

MINUTES
Meeting of the Board of Visitors
William & Mary

February 6-8, 2019

The Board of Visitors of The College of William & Mary met on the campus in Williamsburg on Wednesday, Thursday and Friday, February 6-8, 2019.

On Wednesday, February 6, from 2:30 to 4:00 p.m. the Committee on Academic Affairs met in Blow Hall Room 201 while the Committee on Audit, Risk and Compliance met in the Board Room. The Executive Committee met from 4:00 to 6:15 p.m. in the Board Conference Room. That evening the full Board convened in the Patriot Room of the Williamsburg Lodge from 7:40 to 9:10 p.m.

Those present on Wednesday evening were:

Mirza Baig	John E. Littel
Victor K. Branch	William H. Payne II
Warren W. Buck III	Lisa E. Roday
S. Douglas Bunch	J.E. Lincoln Saunders
Thomas R. Frantz	Karen Kennedy Schultz
Sue H. Gerdelman	Todd A. Stottlemeyer
James A. Hixon	H. Thomas Watkins III
Barbara L. Johnson	Brian P. Woolfolk

Absent: Anne Leigh Kerr

Also present was William and Mary President Katherine A. Rowe.

On Thursday morning, February 7, the Richard Bland College Committee met from 8:00 to 10:15 a.m. and the Committee on Administration, Buildings and Grounds met from 10:15 to 11:00 a.m. in the Board Room. The Committee on Financial Affairs met from 9:00 to 9:45 a.m. and the Committee on the Student Experience met from 10:00 to 10:30 a.m. in Blow Hall Room 201.

Those present on Thursday morning were:

Mirza Baig	Lisa E. Roday
Victor K. Branch	J.E. Lincoln Saunders
Warren W. Buck III	Karen Kennedy Schultz
S. Douglas Bunch	Todd A. Stottlemeyer
Thomas R. Frantz	H. Thomas Watkins III
Sue H. Gerdelman	Brian P. Woolfolk
James A. Hixon	Faculty Representatives: Catherine Forestell
Barbara L. Johnson	Matthew Smith
John E. Littel	Student Representatives: Brendan Boylan
William H. Payne II	Kayla Hand

Absent: Anne Leigh Kerr

Others present were:

Katherine A. Rowe
Debbie L. Sydow
Michael R. Halleran
Virginia Ambler
Henry C. Broaddus
Kent B. Erdahl
Michael J. Fox

W. Fanchon Glover
Samantha Huge
Samuel E. Jones
Jeremy Martin
Amy S. Sebring
Brian W. Whitson
Sandra J. Wilms

Also in attendance were W&M Staff Liaison Jennifer Fox, Special Counsel Roscoe C. Roberts, Senior Assistant Attorney General Carrie S. Nee and other faculty and staff.

At 11:00 a.m., the Rector convened the Board as a committee of the whole for the **ad hoc Committee on Organizational Sustainability and Innovation**. Mr. Stottlemeyer presided as chair and briefly outlined the agenda. Following brief opening remarks by Mr. Frantz, Mr. Stottlemeyer called on Vice President for Strategic Initiatives and Public Affairs Henry Broaddus, who provided an update on Tiger Team projects. Senior Vice President for Finance and Administration Sam Jones provided an update on the Tech Talent Pipeline and the Institutional Partnership Performance Agreement legislation under consideration by the General Assembly.

Following brief discussion, Mr. Stottlemeyer moved that the Committee on Organizational Sustainability and Innovation convene in Closed Session for discussion of the award of a public contract involving the expenditure of public funds where discussion in an open session would adversely affect the bargaining position or negotiating strategy of the public body, as provided for in Section 2.2-3711.A. 29., of the Code of Virginia. Motion was seconded by Mr. Hixon and approved by voice vote. The observers were asked to leave the room and the Committee went into closed session at 11:48 a.m.

The Committee reconvened in open session at 12:58 p.m. Mr. Stottlemeyer reviewed the topic discussed during closed session, then moved to adopt the Resolution certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Roday and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

There being no further business, the Board recessed at 12:59 p.m. and moved to the School of Education.

