




WILLIAM & MARY

CHARTERED 1693

OFFICE OF THE PROVOST

MEMORANDUM

TO: Dennis M. Manos, Vice Provost for Research and Graduate/Professional Studies, *co-chair*
Van Dobson, Associate Vice President, Facilities Management, *co-chair*
Eric L. Bradley, Chair and Professor of Biology
Jeff Brancheau, Director, Planning, Design & Construction
Joshua A. Burk, Chair and Professor of Psychological Sciences
Gregory M. Henderson, Assistant to the Vice President for Student Affairs and Chief of Staff
Samuel E. Jones, Senior Vice President for Finance and Administration
Jennifer Kahn, Associate Professor of Anthropology
Sara L. Marchello, Associate Provost and University Registrar
Irina Novikova, Professor of Physics
Timothy M. Russell, Space Data Manager
Virginia J. Torczon, Dean, Graduate Studies & Research

FROM: Michael R. Halleran, *Provost*


DATE: August 31, 2018

SUBJECT: Ad-hoc Committee on Long-term Space Planning

The last fifteen years have seen remarkable growth and renovation of our facilities. Three ISC buildings (with ISC 4 in development), the Small Hall expansion and renovation, total renovations of Tyler and Tucker Halls, and the about-to-be-started several stages of the new Arts Quarter. This incomplete list does not even include Miller Hall, the School of Education building, additions to the Law School, and the many newly constructed or renovated facilities on our VIMS campus. These additions and renovations collectively will have vastly improved our academic facilities for students and faculty alike. We have also inaugurated the Cohen Career Center, embarked on a design for a Sadler Center expansion, just opened the McLeod Tyler Wellness Center, plan to demolish the Campus Center, and have as-of-yet undesignated space in One Tribe Place. The opening of the Arts Quarter buildings and ISC 4 especially will free up currently occupied space and will present us with opportunities that require careful consideration so that the university can determine the best use of all these spaces.

August 31, 2018
Page Two

I am asking this ad-hoc committee to take the lead in developing recommendations on a coherent, cohesive plan and timetable that addresses academic and administrative needs, guided by both the university's 2015 Master Plan and the current Six-Year Capital Plan. These documents, along with a list of "Future Planning" inform your thinking. In particular, I ask that you study:

- the space needs of the Arts & Sciences, including enrollment and hiring trends;
- the vacancies created in Ewell Hall, McGlothlin-Street Hall, and Morton Hall;
- the demolition of Jones and Morton, and their replacement with a single classroom-intensive building; and
- the demolition of the Campus Center and its replacement, as well as the best use for underutilized space in One Tribe Place.

While it is possible that the university will increase the size of the student body in the upcoming years, no decision on this issue is expected in the immediate term, but it is one significant variable that might alter our plans.

Because of the size and importance of this project, we will also engage a space consultant to assist in this planning, working both with the ad hoc committee and with me. As you go about your work, please bear in mind a few broad principles. Space is finite; even as we build and renovate, it is always in great demand and there will most likely be more good and reasonable claims on the space than can be honored. No one unit owns space. As a university, we endeavor to use it as effectively and efficiently as possible, and ultimately space allocations are made by the provost.

I would hope to have at least a preliminary draft of your report no later than **March 15, 2019**.

Finally, let me thank you for serving on this committee; it is both important and exciting work. Current and future students, faculty and staff will benefit from your efforts.

MRH/cef

c: Katherine A. Rowe, President
Members, ACSM