

MINUTES  
Meeting of the Faculty of Arts and Sciences  
December 3, 1985

The meeting was called to order by Mr. Schiavelli at 3:36 p.m. in Rogers 100. Sixty-two members were present.

CORRECTION TO MINUTES:

Change "which prevented students from passing Writing 101 with an R", on page 5, lines 8-9 of the minutes of November 5, 1985, to "which effectively prevents students who receive R's in Writing 101 from fulfilling the introductory phase of the requirement without retaking the course".

ANNOUNCEMENTS: Mel Schiavelli (1,2,), Tom Finn (3)

1. Charlotte Mangum, Professor of Biology, is the recipient of the first Dean's Award for Outstanding Scholarship in Arts and Sciences. The announcement and a brief review of the recipient's achievements were greeted by sustained applause.

2. Town and Gown Luncheons are held each Thursday at noon, and all are invited. Recent faculty attendance has been small relative to that of townspeople. A better balance is needed; it should be realized also that potential College benefactors may be present, and would enjoy meeting faculty.

3. The application deadline for University Seminar Fellowships is this Friday, December 6, at 5:00 p.m. in the Dean's Office.

REPORTS OF COMMITTEES:

Graduate Studies: Rolf Winter, Chair

The previously distributed report of the committee (Appendix I) was referred to. No formal action on the report is necessary. The Chair noted that the problem of finding sufficient support for graduate students was a continuing one, but that the situation presently appeared to be in equilibrium. The Computer Science Ph. D. program begins in September 1986. Three possible new graduate programs are now being considered by various ad-hoc committees, as described in the report.

There were no questions. Mr. Winter concluded by making some personal observations: It was probably now a majority view that William and Mary should be more involved in graduate work. Total resources for both graduate and undergraduate work is heavily influenced by the advanced work that is done here. Our past reluctance to establish graduate programs has left vacuums that were filled by other, often much less solid, institutions. We

are probably entering a period of generally more plentiful resources, from which graduate work will claim its fair share. Apart from grant-getting faculty will contribute by learning to involve graduate students in research and scholarship to a greater extent than in the past. On the whole one should be optimistic about the future.

A round of applause followed the Chair's remarks. Mr. Schiavelli said that he and Tom Finn would greatly miss Mr. Winter's presence at their Wednesday afternoon (Dean's) lunches.

International Studies: John Oakley, Chair

The previously distributed report of the committee (Appendix II) was referred to. The committee spent much of the past year on the Draft Proposal for an International Studies Center, which is attached to the report. The proposal has been accepted by the Dean.

Mr. Faia read a prepared statement indicating his disapproval of that part of the committee's report which implied that the Study Abroad program in Mexico was a failure. What about other programs with declining student enrollment? Mexico was the only third world location on the list. Students and faculty who had been there in 1983 and 1984 had found the experience invaluable. It was not true that faculty willing to participate were lacking, nor did most of the participants have to come from Modern Languages (Spanish). A \$5,000 deficit on one program shouldn't be considered decisive. Mr. Faia moved that the committee reinstate the Mexico program for 1986. The motion was seconded.

Discussion of the motion began, with Mr. Oakley observing that the willingness of students and faculty to participate was important. The committee had hoped that having three rather than two participating faculty would lead to increased student enrollment, but this didn't occur. Moreover, two prospective faculty withdrew, leaving only one (who did not speak Spanish). Therefore the program was cancelled for 1985. Only two faculty, both from sociology, applied for the 1986 Mexico program. The committee felt that two people from one department wouldn't attract enough students. Presently the committee was reviewing the Mexico program; e.g., could a joint program with another university be devised? Other overseas programs were also being considered; the committee feels obliged to take a broad overview of the Study Abroad programs and competing locales. The Chair concluded with an appeal to those assembled to defeat the motion and allow the committee to do its work.