The Board of Visitors' Committee on the Student Experience met jointly with the William & Mary Foundation Athletics Sub-Committee from 1:15 to 2:30 p.m. in the Dogwood Room.

At 2:30 p.m., Rector John Littel convened the full Board, and introduced recently retired Head Coach Jimmye Laycock for a special presentation. The Rector asked Mr. Watkins to read **HANDOUT Resolution 25**, A Resolution in Honor of Jimmye M. Laycock '70. Mr. Watkins then moved adoption of the resolution; motion was seconded by Ms. Roday and approved by voice vote, followed by a standing ovation while the framed resolution was presented to Coach Laycock. (**Resolution 25** is appended.)

The Board then moved to the Matoaka Woods Room for the annual joint meeting with the William & Mary Foundation Board of Trustees, the Alumni Association Board of Directors and the Annual Giving Board of Directors.

Board of Visitors members in attendance: Mirza Baig, Victor Branch, Warren Buck, Douglas Bunch, Cathy Forestell, Tom Frantz, Sue Gerdelman, Jim Hixon, Barbara Johnson, John Littel, Will Payne, Lisa Roday, Lincoln Saunders, Karen Schultz, Todd Stottlemeyer, Tom Watkins, Brian Woolfolk

Foundation trustees in attendance: Janet Atwater, Ben David Covin, Teri Dungan, Maryellen Feeley, Cliff Fleet, Mike Foradas, Jody Forsyth, Shelley Goode, Alan Hilliker, Andrew Horrocks, Elizabeth Jennings, Shelley Jennings, Jill Marie Lord, Jennifer Mackesy, Audra Mallow, Bee McLeod, Penny Meredith, John Novogratz, Kevin Phillips, Michael Powell, Mike Sapnar, Thad Shelly, Craig Staub, Dave Stone, Martha Tack, Chet Thaker, Christine Villa, Raelene Wagoner, Dixie Wolf

Annual Giving Board members in attendance: Don Beck, David Croall, Kristen Faust, Ashley Glacel, Jessica Laury, Davey McKissick, Bruce Patterson, Ally Phillips, Sherri Phillips, Caleb Rogers, Mark Shriver, Christina Colabella Wilds

William & Mary Alumni Association members in attendance: Howard Busbee, Bruce Christian, George Crusier, Anna Maria DeSalva, Jewell Esposito, Alice Givens, Anna Hatfield, Jeb Jeutter, Scott Kelsey, Tina Kenny, Sophie Lee, Dennis Liberson, Mark Linaugh, Anna Mahalak, Sue Manix, Pam Michael, Carla Moreland, Natasha Moulton-Levy, Todd Norris, Janet Osborn, Kirsten Quackenbush, Bill Richardson, David Scott, John Cole Scott

Staff in attendance: Ginger Ambler, Craig Anzalone, Mark Begly, Henry Broaddus, Kate Conley, Carrie Cooper, Val Cushman, Renee Davis, Davison Douglas, Lee Foster, Michael Fox, Nicole Fratianne, Dan Frezza, Chon Glover, Heather Golden, Jim Golden, Earl Granger, Michael Halleran, Kelly Holdcraft, Steve Hanson, Samantha Huge, Sam Jones, John Kane, Matthew Lambert, Carrie Letourneau, Katie Lowe, Jeremy Martin, Pamela Mason, Marilyn Midyette, Carrie Nee, Roscoe Roberts, Katherine Rowe, Ann Ruble, Amy Sebring, Jennifer Shimp-Bowerman, Sani Silvennoinen, Colin Smolinsky, Virginia Torczon, Robert Waggoner, John Wells, Brian Whitson, Sandy Wilms, Tim Wolfe

At 3:00 p.m., Rector John Littel called the joint meeting to order, welcomed the group, and recognized Mike Foradas, chair of the William & Mary Foundation, Sue Manix, president of the Alumni Association, Ashley Glacel, chair of the Annual Giving Board and Sue Gerdelman, Chair of the For the Bold Campaign. The Rector noted that the joint session is the eighth to take place and recognized the vision of the respective leaders who started it -- former Rector Jeff Trammell, Foundation chair Sue Gerdelman, and Alumni Association president Janet Atwater. He provided brief opening remarks and an overview of the meeting agenda, and introduced Vice President for Advancement Matthew Lambert.

