WILLIAM & MARY 2019-2020 Operating Budget Summary

| | 2017-2018 Actual | 2018-2019 Actual | Approved 2019-2020 Budget | _ | 2019-2020 Year-to-Date 3/31/2020 |
|--|-------------------------|-------------------------|-------------------------------------|----|--|
| Revenue | | | | | |
| General Funds | | | | | |
| Educational/General | 43,641,218 | 44,464,414 | 49,052,900 | | 37,066,626 |
| Student Aid | 4,443,597 | 4,521,322 | 4,904,500 | | 4,892,271 |
| Sponsored Programs | 79,206 | 126,416 | 75,000 | | 92,875 |
| Nongeneral Funds | | | | | |
| Educational/General | 157,995,553 | 163,609,887 | 167,437,500 | | 174,040,999 |
| Student Aid | 34,950,696 | 39,995,668 | 43,301,500 | | 40,280,650 |
| Auxiliary Enterprise | 110,863,811 | 115,005,152 | 113,804,000 | | 102,784,627 |
| Sponsored Programs | 28,853,189 | 28,029,649 | 31,350,000 | | 22,647,886 |
| University Private Funds ¹ | \$14,318,999 | \$15,291,864 | \$14,675,771 | \$ | 9,089,869 |
| Subtotal, University Revenues | \$ 395,146,269 | \$ 411,044,372 | \$ 424,601,171 | \$ | 390,895,803 |
| Reimbursements from WMF | 2,462,706 | 9,095,161 | - | | 4,036,690 |
| Bequest designated funds - Interim Use for ISC4 Planning | - | 3,000,000 | - | | - |
| Total, Revenue | \$ 397,608,975 | \$ 423,139,533 | \$ 424,601,171 | \$ | 394,932,493 |
| Expenditures | | | | | |
| Instruction | 113,578,941 | 114,924,573 | 125,836,994 | | 97,479,042 |
| Research | 2,041,980 | 2,478,712 | 2,212,744 | | 1,852,558 |
| Public Service | 26,888 | 41,160 | 46,488 | | 28,061 |
| Academic Support | 31,446,309 | 33,688,178 | 33,818,355 | | 28,085,486 |
| Student Services | 9,611,561 | 10,478,565 | 10,488,618 | | 8,140,804 |
| Institutional Support | 34,478,436 | 33,168,029 | 34,973,979 | | 26,924,939 |
| Plant Operations | 20,244,726 | 18,853,354 | 22,440,230 | | 14,949,591 |
| Student Aid | 46,989,648 | 49,111,601 | 53,630,165 | | 49,438,739 |
| Auxiliary Enterprise | 108,263,262 | 113,701,952 | 112,504,400 | | 90,257,881 |
| Sponsored Programs | 28,932,395 | 28,156,065 | 31,425,000 | | 22,740,761 |
| Total Expenditures Not Reimbursed by WMF | \$ 395,614,146 | \$ 404,602,190 | \$ 427,376,973 | \$ | 339,897,862 |
| Expenses supported by WMF | 2,462,706 | 9,098,157 | - | | 7,893,111 |
| Total Expenditures | \$ 398,076,852 | \$ 413,700,347 | \$ 427,376,973 | \$ | 347,790,973 |

¹In FY20, University Private Funds include projected current year revenue of \$14.7 million plus \$3.1 million from the beginning fund balance.

