her research on Opera in America, the apotheosis of which is her book, "Opera for the People: English-Language Opera and Women Managers in Late Nineteenth-Century America" (Oxford 2017). Professor Preston's groundbreaking attention to women impresarios, who were not only beloved performers, but also savvy managers and visionary producers, completes a picture of musical life in the United States that both includes women and is distinctly American. Her critical editions of music, Bristow's Symphony No. 2, and Emily's Songbook, a bound volume of sheet music, enrich our knowledge of the 19th century American soundscape and its players, singers, composers and audiences.

Professor Preston's research and teaching have been supported by NEH, Fulbright, ACLS, the National Humanities Center, and numerous institutions. She has served her professional societies in countless ways including as president. She is sought after both nationally and internationally as a committee member for review boards.

As Chair of the Department of Music from 2000-2007, Professor Preston helped to transform the quality and visibility of students, faculty, and programs through countless initiatives. She has received a Plumeri Award, delivered a Tack Faculty Lecture, and has been tapped for the Raft Debate. Her leadership on the Women's Caucus and Daycare Center has had a lasting effect, and her service on numerous departmental and university--wide committees has been selfless.

Professor Preston is an exacting and innovative teacher with a unique range of courses, including "Music of the Civil War," "American Musical Comedy," "Music and Film," and "Piano in the 19th Century." Her generosity as advisor and mentor to undergraduate, honors, and graduate students is renown and will certainly continue beyond her retirement from William & Mary, as will her avid biking and new research projects in progress.

Board of Visitors

Resolution 13

February 7-9, 2018

Page 2 of 2

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Katherine K. Preston; expresses its appreciation for her many contributions to the College of William & Mary; and approves, with deep gratitude for her 26 years of service, a change in status from Professor of Music to Professor of Music, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Preston with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM & MARY
RETIREMENT OF RONALD B. RAPOPORT
DEPARTMENT OF GOVERNMENT

Professor Ronald "Ron" Rapoport received his B.A. from Oberlin College with a major in Politics. He earned his Ph.D. in Political Science from the University of Michigan. Professor Rapoport joined the faculty of the College of William & Mary in 1975 as an Assistant Professor of Government. He was promoted to Associate Professor in 1981, and Professor in 1989. In 1994 he became the John Marshall Professor.

Professor Rapoport has served the university community in countless ways. In the Department of Government he has been an intellectual and program leader, serving as department chair and playing key roles in departmental recruitment, hiring, and in developing reforms to the department's curriculum and governance. He also has been instrumental in serving the university's Public Policy program, teaching graduate courses and key courses for the undergraduate Public Policy major.

As a scholar, Professor Rapoport's research interests and publications have focused on political behavior, public opinion, and third parties in American politics. His publications have appeared in elite journals in the field, focusing on topics as diverse as gender and political attitudes, party mobilization of voters, how voters make decisions during elections, and the creation and operation of third parties. His current research program focuses on the Tea Party and factionalism within the Republican Party.

Perhaps the major focus of Professor Rapoport's career, however, has been on our students. His passion for teaching has remained undiminished over time. This is revealed every fall when alumni return to greet him with much enthusiasm during Homecoming Weekend. Through his dedication to teaching excellence, Professor Rapoport has developed generations of informed, thoughtful citizens in his courses on political polling and research methods. His polling class, especially, has provided generations of William & Mary students with valuable hands-on learning experiences each fall as they have routinely designed and conducted an exit poll of local voters in state and national elections. Professor Rapoport's teaching and mentoring also has created dozens of loyal alumni who continue to enrich the experiences of our current students and faculty with their generous and multifaceted contributions.

Another hallmark of Professor Rapoport is his exceptionally effective mentoring of his students and also junior faculty in the Department of Government. Colleagues and students alike place great value on their interactions with Professor Rapoport and have been deeply impacted by his keen intellect and wisdom, his understanding, and infectious enthusiasm for learning. It is no overstatement to say that Professor Rapoport has been the "heart and soul" of the Department of Government since he arrived 42 years ago.

Board of Visitors

Resolution 14

February 7-9, 2018

Page 2 of 2

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Ronald B. Rapoport; expresses its appreciation for his many contributions to the College of William & Mary; and approves, with deep gratitude for his 42 years of service, a change in status from John Marshall Professor of Government to John Marshall Professor of Government, Emeritus.