Vice President Lambert provided a comprehensive update on University Advancement and the campaign. Highlights of Mr. Lambert's presentation included the success of the university's ongoing inclusion and engagement initiatives and the current expansion of the Alumni House. Mr. Lambert also provided an update on the campaign's three goals: alumni engagement,

undergraduate alumni participation, and raising \$1 billion. Mr. Lambert explained Advancement's efforts to meet these goals, including One Tribe One Day and Tribefunding.

Mr. Lambert introduced Director of Government Relations Colin Smolinsky who gave meeting attendees a legislative update. His presentation included an overview of the 2019 Virginia General Assembly session in Richmond and the work that President Rowe was doing to advocate on William & Mary's behalf.

Rector Littel introduced Senior Vice President Finance and Administration Sam Jones and Vice President for Finance and Chief Financial Officer Amy Sebring, who briefed meeting participants on William & Mary's overall financial model. Their overview included an in-depth look at the university's unique position as a "public ivy," and the ongoing work to improve the alignment between its operational and financial models. Mr. Jones and Ms. Sebring discussed William & Mary's revenue sources, and how new sources of funding would ultimately be needed in order to invest in future strategic initiatives.

Following a short break, Mr. Littel introduced President Katherine Rowe to provide an overview of her listening tour and conduct a discussion with the leadership boards. Mr. Littel then moved that the group convene in Closed Session for the purpose of discussing specific recommendations related to fundraising initiatives and strategic planning, as provided for in Section 2.2-3711.A.8., of the Code of Virginia. The motion was seconded by Mr. Hixon and approved by voice vote. Observers were asked to leave the room and the boards went into closed session at 4:34 p.m.

The boards reconvened in open session at 5:30 p.m. Mr. Littel reviewed the topics discussed in closed session and moved to adopt the resolution certifying the closed session was held in compliance with the Freedom of Information Act. The motion was seconded by Mr. Saunders and approved by roll call vote conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Following closing remarks by the Rector, and there being no further business, the joint meeting adjourned at 5:36 p.m. so that members could attend the Inauguration/Re-investiture/Charter Day reception at Swem Library.

On Friday, February 8, the Rector convened the full Board convened at 7:35 a.m. in the Board Room.

Those present on Friday were:

Mirza Baig
Victor K. Branch
Warren W. Buck III
S. Douglas Bunch
Thomas R. Frantz
Sue H. Gerdelman
Barbara L. Johnson
James A. Hixon
Anne Leigh Kerr

John E. Littel
William H. Payne II
Lisa E. Roday
J.E. Lincoln Saunders
Karen Kennedy Schultz
Todd A. Stottlemeyer
H. Thomas Watkins III
Brian P. Woolfolk
Student Representative: Brendan Boylan

Others present were:

Katherine A. Rowe
Debbie L. Sydow
Michael R. Halleran
Virginia M. Ambler
Henry R. Broaddus
Samantha K. Huges
Amy S. Sebring

Kent B. Erdahl
Michael J. Fox
W. Fanchon Glover
Jeremy P. Martin
Brian W. Whitson
Sandra J. Wilms

Also in attendance were Staff Liaison Jennifer C. Fox, Special Counsel Roscoe Roberts, Assistant Attorney General Carrie Nee, Dean John Wells and other William & Mary faculty and staff.

In his opening remarks, the Rector thanked the administrative team for organizing a productive joint meeting, thanked the Board members for their participation during the meetings, thanked the members of the administration for their efforts, and encouraged Board members to attend the Charter Day ceremony and weekend activities. He welcomed Special Counsel Roscoe Roberts.