Mr. Edmonds asked whether the suspension of the Mexico program was permanent or temporary. Mr. Oakley answered, temporary, adding that inquiries were being made of other universities as to whether they had programs in Mexico. Mr. Griffin indicated his support for study abroad opportunities in the developing world. He added that he was bothered by the fact that students had been informed by letter that an enrollment of only five to seven students per course would put them at a disadvantage educationally. Was this a position of the Educational Policy Committee? Mr. Oakley replied that neither he nor his committee was responsible for

the letter referred to. Mr. Faia insisted that the reasons given for the cancellation were insufficient. Mr. Oakley observed that programs needed to be financially viable, and that a loss of approximately \$6,000 per year wasn't tolerable. The committee agreed that third world programs were desirable, but it also wished to identify one that would maintain itself. In reply to Mr. Johnston the Chair noted that seventeen students were needed to break even assuming that two faculty participated. Mr. Johnston suggested that a vote be delayed and that Mr. Faia be allowed time to round up additional students and faculty.

Jerry Smith asked whether one should not scrutinize the Study Abroad programs as a whole rather than individually. Some of the programs presumably generated a surplus. Couldn't such be used to maintain a financially less successful programs? Mrs. Diduk decried the "pristine Williamsburg patina" of so many students. One needed either many students interested in a program, so that one could be selective, or else another good school which was interested in a joint program. Mr. Mathes asked whether, if the motion was defeated, the committee would explore other ways of saving the Mexico program. Mr. Oakley replied that the committee was more interested in identifying the best programs than in saving a particular one. In response to another question the Chair noted that a William and Mary student could, after all, enter a third world Study Abroad program of another school. Mr. Smith suggested that a three-year probationary period, to see if a particular program would become self-sustaining, was perhaps too short. Mr. Oakley replied that, of course, where to draw the line was a judgment call which someone would have to make. Mr. Schiavelli echoed this sentiment, observing also that as he understood it the policy was to allow a program three years and then review it, not necessarily implying automatic cancellation if the program was financially unsuccessful.

Mr. Griffin inquired as to the policy on Summer salaries of participating faculty. Ms. Blackwell, a member of the Foreign Studies Committee which reviewed this matter, answered that the committee had recommended that guaranteed contracts be offered to teaching faculty in the Summer programs. No action had been taken on this by the Dean's Office; however, as a practical matter, there was no cause for concern, since such contracts had always been honored.

Mr. Faia asserted that if a mere \$5,000 could not be found to support a program which he and several other faculty were interested in, then the university was in trouble. Mr. McConachie moved that the pending motion be tabled. This was seconded. No discussion of a motion to table being permitted, a vote was immediately taken. The motion to table carried easily.

Library: Ronald Rapoport, Chair

No committee report has been issued, which might at least serve to avoid controversy (laughter). Arts and Sciences library allocations increased from \$219,000 to \$277,000 last year. Because this enabled many back orders to be processed, the extent of the increase may not always have been evident to departments. The detailed breakdown is: \$265,000 to departments, \$6,000

for standing supplemental allocations, \$4,300 for one-time supplemental allocations and about \$2,000 held in reserve.

Mr. Faia asked if some portion of the library budget could be set aside for on-line service (e.g., LOCKHEED DIALOG) to each department. Mr. Rapoport answered that the committee had not considered this yet. Mr. Meyers, chair of the all-College Library Policy Advisory Committee, suggested that it would be best for each department to judge its needs in this matter for itself. Mr. Haskell observed that money for computer searches on behalf of faculty had generally been coming out of departmental M&O budgets. Mr. Mathes asked if there was any information available, or whether it could be obtained, on how library allocations to Arts and Sciences vs. the Law School compared. Mr. Rapoport said that while such information was not presently available it could be obtained. Mr. Meyers observed that his committee did receive this information and that there was no cause for alarm on our part. Mr. Schiavelli suggested that the most relevant questions were: (1) Was the total library allocation increasing, and (2) Was Arts and Sciences getting its fair share. We should be convinced that the answers to these questions were unfavorable before making an issue (and on the record) of comparative library allocations.

The meeting adjourned at 4:31 p.m.

Respectfully submitted,



Gary C. DeFotis  
Secretary to the Faculty

- Appendix I: Annual Report of the Committee on Graduate Studies to the Faculty of Arts and Sciences
- Appendix II: Report of the Committee on International Studies