



WILLIAM & MARY

CHARTERED 1693

# ADMINISTRATION/ BUILDINGS & GROUNDS

*February 25, 2021*

# Report of the Chief Operating Officer

- Update on University Operations
- Draft Six-Year Capital Plan

Note: Construction update included in in pre-reading materials.

# FY 21 Update

Operations Area	Immediate/Ongoing Operations	
	September 2020	February 2021
Business Services/ Organizational Excellence	<ul style="list-style-type: none"> <li>W&amp;M dining under COVID</li> <li>Supply chain: PPE, Q&amp;I spaces, etc.</li> <li>Q&amp;I support services</li> <li>Building services</li> <li>Facilities readiness</li> </ul>	<ul style="list-style-type: none"> <li>Successful Fall semester</li> <li>Continuing for Spring</li> <li>Continuing for Spring</li> <li>NEW: Significant winter weather disruptions</li> </ul>
Information Technology	<ul style="list-style-type: none"> <li>Classroom readiness</li> <li>Security integration with VIMS</li> <li>COVID dashboard and testing logistics</li> </ul>	<ul style="list-style-type: none"> <li>Completed</li> <li>Completed</li> <li>Continuing for Spring</li> <li>NEW: Wastewater testing, vaccine logistics</li> </ul>
Public Safety	<ul style="list-style-type: none"> <li>Healthy Together</li> <li>Hurricane Season</li> <li>Public Discourse</li> </ul>	<ul style="list-style-type: none"> <li>Successful Fall semester</li> <li>Successful Fall semester</li> <li>Heightened security concerns in the region/nation</li> </ul>
Human Resources	<ul style="list-style-type: none"> <li>Employee support under COVID</li> </ul>	<ul style="list-style-type: none"> <li>Continuing for Spring</li> <li>Continued high workload w/o increased staff</li> </ul>
Budget/Planning and Financial Operations	<ul style="list-style-type: none"> <li>FY21 revised budget/shortfall response</li> <li>FY20 financial statements</li> <li>Preparation for bond sale</li> </ul>	<ul style="list-style-type: none"> <li>Completed</li> <li>NEW: FY20 Audit, Indirect Cost Recoveries</li> <li>Completed</li> </ul>

# FY21 Update

Operations Area	Strategic	
	September 2020	February 2021
Business Services/ Organizational Excellence	<ul style="list-style-type: none"> <li>• AVP position posted</li> <li>• <i>buyW&amp;M</i> implementation in process</li> <li>• Business development</li> <li>• CFO SWOT Analysis</li> <li>• Six-Year Capital Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Completed</li> <li>• Continuing, Go-Live July 1</li> <li>• Continuing</li> <li>• Continuing, Completed in March</li> <li>• Draft for BOV consideration</li> <li>• NEW: Real estate activity, lease review</li> <li>• NEW: Housing/Dining Master Plan, April 1</li> <li>• NEW: Campus Access Control Review</li> </ul>
Information Technology	<ul style="list-style-type: none"> <li>• Governance</li> <li>• Portfolio management</li> </ul>	<ul style="list-style-type: none"> <li>• Continuing</li> <li>• Continuing</li> <li>• NEW: Evaluation of enterprise systems added</li> <li>• NEW: Contract spend management</li> </ul>
Public Safety	<ul style="list-style-type: none"> <li>• Strategic direction of EH&amp;S</li> <li>• WMPD Response Plan</li> <li>• Integrated Public Safety</li> </ul>	<ul style="list-style-type: none"> <li>• Continuing, Environmental impact plan underway</li> <li>• Completed</li> <li>• Completed</li> </ul>
Human Resources	<ul style="list-style-type: none"> <li>• Manager and supervisor training</li> <li>• Revamping performance reviews</li> <li>• Compensation market analysis</li> </ul>	<ul style="list-style-type: none"> <li>• Continuing</li> <li>• Completed</li> <li>• Completed</li> </ul>
Budget/Planning, Financial Operations	<ul style="list-style-type: none"> <li>• Financial sustainability</li> <li>• Strategic investments and alignment</li> </ul>	<ul style="list-style-type: none"> <li>• Continuing</li> <li>• Continuing</li> <li>• NEW: Budget Process Revamp</li> </ul>