In her opening remarks, President Katherine A. Rowe, also encouraged Board members to attend the special weekend events, and commented on the productive conversations held over the last two days with William & Mary's senior leadership boards as well as the Board of Visitors.

The Rector called on the Secretary of the Board. Ms. Gerdelman moved that the Board of Visitors of the College of William & Mary convene in Closed Session for the purpose of approving personnel actions involving specific employees pertaining to the appointments, promotions, tenure, leaves and retirements of specific instructional faculty; discussing the evaluation of the performance of departments or schools; discuss internal investigations, which discussion will include discussion of personnel matters including performance or discipline of specific employees and which will involve the disclosure of information contained in a scholastic record of one or more students, discussing specific recommendations related to fundraising initiatives, priorities and strategies, discussing plans relating to security of any College facility, building or structure, or safety of persons using such facility, building or structure, and discussion of the award of a public contract involving the expenditure of public funds where discussion in an open session would adversely affect the bargaining position or negotiating strategy of the public body, as provided for in Section 2.2-3711.A.1., 2., 9., 11., 19, and 29, of the Code of Virginia.. Motion was seconded by Ms. Roday and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 7:47 a.m.

The Board reconvened in open session at 7:50 a.m. Mr. Littel reviewed the topics discussed during closed session for the benefit of the observers, and then moved adoption of the Resolution certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Kerr and approved by roll call vote conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Recognizing that a quorum was present, the Rector asked for a motion to adopt the minutes of the meeting of November 14-16, 2018. Motion was made by Mr. Stottlemeyer, seconded by Ms. Schultz and approved by voice vote.

The Rector called for the reports of the standing committees.

Ms. Johnson reported for the **Richard Bland College Committee**, briefly reviewed the agenda and asked President Sydow for a brief report.

President Sydow reported:

- Enrollment targets were exceeded for fall and spring semesters, and as reported to the Richard Bland College Committee yesterday, she anticipates ending the year with sufficient excess revenue to establish a very modest reserve. Paul Edwards is making good progress to implement the corrective action plan and fully staff the finance office.
- A representative search committee led by Dr. Tyler Hart recently completed a national search for the provost position, and out of a very strong pool, Dr. Maria Dezenberg emerged as the successful candidate. She will begin her duties on February 10, with Dr. LaTessa returning to his role as Chief Information, Strategy and Innovation Officer.
- Progress continues on strategic planning. Aimee Joyaux has led an exceptionally inclusive and rigorous process, and we look forward to bringing a proposed five-year strategic plan to this body for approval in April 2019.
- RBC Committee Chair Barbara Johnson announced at yesterday's Committee meeting the formation of a joint workgroup to deliberate opportunities for mutually beneficial linkages between W&M and RBC. President Rowe and I met in early January to discuss the charge, composition, timeline and parameters of this workgroup, and we look forward to convening the group later this month and reporting our recommendations to the Board at the summer retreat in July.
- Thanks to the Rector, Mrs. Littel, Vice Rector Payne, Dr. Buck and Mr. Branch for attending a Statesman basketball game last week. Board presence on campus is always appreciated.

Ms. Johnson moved adoption of **Resolution 1**, Executive Appointment and **Resolution 2**, Appointment to Fill Vacancy in the Professional Faculty. Motion was seconded by Ms. Roday and approved by voice vote.

Chair of the **Committee on Institutional Advancement** Sue Gerdelman thanked everyone for participating in the annual joint meeting, noting the importance for the leadership boards.

Mr. Watkins reported that the **Committee on the Student Experience** had met twice and briefly reviewed the agenda, noting that the Committee heard from Vice President for Student Affairs on the Sophomore Year experience, and then met jointly with the W&M Foundation Athletics

Sub-Committee to hear from Director of Athletics Samantha Huge for an update on athletics strategic planning.

The Rector noted for the record that **HANDOUT Resolution 25**, A Resolution to Honor Jimmie M. Laycock '70; was approved yesterday by the Committee on the Student Experience and the full Board and a framed copy was presented to Coach Laycock at the joint meeting.