WILLIAM & MARY Education and General 2019-2020 Operating Budget Summary¹

| | 2017-2018 Actual | 2018-2019 Actual | Approved 2019-2020 Budget | 2019-2020 Year-to-Date 3/31/2020 |
|-----------------------------------|---------------------------|---------------------------|---------------------------------|--|
| Revenue | 40.044.040 | | 40.050.000 | 07.000.000 |
| General Funds Nongeneral Funds | 43,641,218 157,995,553 | 44,464,414 163,609,887 | 49,052,900 167,437,500 | 37,066,626 174,040,999 |
| Total Revenue ² | \$ 201,636,771 | \$ 208,074,301 | \$ 216,490,400 | \$ 211,107,625 |
| Expenditures | | | | |
| Instruction | 112,321,749 | 113,928,209 | 124,566,000 | 96,822,027 |
| Research | 1,448,933 | 1,689,605 | 1,386,100 | 1,446,941 |
| Public Service | 6,597 | 11,574 | 21,500 | 7,017 |
| Academic Support | 30,556,368 | 32,453,456 | 32,486,900 | 27,098,353 |
| Student Services | 9,348,582 | 9,670,044 | 9,688,200 | 7,866,257 |
| Institutional Support | 26,571,999 | 27,701,674 | 28,092,000 | 19,158,301 |
| Plant Operations | 19,991,152 | 18,491,452 | 20,241,500 | 14,830,273 |
| Total Expenditures | \$ 200,245,380 | \$ 203,946,015 | \$ 216,482,200 | \$ 167,229,169 |

¹Excludes required transfers to the state.

²Excludes prior year cash balance carryover.

 ∞

WILLIAM & MARY Education and General 2019-2020 Operating Budget Detail¹

| | 2017-2018 Actual | 2018-2019 Actual | Approved 2019-2020 Budget | 2019-2020 Year-to-Date 3/31/2020 | |
|----------------------------|---------------------|---------------------|---------------------------------|--|--|
| Revenue | | | | | |
| General Funds | 43,641,218 | 44,464,414 | 49,052,900 | 37,066,626 | |
| Nongeneral Funds | 157,995,553 | 163,609,887 | 167,437,500 | 174,040,999 | |
| Total Revenue ² | \$ 201,636,771 | \$ 208,074,301 | \$ 216,490,400 | \$ 211,107,625 | |
| Expenditures | | | | | |
| Instruction | 405 440 005 | 100 005 710 | 440 504 000 | 00 505 400 | |
| Personal Services | 105,140,835 | 106,865,746 | 116,581,300 | 86,505,103 | |
| Non-Personal Services | 7,180,914 | 7,062,463 | 7,984,700 | 10,316,924 | |
| Instruction Total | \$ 112,321,749 | \$ 113,928,209 | \$ 124,566,000 | \$ 96,822,027 | |
| Research | | | | | |
| Personal Services | 1,361,957 | 1,560,621 | 1,306,300 | 1,388,392 | |
| Non-Personal Services | 86,976 | 128,984 | 79,800 | 58,549 | |
| Research Total | \$ 1,448,933 | \$ 1,689,605 | \$ 1,386,100 | \$ 1,446,941 | |
| Public Service | | | | | |
| Personal Services | - | - | - | 250 | |
| Non-Personal Services | 6,597 | 11,574 | 21,500 | 6,767 | |
| Public Service Total | \$ 6,597 | \$ 11,574 | \$ 21,500 | \$ 7,017 | |