BE IT FURTHER RESOLVED, That the resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Rapoport with best wishes for continuing and creative work in the years ahead.

**VIRGINIA INSTITUTE OF MARINE SCIENCE
RESOLUTION TO APPROVE PROPERTY ACQUISITION:
29 Brooklyn Avenue**

WHEREAS, from time to time, the Virginia Institute of Marine Science has the opportunity to purchase property that is adjacent to the campus, of strategic interest to the Virginia Institute of Marine Science, at a bargain price to the institution, or for some other equally compelling reason; and

WHEREAS, the 2006 Management Agreement (the "Agreement"), governed by the restructured Higher Education Financial and Administrative Operations Act of 2005, Chapter 4.10 of the Title 23 of the Code of Virginia, as renewed in 2009 and 2013, allows the Board of Visitors to use its restructured post appropriation authority to purchase property without the approval of the Governor, the General Assembly, or any other Commonwealth agency; and

WHEREAS, the Agreement authorized the Virginia Institute of Marine Science to establish its own policies and procedures for the purchase of property, using the Commonwealth's due diligence policies as a model template; and

WHEREAS, the Virginia Institute of Marine Science has been negotiating with the owner of 29 Brooklyn Avenue and have come to agreement on purchase price; and

WHEREAS, the property is adjacent to Virginia Institute of Marine Science holdings and of strategic interest to the Virginia Institute of Marine Science to allow expansion of the Eastern Shore Campus for future development; and

WHEREAS, the Virginia Institute of Marine Science is performing its due diligence on the property and has determined the land is in good condition and also is in the process of obtaining a secure title; and

WHEREAS, the Virginia Institute of Marine Science has determined to use funds from Capital Project 268-18320 "Construct Eastern Shore Laboratory Education, Administration and Research Complex" as it includes this acquisition to purchase the property; and

WHEREAS, the Dean/Director of the Virginia Institute of Marine Science recommends approval of the property acquisition, with an anticipated closing date in the Spring 2018;

THEREFORE, BE IT RESOLVED, by the Rector and the Board of Visitors of The College of William and Mary in Virginia, that approval is given to the Virginia Institute of Marine Science to purchase 29 Brooklyn Avenue at the agreed-upon price, and in accordance with all authorities, policies, and procedures in force and necessary under the Agreement; and

BE IT FURTHER RESOLVED, That the Senior Vice President for Finance and Administration, the VIMS Chief Financial Officer, the VIMS Chief Operations Officer, and the University General Counsel are authorized to execute any and all documents pertaining to the acquisition.

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE PROPOSED
AMENDED REGULATION REGARDING WEAPONS ON CAMPUS**

WHEREAS, protecting the safety of the campus community is of utmost importance to the Board of Visitors of The College of William and Mary in Virginia;

WHEREAS, § 23.1-1301.A.1 of the Code of Virginia authorizes the Board of Visitors to make rules and regulations concerning the College;

WHEREAS, in 2011 the Board promulgated the Weapons on Campus Regulation;

WHEREAS, the Board of Visitors deems important to amend the Regulation to address possession of weapons inside all buildings controlled by the College, at outdoor locations where people congregate, and at events on property controlled by the College; and

WHEREAS, the Board of Visitors has reviewed the proposed amendments to its Weapons on Campus Regulation;

THEREFORE, BE IT RESOLVED, That, upon recommendation of the President, the Board approves the amendments to the Weapons on Campus Regulation, a copy of which is attached hereto, as a proposed regulation to be published in the Virginia Register, and to be considered for final adoption at the April meeting of the Board.

TITLE 8. EDUCATION
COLLEGE OF WILLIAM AND MARY
Chapter 20
Proposed Amended Regulation

REGISTRAR'S NOTICE: The College of William and Mary is exempt from the Administrative Process Act in accordance with § 2.2-4002 A 6 of the Code of Virginia, which exempts educational institutions operated by the Commonwealth.

Title of Regulation: **8VAC115-20.** Weapons on Campus (amending **8VAC115-20-10**, **8VAC115-20-20**, **8VAC115-20-30**).