Mr. Woolfolk reported for the **Committee on Audit, Risk and Compliance** and briefly reviewed the agenda. There were no action items.

Mr. Payne reported for the **Committee on Administration, Buildings and Grounds** and briefly reviewed the agenda. Mr. Payne moved adoption of **Resolution 23**, Revisions to the Motor Vehicles Parking and Traffic Rules and Regulations. Motion was seconded by Ms. Roday and approved by voice vote.

Mr. Hixon reported for the **Committee on Financial Affairs** and briefly reviewed the agenda. Mr. Hixon moved adoption of **Resolution 22**, Cash Management Investment Policy. Motion was seconded by Mr. Frantz and approved by voice vote.

Ms. Schultz reported for the **Committee on Academic Affairs** and briefly reviewed the agenda. Ms. Schultz moved adoption as a block of **Resolution 3**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 4**, Designated Professorships; **Resolution 5**, Faculty Leaves of Absence; **Resolution 6**, Faculty Promotions; **Resolution 7**, Award of Academic Tenure; **Resolution 8**, Resolution to Approve a Bachelor of Arts Program in Linguistics; **Resolution 9**, Resolution to Approve a Doctor of Juridical Science Program; **Resolution 10**, Retirement of John W. Conlee, Department of English; **Resolution 11**, Retirement of William J. Hausman, Department of Economics; **Resolution 12**, Retirement of Colleen Kennedy, Department of English; **Resolution 13**, Retirement of Rosa Alejandra Lukaszew, Department of Physics; **Resolution 14**, Retirement of John H. Oakley, Department of Classical Studies; **Resolution 15**, Retirement of Marc Lee Raphael, Department of Religious Studies; **Resolution 16**, Retirement of George T. Rublein, Department of Mathematics; **Resolution 17**, Retirement of Nancy J. Schoenberger, Department of English; **Resolution 18**, Retirement of Joel D. Schwartz, Department of Government; **Resolution 19**, Retirement of Yanfang Tang, Department of Modern Languages and Literatures; **Resolution 20**, Retirement of Susan Verdi Webster, Department of Art & Art History; **Resolution 21**, Retirement of Sharon L. Zuber, Department of English; and **HANDOUT Resolution 24**, Resolution to Approve a Bachelor of Science Program in Data Science. Motion was seconded by Mr. Bunch and approved by voice vote. (**Resolution 24** is appended.)

Staff Liaison Jennifer Fox gave a brief report on the activities of the Staff Assembly and the Professionals and Professional Faculty Assembly. Student representative to the Board Brendan Boylan gave a brief report on the activities of the Student Assembly. A brief discussion ensued.

Warren Buck reported as the Board representative on the Monroe Legacy Working Group and the 1619-2019 Commemoration Commission. He provided an update on the Highland visitor center planning, master plan review and upcoming events. A brief discussion ensued.

For the report on the 1619-2019 Commission, Mr. Buck reported on the planning underway for upcoming events as well as the development of the web site.

There was no Old Business.

Under New Business, Mr. Littel advised that the summer Retreat would be held on Wednesday and Thursday, July 24-25.

The Rector called on the Secretary of the Board. Ms. Gerdelman moved that the Board of Visitors of the College of William & Mary convene in Executive Session for the purpose of discussing personnel matters pertaining to the performance and evaluations of specific executive employees; and for consultation with legal counsel employed or retained by a public body regarding specific legal matters requiring the provision of legal advice by such counsel, as provided for in Section 2.2-3711.A.1., and 8., of the Code of Virginia.. Motion was seconded by Ms. Roday and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 8:40 a.m.

The Board reconvened in open session at 9:00 a.m. Mr. Littel reviewed the topics discussed during closed session for the benefit of the observers, and then moved adoption of the Resolution certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Gerdelman and approved by roll call vote conducted by the Secretary to the Board Michael Fox Gerdelman. (Certification **Resolution** is appended.)

The Rector called on Ms. Johnson. Ms. Johnson moved to amend President Sydow's contract in accordance with the terms discussed in closed session. Motion was seconded by Mr. Watkins and approved by voice vote.

