# Committee on Organizational Sustainability and Innovation

September 24, 2020



# Enrollment Growth Update



# Enrollment Growth is Neither a First Resort nor a Sole Solution

- Tuition increases must be mitigated
- Cost cutting must continue, but it becomes more challenging
- New revenue streams should be pursued

# **Changes & Challenges Lie Ahead**

- The traditional college-going population is shifting
- Flat or declining populations of college-going students will increase competition
- Opportunities may exist beyond the traditional undergraduate population



# **Unprecedented Challenges**

	Recent Years	Fall 2020
Summer Melt	~100	
Deferrals	12-20	

# **Unprecedented Challenges**

	Recent Years	Fall 2020
Summer Melt	~100	257
Deferrals	12-20	76 (39 for spring and 37 for fall 2021)

### **Phased Smart Growth**

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## **Phased Smart Growth**

	2019-2020	2020-2021 (+40)	2021-2022 (+90)	2022-2023 (+135)	2023-2024 (+150)
Fall	1,530				
Spring	0				
Target Total	1,530	1,570	1,620	1,665	1,680
<b>Actual Total</b>	1,534				

## **Phased Smart Growth**

	2019-2020	2020-2021 (+40)	2021-2022 (+90)	2022-2023 (+135)	2023-2024 (+150)
Fall	1,530	1,525			
Spring	0	55-75			
Target Total	1,530	1,570	1,620	1,665	1,680
<b>Actual Total</b>	1,534	>1,580			

# **Year-One Growth**

	2019-2020	2020-2021
Fall Freshmen	1,534	1,525
Spring Freshmen	0	39 via deferrals 45 via waitlist
Total	1,534	>1,580



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W&M expands options for waitlisted students, offering guaranteed pathways to spring admission



# William & Mary Class of 2024





#### Dane Fischer

Welcome to William & Mary from the Fischer family and @WMTribeMBB! #wmWelcome https://t.co/Pyveez7cdB











#### The Lemon Project

The Lemon Project: A Journey of Reconciliation welcomes students to and back to William & Mary. Consider attending our upcoming virtual events, starting next week. #thelemonproject #wmWelcome https://t.co/7FuFWA50ld



4 WEEKS AGO

Once a member of the Tribe, always a member of the Tribe. -A very recent alum, class of 2020 #wmWelcome

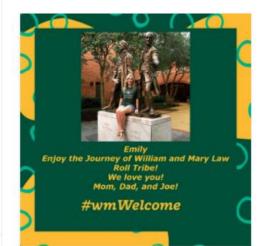


#### From the W&M Community

#wmWelcome https://t.co/CTaxhwdvl9



@WMPFOPLE 4 WEEKS AGO



buddy below #wamdt #wmwelcome #williamandmary

4 WEEKS AGO





#### From the W&M Community

#wmWelcome https://t.co/IWKkJTb6IK



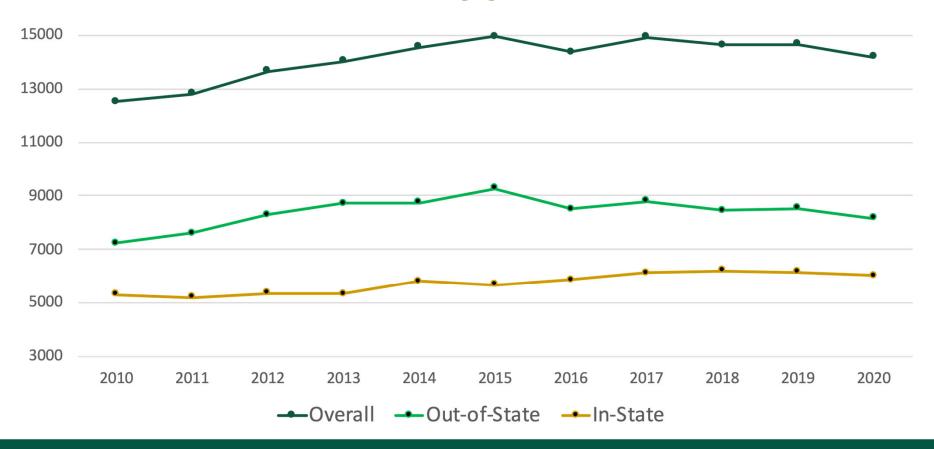
@WMPEOPLE 4 WEEKS AGO







### **Freshman Applicant Pool**



# **Snapshot: Past Four Years**

	Fall 2017	Fall 2018	Fall 2019	Fall 2020
Applications	14,921	14,644	14,681	14,202
Class Size	1534	1546	1534	1525*
Admit Rate	36%	37%	38%	42%
Yield Rate	29%	29%	28%	25%

<sup>\*</sup>Does not include 39 students who deferred enrollment to Spring 2021 or 45 students pursuing the new Spring 2021 admission pathway.

# **Academic Profile**

	Fall 2017	Fall 2018	Fall 2019	Fall 2020
SAT Q1-Q3	1300-1480	1310-1490	1320-1510	1300-1490
ACT Q1-Q3	29-33	30-33	30-34	30-34
HS Top Decile	81%	77%	75%	77%
Average GPA	4.24	4.24	4.27	4.28

# **Entering Class Demographics**

	Fall 2017	Fall 2018	Fall 2019	Fall 2020
In-State	65%	63%	62%	67%
Students of Color	30%	31%	33%	32%
International	7%	6%	7%	4%
First Generation	11%	10%	10%	10%

## **New Pell Students**

	Fall 2017	Fall 2018	Fall 2019	Fall 2020
Freshmen	190	157	153	166
Transfers	49	30	44	30
Total	239	187	198	196

# Freshmen Pell Percentages

	Fall 2017	Fall 2018	Fall 2019	Fall 2020
Overall	12%	10%	10%	11%
In-State	16%	14%	15%	15%
Out-of-State	5%	3%	2%	2%

# New Modalities of Recruitment for the Class of 2025 (and beyond)





#### Visit Opportunities

Explore William & Mary from home.

APPLY VISIT REQUEST INFO CONTACT US

If a picture is worth a thousand words, then a video is worth a million, and a virtual chat with one of our engaging students, committed faculty, or dedicated admission staff members is priceless. We are continually adding new options and encourage you to check back often to learn why there is only one William & Mary.







**CAMPUS TOUR** 



SENIOR INTERVIEWS







#### Instagram











Learn more about William & Mary virtually!

Information Sessions with an Admission Dean

Meet a Major website

Contact your Regional Dean





#### **High School Students**

College Admission Panel Presentations
September 22-24
3:00-7:45 PM

Virtual College Fairs
September 30-October 7

Tuesday-Thursday each week

https://www.vacrao.com/2020-virginia-virtual-tour-registration