Board of Visitors

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|-----------|

| | : | 2017-2018 Actual | 2018-2019 Actual | | | Approved 2019-2020 Budget | | 2019-2020 ear-to-Date 3/31/2020 |
|-----------------------------|----|---------------------|---------------------|-------------|----|---------------------------------|----|---------------------------------------|
| Academic Support | , | | | | - | | | _ |
| Libraries | | | | | | | | |
| Personal Services | | 5,982,540 | | 6,430,655 | | 6,823,300 | | 4,908,489 |
| Non-Personal Services | | 4,933,281 | | 4,834,817 | | 4,667,800 | | 4,396,307 |
| Libraries Total | \$ | 10,915,821 | \$ | 11,265,472 | \$ | 11,491,100 | \$ | 9,304,796 |
| Other Academic Support | | | | | | | | |
| Personal Services | | 16,140,103 | | 17,212,335 | | 17,354,900 | | 13,631,118 |
| Non-Personal Services | | 3,500,444 | | 3,975,650 | | 3,640,900 | | 4,162,439 |
| Other Acad Suppt Total | \$ | 19,640,547 | \$ | 21,187,985 | \$ | 20,995,800 | \$ | 17,793,557 |
| Academic Support Total | \$ | 30,556,368 | \$ | 32,453,456 | \$ | 32,486,900 | \$ | 27,098,353 |
| Student Services | | | | | | | | |
| Personal Services | | 7,736,847 | | 8,022,798 | | 8,032,500 | | 6,285,264 |
| Non-Personal Services | | 1,611,735 | | 1,647,246 | | 1,655,700 | | 1,580,993 |
| Student Services Total | \$ | 9,348,582 | \$ | 9,670,044 | \$ | 9,688,200 | \$ | 7,866,257 |
| Institutional Support | | | | | | | | |
| Personal Services | | 20,391,388 | | 22,019,071 | | 21,869,600 | | 16,302,588 |
| Non-Personal Services | | 6,180,611 | | 5,682,603 | | 6,222,400 | | 2,855,713 |
| Institutional Support Total | \$ | 26,571,999 | \$ | 27,701,674 | \$ | 28,092,000 | \$ | 19,158,301 |
| Plant Operations | | | | | | | | |
| Personal Services | | 2,289,470 | | 2,007,277 | | 2,325,700 | | 1,866,435 |
| Non-Personal Services | | 17,701,682 | | 16,484,175 | | 17,915,800 | | 12,963,838 |
| Plant Operations Total | \$ | 19,991,152 | \$ | 18,491,452 | \$ | 20,241,500 | \$ | 14,830,273 |
| Total Expenditures | \$ | 200,245,380 | \$ | 203,946,015 | \$ | 216,482,200 | \$ | 167,229,169 |

¹Excludes required transfers to the state.

²Excludes prior year cash balance carryover.

WILLIAM & MARY Student Financial Assistance 2019-2020 Operating Budget Summary¹

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | Year-to-Date 3/31/2020 |
|----------------------------|---------------------|---------------------|---------------------|---------------------------|
| Revenue | | | | |
| General Funds | 4,443,597 | 4,521,322 | 4,904,500 | 4,892,271 |
| Nongeneral Funds | 34,950,696 | 39,995,668 | 43,301,500 | 40,280,650 |
| Auxiliary Enterprises | 900,000 | 897,000 | 900,000 | 900,000 |
| Total Revenue ² | \$ 40,294,293 | \$ 45,413,990 | \$ 49,106,000 | \$ 46,072,921 |
| Expenditures | | | | |
| Total Expenditures | \$ 42,381,898 | \$ 45,413,990 | \$ 49,106,000 | \$ 46,072,921 |

¹Excludes student financial assistance support included in Board of Visitors private fund budget.

of

²Excludes prior year cash balance carryover.

WILLIAM & MARY Auxiliary Enterprise 2019-2020 Operating Budget Summary¹

| | 2017-2018 Actual | 2018-2019 Actual | Approved 2019-2020 Budget | 2019-2020 Year-to-Date 3/31/2020 |
|----------------------------|---------------------|---------------------|---------------------------------|--|
| Revenue | | | | |
| Student Housing | 33,565,069 | 34,761,218 | 35,402,300 | 35,277,062 |
| Food Service | 22,969,332 | 23,274,739 | 22,521,000 | 21,851,531 |
| Telecom/Network | 3,709,789 | 3,710,779 | 3,117,800 | 2,824,218 |
| Student Unions | 3,237,348 | 3,245,585 | 3,336,900 | 3,186,513 |
| Kaplan Arena | 2,815,854 | 2,724,988 | 2,855,800 | 2,792,671 |
| Athletics | 27,203,961 | 27,381,446 | 28,085,400 | 18,313,598 |
| Other | 16,462,458 | 19,009,397 | 17,584,800 | 17,639,034 |
| Total Revenue ² | \$ 109,963,811 | \$ 114,108,152 | \$ 112,904,000 | \$ 101,884,627 |
| Expenditures | | | | |
| Student Housing | 33,569,512 | 34,900,111 | 36,442,200 | 25,799,279 |
| Food Service | 19,842,296 | 21,064,321 | 20,497,000 | 15,586,522 |
| Telecom/Network | 3,799,779 | 3,928,868 | 3,117,800 | 2,967,552 |
| Student Unions | 3,566,572 | 3,474,801 | 3,336,400 | 2,684,022 |
| Kaplan Arena | 2,363,290 | 2,772,502 | 2,855,800 | 2,057,546 |
| Athletics | 27,294,227 | 27,663,210 | 28,085,400 | 26,097,270 |
| Other | 17,827,586 | 19,898,139 | 18,169,800 | 15,065,690 |
| Total Expenditures | \$ 108,263,262 | \$ 113,701,952 | \$ 112,504,400 | \$ 90,257,881 |

¹Does not include revenue allocated to support Student Aid.