The Rector then briefly reviewed upcoming events for the Inauguration, Re-investiture and Charter Day. A brief discussion ensued regarding event logistics. Members of the Charter Day Committee were thanked for their planning efforts (Charter Day Committee membership is appended).

There being no further business, the Board adjourned at 9:13 a.m.

February 7, 2019

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Committee on Organizational Sustainability and Innovation has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;


NOW, THEREFORE, BE IT RESOLVED, That the Committee on Organizational Sustainability and Innovation, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Organizational Sustainability and Innovation.

VOTE

AYES: 16

NAYS: 0

ABSENT DURING CLOSED SESSION:



Todd A. Stottlenmyer
Co-Chair
Committee on Organizational Sustainability
and Innovation

**A RESOLUTION IN HONOR
OF
JIMMYE M. LAYCOCK '70**

A native Virginian, Jimmye Laycock enrolled at William & Mary after graduating from Loudoun Valley High School, where he won 12 letters playing football, basketball, baseball and golf.

As a member of the Tribe, Jimmye Laycock played under the watchful eye of two legendary football coaches. As a sophomore, he started in the defensive secondary for Marv Levy, who went on to a stellar career as head coach of the Buffalo Bills and was inducted into the Pro Football Hall of Fame. Under Hall of Fame coach Lou Holtz, Jimmye Laycock excelled as a quarterback.

After completing his bachelor's degree at William & Mary in 1970 and earning a master's degree from Clemson University in 1972, Jimmye Laycock's first full-time coaching position came at The Citadel as the offensive backfield coach under Bobby Ross, a former assistant coach at William & Mary under Lou Holtz, who went on to coach Georgia Tech to a national championship and coach the NFL's San Diego Chargers and Detroit Lions. In 1975, Memphis State tapped Coach Laycock as its quarterbacks coach. In 1977, he was named Clemson's offensive coordinator. During Coach Laycock's three years with the Tigers, Clemson played in bowl games in each year, including a victory over Ohio State in the 1978 Gator Bowl.

Coach Laycock returned to his alma mater as head coach prior to the 1980 season, inheriting a program that had won six or more games in a season just four times over the previous quarter century. Few could have predicted that William & Mary would produce nearly five times that number of seven-win seasons over the next 38 years.

As the architect of what is easily the most extended run of success in W&M's 125-year football history, Coach Laycock never compromised academic standards for athletic success, as his program earned recognition from the NCAA in each of the first seven seasons the organization awarded outstanding academic achievement. A prime example is the 2004 team, which established a school record for wins (11), hosted an NCAA semifinal game before a standing-room-only crowd at Zable Stadium in front of a national television audience and finished the year with a school-record No. 3 final national ranking. That same year, the program amassed a 100 percent graduation rate, the highest rate for scholarship athletes of any team ranked in the final top 25 for that season.

Coach Laycock is the university's all-time leader with 249 victories, and amassed five conference titles and 24 winning seasons. His uninterrupted tenure at a Division I school is the third longest in NCAA history, behind only Joe Paterno of Penn State and Amos Alonzo Stagg of the University of Chicago. Coach Laycock's remarkable career accomplishments also include 10 NCAA playoff appearances. Additionally, he guided William & Mary to the NCAA Football Championship Subdivision (FCS) semifinals twice – 2004 and 2009 – and finished a season with a national ranking 13 different times. In 2010, William & Mary climbed all the way to No. 1 during the regular season before earning the No. 2 seed in the NCAA FCS Playoffs.

Individual accomplishments under Coach Laycock have been plentiful, as he has helped 45 players earn 125 All-America honors at William & Mary and coached 11 Academic All-Americans. The Tribe has produced an astounding 262 all-conference selections since 1993.

