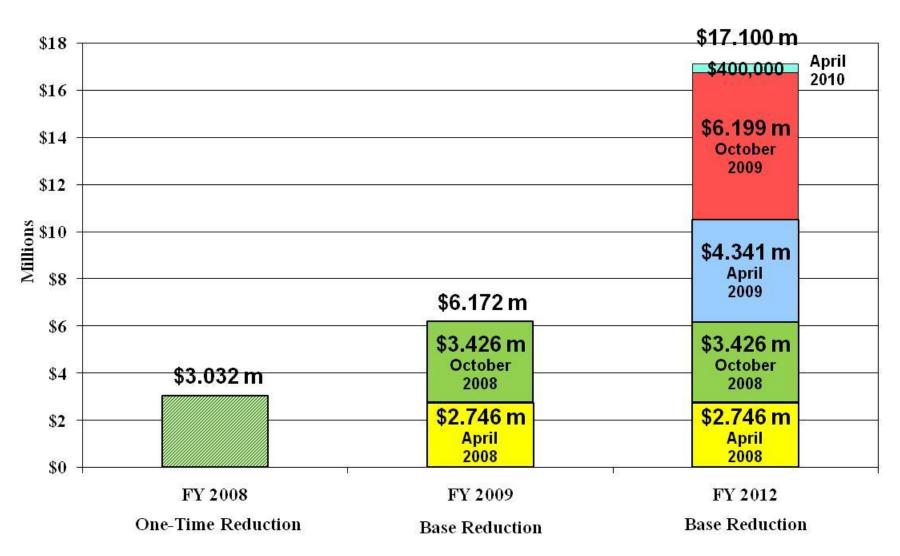
COLLEGE OF WILLIAM & MARY



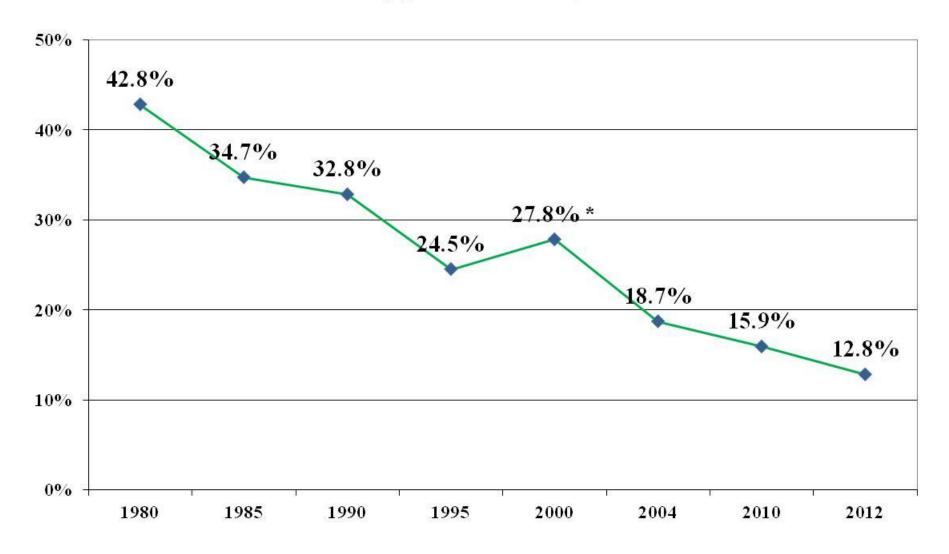
Committee on Financial Affairs Board of Visitors

April 15, 2011

Reduced State Support for Operations (2008-2012)