Statutory Authority: § 23.1-1301.A.1 of the Code of Virginia.

Effective Date:

Agency Contact: Kiersten Boyce, Compliance and Policy Officer, College of William & Mary, P.O. Box 8795, Williamsburg, VA 23187, telephone (757) 221-2743, or email kboyce@wm.edu.

Summary:

The regulation establishes the weapons limitation policy at the College of William & Mary; proposed changes are noted.

CHAPTER 20
WEAPONS ON CAMPUS

8VAC115-20-10. Definitions.

The following words and terms when used in this chapter shall have the following meanings unless the context clearly indicates otherwise:

"Police officer" means law-enforcement officials appointed pursuant to Article 3 (§ 15.2-1609 et seq.) of Chapter 16 and Chapter 17 (§ 15.2-1700 et seq.) of Title 15.2, Article 3 (§ 23.1-809) of Chapter 8 (§ 23.1-800 et seq.) of Title 23.1, Chapter 2 (§ 29.1-200 et seq.) of Title 29.1, or Chapter 1 (§ 52-1 et seq.) of Title 52 of the Code of Virginia or sworn federal law-enforcement officers.

"University property" means any property, vehicle, or vessel owned, leased, or controlled by the College of William & Mary in Virginia, including the Virginia Institute of Marine Science.

"Weapon" means any instrument of combat, or any object not designed as an instrument of combat but carried for the apparent purpose of inflicting or threatening bodily injury. Examples include but are not limited to:

(1) firearms, including any pistol, revolver, rifle, shotgun, air-pistol, paintball gun, or other weapon designed or intended to propel a bullet, cartridge, or missile of any kind by action of an explosion of any combustible material;

(2) knives, including any dirk, bowie knife, switchblade knife, ballistic knife, butterfly knife, sword, machete, razor, spring stick, or other bladed weapon with a blade longer than four inches;

(3) razors or metal knuckles;

(4) blackjacks, foils, or hatchets;

(5) bows and arrows, crossbows, and slingshots;

(6) nun chakhas, including any flailing instrument consisting of two or more rigid parts connected in such a manner as to allow them to swing freely, which may also be known as a nun chuck, nunchaku, shuriken, or fighting chain;

(8) throwing stars, including any disc, of whatever configuration, having at least two points or pointed blades which is designed to be thrown or propelled and which may be known as an oriental dart

(9) stun guns, including any device that emits a momentary or pulsed output that is electrical, audible, optical, or electromagnetic in nature and that is designed to temporarily incapacitate a person; or

(8) any explosive or incendiary device, including fireworks or other devices relying on any combination of explosives and combustibles to be set off to generate lights, smoke, or noise ~~any firearm or any other weapon listed in § 18.2-308 A of the Code of Virginia.~~

“Weapon” does not include items: (1) knives or razors commonly used for domestic or academic purposes; or pen or folding knives with blades less than three inches in length; or (2) mace, pepper spray, and other such items possessed, stored, or carried for use in accordance with the purpose intended by the original manufacturer.

8VAC115-20-20. Possession of weapons prohibited; exceptions.

A. Possession, storing, or carrying of any weapon by any person, ~~except a police officer or an individual authorized pursuant to university policy,~~ is prohibited on university property, ~~whether in any university building, academic buildings, administrative buildings, student residence and student life buildings, or dining or athletic facilities,~~ or while attending an official university event, ~~such as an athletic, academic, social, recreational or educational event;~~ or on vehicles or vessels that are university property. This prohibition also applies to all events or activities on university property where people congregate in any public or outdoor areas.

B. This prohibition does not apply to:

a. Police officers on university property in an official capacity pursuant to a university request, mutual aid agreement, or on active duty and within their jurisdiction

- b. A university employee possessing, storing, or carrying a weapon: (1) as authorized or required by the terms of the university employment; or (2) as permitted by the Chief of the William & Mary Police Department or his designee for good cause shown, and may contain conditions to maintain the safety of the university community. The Chief's authority to grant such permission extends to persons who are neither students nor employees.
- c. A student as authorized by the Dean of Students or his designee for good cause shown. Requests for such authorization shall be evaluated on a case-by-case basis, and may contain conditions to maintain the safety of the university community.