# DRAFT SIX-YEAR CAPITAL PLAN

2022-2024 Biennium

2022 - 2024 Capital Program Request						
Priority	Project Name	State Authorization Required?	Included in 2020-2026 Plan?	General Fund-Related Sources	Non-General Fund-Related Sources	Total Project Request
1	Construct: Integrated Science Center 4 (ISC 4)	Yes	Yes	\$ 76,580,000	\$ -	\$ 76,580,000
2	Renovate: Swem Library for Studio for Teaching & Learning Innovation	Yes	Yes	\$ 11,250,000	\$ -	\$ 11,250,000
3	Renovate: Dormitories	No	N/A	\$ -	\$ 8,000,000	\$ 8,000,000
4	Renovate: Ewell Hall	Yes	Yes	\$ 23,500,000	\$ -	\$ 23,500,000
5	Improve: Accessibility	Yes	Yes	\$ 5,850,000	\$ -	\$ 5,850,000
6	Renovate/Replace: Campus Center (including the Hyphen and Unity Hall)	Yes	Yes	\$ 10,000,000	\$ 20,000,000	\$ 30,000,000
7	Renovate/Expand: Andrews Hall, Fine Arts Phase 3	Yes	Yes	\$ 43,500,000	\$ -	\$ 43,500,000
8	Construct: James Monroe's Highland Visitor Center	Yes	Yes	\$ 5,125,000	\$ -	\$ 5,125,000
9	Construct: Utility Piping Extension for West Campus	Yes	No	\$ -	\$ 7,800,000	\$ 7,800,000
2022-2024 Biennium Totals				\$ 175,805,000	\$ 35,800,000	\$ 211,605,000

- ISC4 remains the top priority followed by ST&LI and Ewell
  - ISC 4 Schematic and Preliminary Drawings Complete;
  - General Assembly approval/funding req'd to move to Working Drawings and Construction
- Heightened attention to dorm renovations and campus center reuse

# DRAFT SIX-YEAR CAPITAL PLAN

2024-2026 Biennium

2024 - 2026 Capital Program Request		State Authorization Required?	Included in 2020-2026 Plan?	General Fund-Related Sources	Non-General Fund-Related Sources	Total Project Request
Priority	Project Name					
10	Renovate: Dormitories	Yes	Yes	\$ -	\$ 15,000,000	\$ 15,000,000
11	Renovate: Washington Hall	Yes	Yes	\$ 33,500,000	\$ -	\$ 33,500,000
12	Construct: Ecology and Endocrinology Laboratory	Yes	Yes	\$ 9,700,000	\$ -	\$ 9,700,000
13	Construct: Regional Economic/Entrepreneurial/Development Center	Yes	No	\$ 20,000,000	\$ -	\$ 20,000,000
14	Renovate: Adair Hall	Yes	Yes	\$ -	\$ 21,800,000	\$ 21,800,000
2024-2026 Biennium Totals				\$ 63,200,000	\$ 36,800,000	\$ 100,000,000

- Second biennium (2024-26) consistent with prior six-year plan after adjusting for project timelines in the 2022-24 biennium.

# DRAFT SIX-YEAR CAPITAL PLAN

2026-2028 Biennium

2026 - 2028 Capital Program Request						
Priority	Project Name	State Authorization Required?	Included in 2020-2026 Plan?	General Fund-Related Sources	Non-General Fund-Related Sources	Total Project Request
15	Renovate: Dormitories	Yes	Yes	\$ -	\$ 20,000,000	\$ 20,000,000
16	Replace: Jones & Morton Halls	Yes	Yes	\$ 55,150,000	\$ -	\$ 55,150,000
17	Improve: Athletic Facilities	Yes	Yes	\$ -	\$ 5,000,000	\$ 5,000,000
18	Replace: Facilities Management Complex	Yes	Yes	\$ 11,200,000	\$ -	\$ 11,200,000
19	Replace: Commons Dining Hall	Yes	Yes	\$ -	\$ 23,500,000	\$ 23,500,000
20	Renovate: McGlothlin-Street Hall	Yes	No	\$ 25,000,000	\$ -	\$ 25,000,000
2026-2028 Biennium Totals				\$ 91,350,000	\$ 48,500,000	\$ 139,850,000

- Third biennium (2026-28) consistent with prior six-year plan after adjusting for projects in prior biennia
- Adds renovation of McGlothlin-Street Hall

# Next Steps

- BOV to approve Six-Year Capital Plan in April
- Questions?