College of William and Mary State Support for Operations



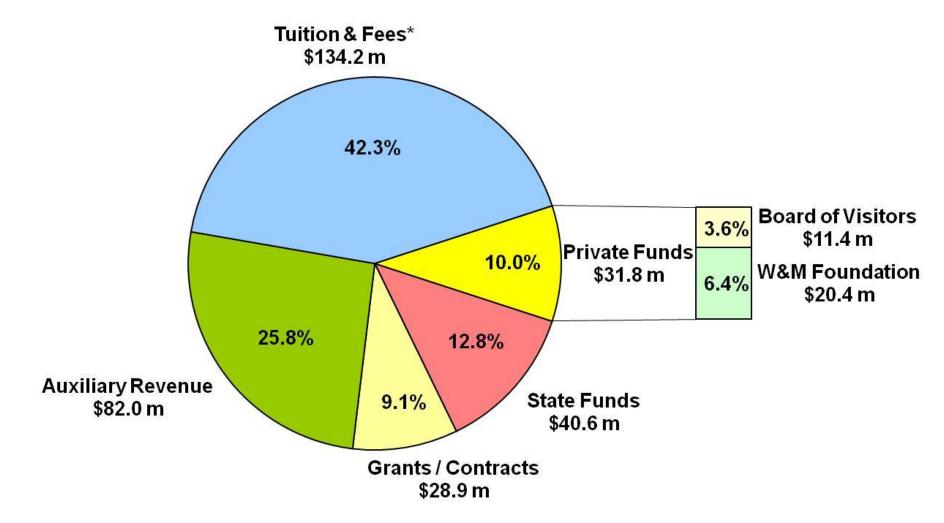
^{*}Reflects a State mandated 20% reduction in in-state undergraduate tuition offset dollar for dollar with State general funds.

COLLEGE OF WILLIAM AND MARY FY 2012 FUNDING PRIORITIES

- Maintain the quality of academic programs
- Identify additional targeted budget reductions
- Within available funding address Strategic Planning goals
- Balance revenue need with student affordability
- Use all available fund sources to address funding requirements
- Aggressively seek private funds and other revenue sources

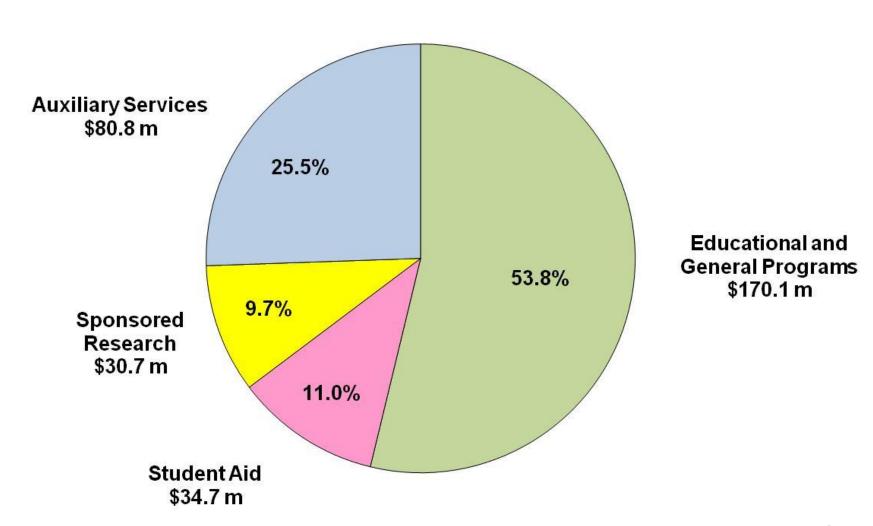
FY 2012 Operating Budget (All Sources)

\$317.5 million



^{*} Includes \$8.4 million in tuition waivers.