²Excludes prior year cash balance carryover.

WILLIAM & MARY Sponsored Programs 2019-2020 Operating Budget Summary

| | 2017-2018 Actual | | | 2019-2020 Year-to-Date 3/31/2020 |
|---------------------------------|----------------------|-----------------------|----------------------|--|
| Revenue | | | | |
| General Fund Nongeneral Fund | 79,206 28,853,189 | 126,416 28,029,649 | 75,000 31,350,000 | 92,875 22,647,886 |
| Total Revenue | \$ 28,932,395 | \$ 28,156,065 | \$ 31,425,000 | \$ 22,740,761 |
| Expenditures | | | | |
| Total Expenditures | \$ 28,932,395 | \$ 28,156,065 | \$ 31,425,000 | \$ 22,740,761 |

WILLIAM & MARY Private Funds 2019-2020 Operating Budget Summary

| | 2017-2018 Actual | 2018-2019 Actual | Approved 2019-2020 Budget | 2019-2020 Year-to-Date 3/31/2020 | f Visitors 2020 |
|--|--|--|--|--|--------------------|
| Revenue | | | | | - |
| Distributed Endowment Income Administrative Overhead Allocation | 3,354,091 300,000 | 3,794,707 300,000 | 3,850,771 299,600 | 2,896,229 225,525 | |
| Transfers from Other Sources Earnings on Short-term Investments | 209,287 760,273 | 299,806 1,325,573 | 100,000 940,000 | (450,000) 1,108,179 | |
| Annual Gifts Bequest for Campus | 7,404,184 | 8,582,048 155,432 | 8,900,000 | 4,802,117 | |
| Drawdown from BOV Quasi Endowment Distribution from External Trusts | 500,000 52,648 | 500,000 29,895 | - 35,000 | - 17,513 | |
| Proceeds on Sale of Land Parcel Other Revenue | 771,072 967,444 | 304,403 | 550,400 | 490,306 | |
| Total University Private Funds Revenue | \$ 14,318,999 | \$ 15,291,864 | \$ 14,675,771 | \$ 9,089,869 | |
| Other Private Funds | 0.400.700 | 0.005.404 | | 4 000 000 | |
| Reimbursements from WMF Bequest designated funds - Interim Use for ISC4 Planning | 2,462,706 | 9,095,161 3,000,000 | - | 4,036,690 - | |
| Total, Revenue | \$ 16,781,705 | \$ 27,387,025 | \$ 14,675,771 | \$ 13,126,559 | |
| Expenditures | | | | | |
| Instruction Research Public Service Academic Support Student Services | 1,257,192 593,047 20,291 889,941 262,979 | 996,364 789,107 29,586 1,234,722 808,521 | 1,270,994 826,644 24,988 1,331,455 800,418 | 657,015 405,617 21,044 987,133 274,547 | |
| Institutional Support Plant: Operations & Capital Improvements | 7,906,437 253,574 | 5,466,355 361,902 | 6,881,979 2,198,730 | 7,766,638 119,318 | PRE Page |
| Student Aid Total Expenditures Not Reimbursed by WMF | 4,607,750 \$ 15,791,211 | 3,697,611 \$ 13,384,168 | 4,524,165 \$ 17,859,373 | 3,365,818 \$ 13,597,130 | PRE-READ Page8 |
| Expenses supported by WMF ¹ | 2,462,706 | 9,098,157 | - | 7,893,111 | <i>D</i> of |
| Total Expenditures | \$ 18,253,917 | \$ 22,482,325 | \$ 17,859,373 | \$ 21,490,241 | ∞ |

¹Various WMF program expenditures paid by the College using local funds which are reimbursed by the Foundation once requested by the departments.