Entry upon such university property in violation of this prohibition is expressly forbidden. Persons violating this prohibition will be asked to remove the weapon immediately from university property. Failure to comply with this request may result in arrest for trespass. Members of the university community are also subject to disciplinary action.

8VAC115-20-30. Person lawfully in charge.

In addition to individuals authorized by university policy of job duties, College of William & Mary police officers are lawfully in charge for the purposes of forbidding entry upon or remaining upon university property while possessing or carrying weapons in violation of this prohibition.

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE PROPOSED
REGULATION REGARDING OPEN FLAMES ON CAMPUS**

WHEREAS, protecting the safety of the campus community is of utmost importance to the Board of Visitors of The College of William and Mary in Virginia;

WHEREAS, § 23.1-1301.A.1 of the Code of Virginia authorizes the Board of Visitors to make rules and regulations concerning the College;

WHEREAS, existing College policy requires a permit before igniting any open flame on College property;

WHEREAS, third parties and visitors to campus may be unaware of College policy, but are responsible for awareness of regulations that have the force of law;

WHEREAS, the Board of Visitors deems it important to supplement existing College policy by adopting a regulation requiring a permit before the igniting or maintaining an open flame on property controlled by the College, including in its buildings; and

WHEREAS, the Board of Visitors has reviewed the proposed regulation governing Open Flames on Campus;

THEREFORE, BE IT RESOLVED, That, upon recommendation of the President, the Board approves the Open Flames on Campus Regulation, a copy of which is attached hereto, as a proposed regulation to be published in the Virginia Register, and to be considered for final adoption at the April meeting of the Board.

TITLE 8. EDUCATION
COLLEGE OF WILLIAM AND MARY
Chapter 40
Proposed Regulation

REGISTRAR'S NOTICE: The College of William and Mary is exempt from the Administrative Process Act in accordance with § 2.2-4002 A 6 of the Code of Virginia, which exempts educational institutions operated by the Commonwealth.

Title of Regulation: **8VAC115-40. Open Flames on Campus** (adding **8VAC115-40-10, 8VAC115-40-20, 8VAC115-40-30**).

Statutory Authority: § 23.1-1301.A.1 of the Code of Virginia.

Effective Date:

Agency Contact: Kiersten Boyce, Compliance and Policy Officer, College of William & Mary, P.O. Box 8795, Williamsburg, VA 23187, telephone (757) 221-2743, or email kboyce@wm.edu.

Summary:

The regulation establishes the limitations on the presence of open flames in university buildings or on university property, and imposes the requirement for a permit for certain activities involving open burning or open flames. This is the first regulation on this subject.

CHAPTER 40
OPEN FLAMES ON CAMPUS

8VAC115-40-10. Definitions.

The following words and terms when used in this chapter shall have the following meanings unless the context clearly indicates otherwise:

"Open flame" means any activity or device producing a flame, including, but not limited to candles, tiki torches, oil lanterns, butane burners, incense, campfires, bonfires, fire pits, and grills.

"University property" means any property, vehicle, or vessel owned, leased, or controlled by the College of William & Mary in Virginia, including the Virginia Institute of Marine Science.

8VAC115-20-30. Permit required for open burning and open flames; exceptions.

- A. Open flames are prohibited on all university property, including within university buildings and facilities, except pursuant to a permit issued by the university.*
- B. Exceptions to the requirement for a permit are:*

1. *Activities taking place within the scope of academic coursework when under the supervision of the relevant faculty member;*
2. *Flames created for the transient purpose of lighting a cigarette, cigar, pipe, or similar smoking device, provided such activity is in an authorized location, is otherwise lawful, and the burning or smoking elements are safely and responsibly disposed; and*

8VAC115-40-30. Permits.

Persons seeking to ignite an open flame must apply to the office of Environmental Health & Safety (EH&S) for a permit to perform the activity. Permits may be issued for a one-time event or activity, or on a recurring or on-going basis.

Applicants must apply at least five working days in advance of the activity to ensure consideration. An applicant's history of compliance with previous permits will be considered in a decision to grant a permit.

Persons granted permits are required to comply with all conditions of the permit.

8VAC115-40-40. Person lawfully in charge.