FY 2012 Operating Budget (By Program) \$316.3 million

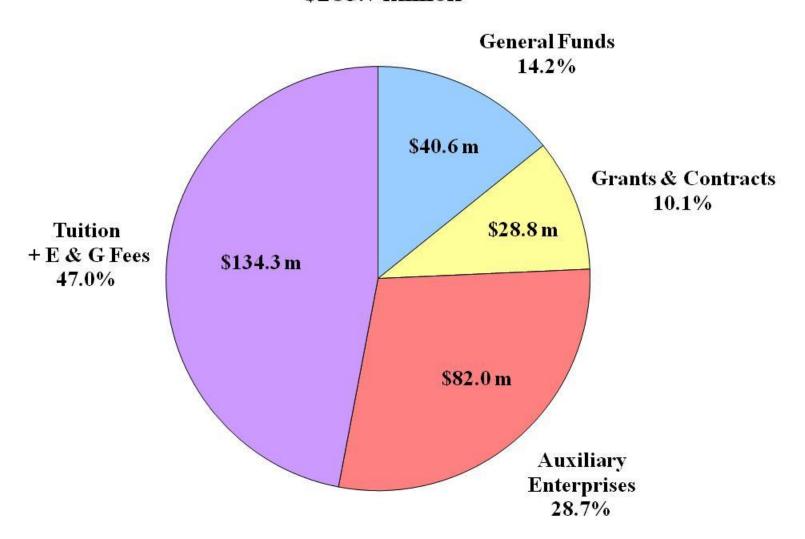


COLLEGE OF WILLIAM AND MARY

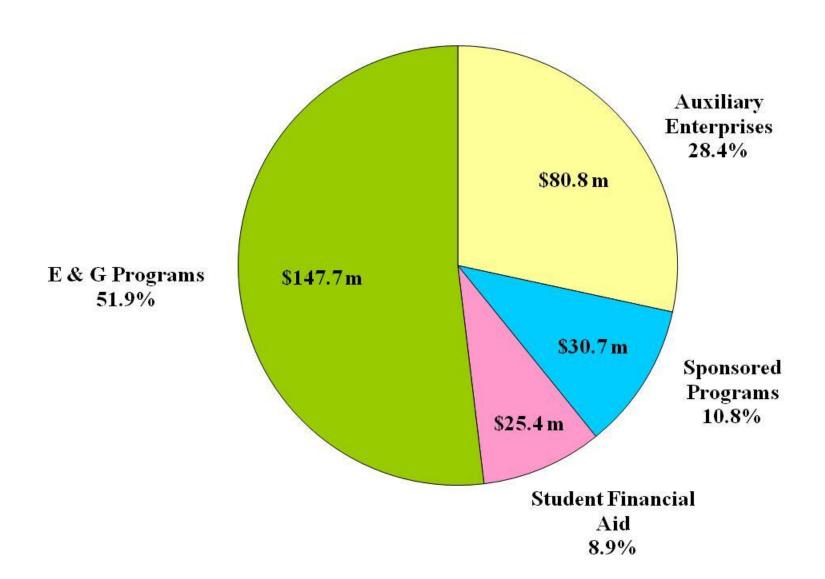
MAJOR DRIVERS FY 2012 OPERATING BUDGET

- Maintain a balanced budget
 - Absorb \$5.4 million State funding reduction and \$6.9 million loss in Federal stimulus
 - *Reduce one-time and base expenditures*
 - o Reallocate funds
 - o Provide budget managers with additional flexibility
 - o Business innovation
- Support enrollment growth, admissions, volunteer services, legal services (\$560,000)
- Student financial assistance (\$2.3 million)
 - Undergraduate
 - o Graduate
 - o Grant in Aid
- Fund raising and development (BOV private funds)
- Pass-through State funding (\$900,000)
 - o STEM
 - o Enrollment
 - o Student Aid
- Debt service

Sources of State Appropriated Funds \$285.7 million



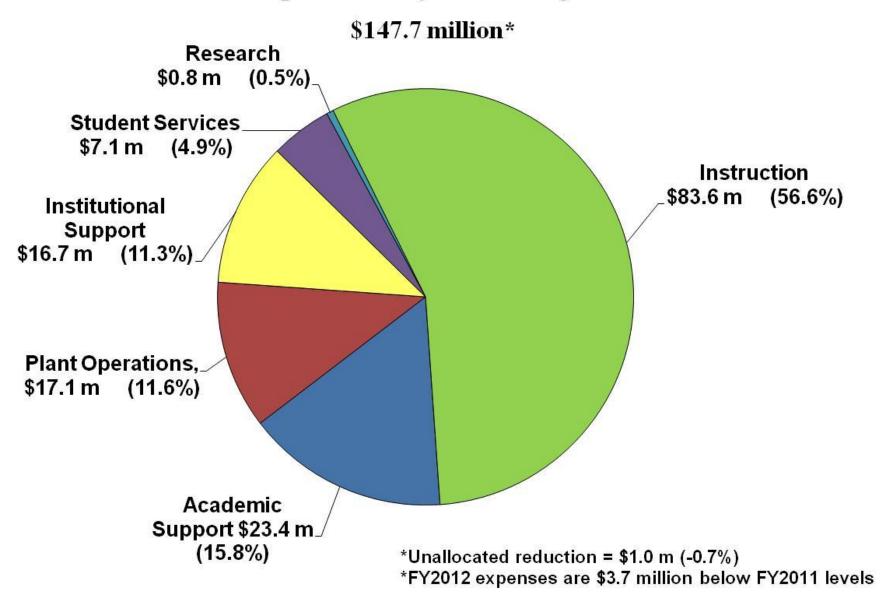
State Appropriated Expenditures by Major Program \$284.6 million



