I. Minutes of the last meeting, October 7, 2008

II. Report of Administrative Officers
Provost Feiss

III. Discussion of Strategic Plan and Proposed Resolution (Discussion led by Dean Joel Schwartz)

Be it resolved that the Faculty of Arts and Sciences endorse the following vision for William and Mary:

*We aim to fully realize our aspiration to become a research university of international note while retaining our core commitment to excellence in teaching. We are a university of teacher-scholars where the creative activities of the faculty are valued equally with the teaching mission and we aspire for our faculty to become even more visible as contributors on the national and international stage.*

Be it resolved also that the Faculty of Arts and Sciences advocate the following strategies aimed to realize this vision:

1. **Invigorate faculty governance to ensure faculty control--especially of the academic enterprise of the university.**
2. **In order to strengthen the balance between teaching and research, establish a Center for Teaching Excellence and selectively expand centers for research that are built around faculty strengths.**
3. **Break down long-standing departmental boundaries to encourage interdisciplinary interaction and collaboration.**
4. **Re-examine the undergraduate curriculum and revise it to reflect current and anticipated faculty and student strengths, interests and needs.**
5. **Selectively expand and substantially strengthen graduate programs.**
6. **Undertake a vigorous campaign to obtain the required financial resources to implement these strategies.**