In addition to individuals authorized by university policy, College of William & Mary police officers and representatives of the Office of Environmental Health & Safety are lawfully in charge for the purposes of forbidding entry upon or remaining upon university property of those who are in violation of this prohibition.

8VAC115-40-50. Compliance with Policy.

Persons who fail to obtain a permit or to comply with its conditions are subject to arrest, and to prosecution under State law. Members of the university community are also subject to disciplinary action, including termination or expulsion.

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE
EASEMENT FOR PROVIDING
UNDERGROUND ELECTRIC SERVICE TO THE PROPERTY KNOWN AS
628 HOFSTADTER ROAD IN NEWPORT NEWS
TO VIRGINIA ELECTRIC AND POWER COMPANY**

WHEREAS, the College requests Board of Visitors' approval of the following utility easement for Virginia Electric and Power Company; and

WHEREAS, the College and the Commonwealth entered into a 2006 Management Agreement (the "Agreement"), governed by the restructured Higher Education Financial and Administrative Operations Act of 2005, Chapter 4.10 of the Title 23 of the *Code of Virginia*; and

WHEREAS, the Agreement was renewed in 2009 and 2013; and

WHEREAS, the Agreement authorizes the College's Board of Visitors to approve easements locally; and

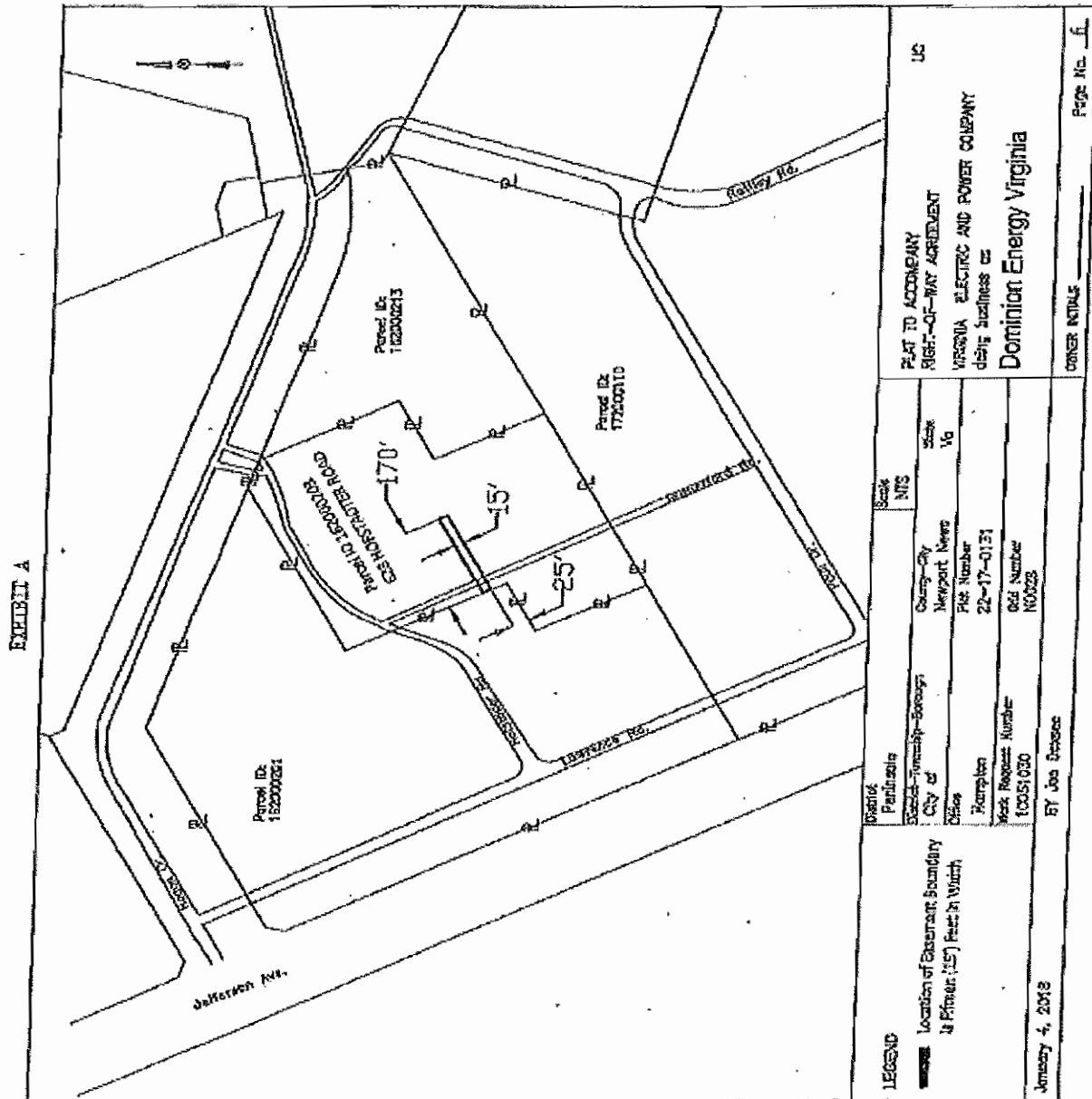
WHEREAS, Virginia Electric and Power Company requested an easement of right-of-way, fifteen feet (15') in width, to lay, erect, construct, operate, maintain and repair underground electric facilities and all equipment, accessories and appurtenances necessary in connection therewith, for the purpose of providing underground electric facilities for 628 Hofstadter Road in Newport News; and