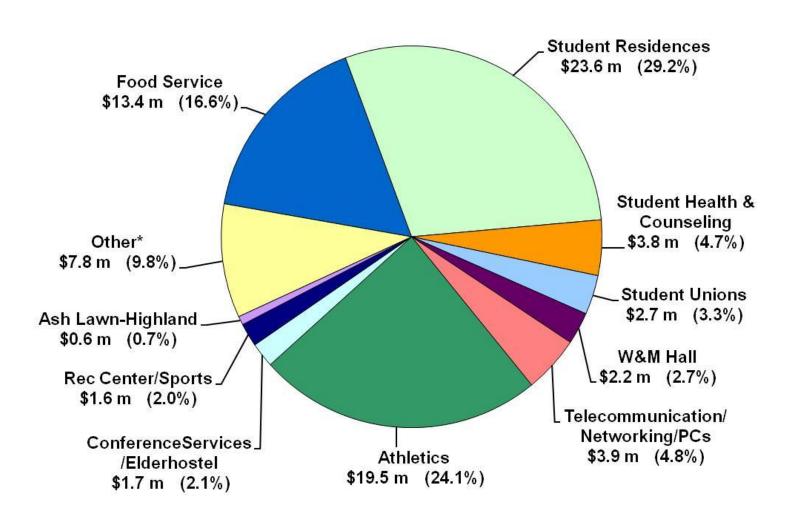
College of William and Mary
Sources of E & G Revenue
\$147.7 million