WHEREAS, there is no transfer of property involved which would require action by the General Assembly (per Chapter 774, 1995 Acts of Assembly); thus

THEREFORE BE IT RESOLVED, by the Rector and the Board of Visitors of The College of William and Mary in Virginia, that approval is given, in accordance with all authorities, policies, and procedures in force and necessary to accomplish same, for the easement named in the resolution; and

FURTHER RESOLVED, That the Senior Vice President for Finance and Administration and his staff are authorized to prepare and execute any and all necessary documents pertaining to the approval and recordation of such easements in the College's name.

EXHIBIT A



CLOSED MEETINGS

The Board of Visitors may consider in closed session certain matters, including those listed below. The Code is very specific as to how these matters will be described in public session and in closing the meeting the motion must be specific as to the matters to be considered in closed session. There may be no discussion in closed session of matters not identified in the original motion.

I move that the _____ Committee convene in Closed Session for the purpose of discussing _____, as provided for in Section 2.2-3711.A., ____ .

<u>Code Section</u>	<u>Topic</u>
2.2-3711.A.1.	Personnel matters involving identifiable college employees (i.e., appointments, performance evaluations, leaves, etc.) or discussion or interviews of prospective candidates for employment.
2.2-3711.A.2.	Matters concerning any identifiable student
2.2-3711.A.3.	Acquisition of real property for a public purpose or disposition of publicly held real property
2.2-3711.A.4.	Protection of individual privacy in personal matters not related to public business
2.2-3711.A.6.	Investment of public funds where bargaining or competition is involved
2.2-3711.A.7.	Consultation with legal counsel and briefings by staff members pertaining to actual or probable litigation
2.2-3711.A.8.	Consultation with legal counsel employed by a public body regarding specific legal matters requiring legal advice by such counsel
2.2-3711.A.9.	Gifts, bequests and fund-raising activities, or grants and contracts for services or work to be performed by the College
2.2-3711.A.11.	Honorary degrees or special awards
2.2-3711.A.19.	Reports or plans related to security of any College facility, building or structure, or safety of persons using such facility, building or structure
2.2-3711.A.29.	Public contracts involving the expenditure of public funds

§2.2-3712.D. - At the conclusion of any closed meeting, the Board of Visitors shall immediately reconvene in open meeting and shall take a roll call or other recorded vote to be included in the minutes, certifying that to the best of each member's knowledge (i) only public business matters lawfully exempted from open meeting requirements under this chapter and (ii) only such public business matters as were identified in the motion by which the closed meeting was convened were heard, discussed or considered in the meeting by the public body. Any member of the public body who believes that there was a departure from the requirements of clauses (i) and (ii), shall so state prior to the vote, indicating the substance of the departure that, in his judgment, has taken place. The statement shall be recorded in the minutes of the public body.

BOARD OF VISITORS MEETING DATES

2018

February 7-9 (Charter Day 2/9)

April 18-20 (Commencement 5/12)

September 26-28

November 14-16 (11/15 half day at Richard Bland College)

FEBRUARY 2018