Expenditures by E & G Program

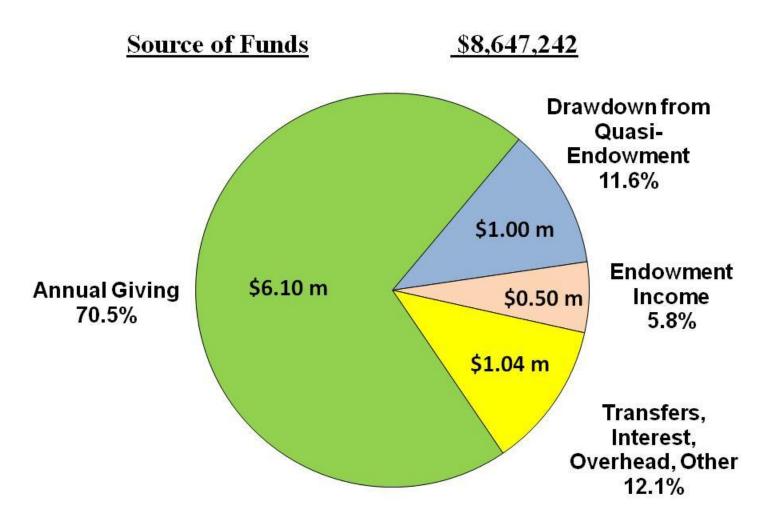


Projected Auxiliary Enterprise Expenditures By Major Program \$80.8 million

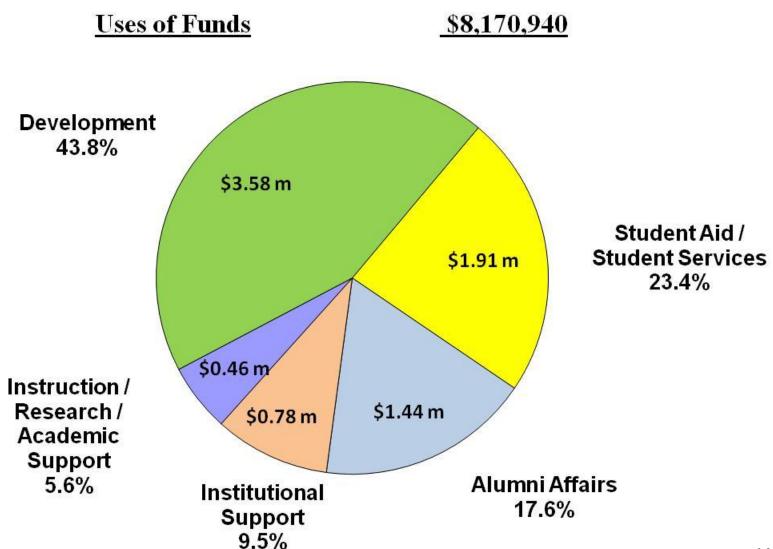


^{*}Other includes parking, bus service, vending, licensing, ID office, and other smaller auxiliary services. 12

Board of Visitors Unrestricted Funds



Board of Visitors Unrestricted Funds



FY 2012 TUITION AND FEE SUMMARY

	ACTUAL	PROPOSED	PERCENT	DOLLAR
	FY 2010-11	FY 2011-12	CHANGE	<u>CHANGE</u>
IN-STATE UNDERGRAD	OUATE			
Tuition and Fees	\$12,188	\$13,132	+ 7.7% + 0.0% + 6.0% + 5.5%	+\$ 944
Room	\$ 5,232	\$ 5,232		+\$ 0
Board	<u>\$ 3,452</u>	<u>\$ 3,660</u>		+ <u>\$ 208</u>
TOTAL COST	\$20,872	\$22,024		+\$1,152
OUT-OF-STATE UNDERGRADUATE				
Tuition and Fees	\$33,764	\$35,962	+ 6.5%	+\$2,198
Room	\$ 5,232	\$ 5,232	+ 0.0%	+\$ 0
Board	<u>\$ 3,452</u>	<u>\$ 3,660</u>	+ 6.0%	+ <u>\$ 208</u>
TOTAL COST	\$42,448	\$44,854	+ 5.7%	+\$2,406
GRADUATE ARTS AND SEDUCATION, AND MAR		C E		
In-State Tuition/Fees	\$10,768	\$10,962	+ 1.8%	+\$ 194
Out/State Tuition/Fees	\$24,638	\$24,832	+ 0.8%	+\$ 194
LAW				
In-State Tuition/Fees	\$23,800	\$26,200	+10.1%	+\$2,400
Out/State Tuition/Fees	\$33,800	\$36,200	+ 7.1%	+\$2,400
GRADUATE BUSINESS:	MBA / MAC			
In-State Tuition/Fees	\$25,000	\$27,200	+ 8.8%	+\$2,200
Out-of-State Tuition/Fees	\$36,500	\$38,250	+ 4.8%	+\$1,750

COLLEGE OF WILLIAM AND MARY

FY 2012 BUDGET RESOLUTIONS

- Resolution 36: FY 2011-12 Operating Budget for Educational and General Programs
- Resolution 37: FY 2011-12 Tuition and Fee Structure for Full- and Part-time Students
- Resolution 38: FY 2011-12 Auxiliary Enterprise Operating Budgets
- Resolution 39: FY 2011-12 Sponsored Programs Operating Budget
- Resolution 40: FY 2011-12 State Appropriated Student Financial Assistance
- Resolution 41: FY 2011-12 Applied Music Fee
- Resolution 42: FY 2011-12 Board of Visitors Private Funds Budget
- Resolution 43: Redirection of Funds Supporting Unrestricted Quasi-endowments of the Board of Visitors
- Resolution 44: FY 2011-12 Operating Budget for the Virginia Institute of Marine Science