Overall, 40 former Tribe players have signed professional contracts in the NFL since Coach Laycock took the helm. Since 2009, William & Mary has produced six NFL Draft picks – a figure that leads the CAA and ranks second nationally in the FCS. Additionally, the impressive total ranks third in the state of Virginia (behind only Virginia and Virginia Tech). A number of Coach Laycock's former players have gone on to success as NFL coaches, including the Pittsburgh Steelers' Mike Tomlin '95, L.H.D. '08 and the Buffalo Bills' Sean McDermott '98.

Coach Laycock has received countless honors, including having his number retired at Loudoun Valley High School and being inducted into the school's Athletics Hall of Fame. He was also inducted into the Hampton Roads Sports Hall of Fame in the fall of 2010. In 2008, William & Mary named the program's \$11 million football center in Coach Laycock's honor.

THEREFORE, BE IT RESOLVED, That the Board of Visitors acknowledges the outstanding success of Jimmie Laycock as William & Mary's head football coach for 39 years and his development of so many players and coaches; and upon his retirement, expresses their deepest appreciation for his tremendous contributions to William & Mary; and

BE IT FURTHER RESOLVED, That, in recognition of his distinguished record of service, leadership, advocacy and commitment on behalf of the College, the Board of Visitors bestows upon Jimmie Laycock the title of Coach Emeritus of The College of William & Mary in Virginia; and

BE IT FINALLY RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Coach Laycock with best wishes for continuing and creative work in the years ahead.

Board of Visitors

February 7, 2019

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William & Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;


NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 16

NAYS: 0

ABSENT DURING CLOSED SESSION:



John E. Littel
Rector of the College

Board of Visitors

February 8, 2019

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William & Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

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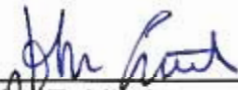
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 17

NAYS: 0

ABSENT DURING CLOSED SESSION:



John E. Littel
Rector of the College

**WILLIAM & MARY
RESOLUTION TO APPROVE A BACHELOR OF SCIENCE PROGRAM IN
DATA SCIENCE**

WHEREAS, the William & Mary Faculty of Arts & Sciences proposes to offer an undergraduate program that will confer a Bachelor of Science (B.S.) Degree in Data Science starting in January 2020; and

WHEREAS, this undergraduate program has been developed by faculty members in American Studies and English, Applied Science, Biology, Computer Science, Economics, Government, Linguistics, Mathematics, and Psychological Sciences, and is supported by the Arts & Sciences senior administration; and

WHEREAS, the proposal has received approval from the Arts & Sciences Educational Policy Committee in December 2018 and the Faculty of Arts & Sciences in February 2019; and

WHEREAS, the demand for employees with skills in interdisciplinary approaches to extract and gain knowledge from numerous and distinct sets of data and to communicate technical findings is growing, and this program will prepare students for careers in data analytics in most business and industry sectors as well as in more traditional academic science careers and offer students credentials that are highly desirable to employers; and

WHEREAS, Data Science differs from applied mathematics, statistics, or computer and information science in that a data scientist has a breadth of experience across all of these fields but may not have as much knowledge as a specialist in any particular field; and

WHEREAS, this program will utilize the core competencies of existing faculty members in the areas of Applied Science, the Center for Geospatial Analysis, Biology, Computer Science, Economics, Government, Mathematics, Psychological Sciences who have the expertise to teach and shepherd this program successfully;

THEREFORE, BE IT RESOLVED, that upon recommendation of the President and the Provost, the Board of Visitors approves the creation of a Bachelor of Science in Data Science program, which will be taught and administered by the Faculty of Arts & Sciences.

BE IT FURTHER RESOLVED, That the university will create this new program in compliance with all requirements of the State Council of Higher Education for Virginia (SCHEV) and the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC).

Board of Visitors

February 8, 2019

CERTIFICATION OF CLOSED SESSION

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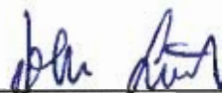
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VOTE

AYES: 17

NAYS: 0

ABSENT DURING CLOSED SESSION:



John E. Littel
Rector of the College

Charter Day Committee

Cathy Forestell

Inauguration Committee Chair, Associate Professor of Psychological Sciences, Faculty Rep to BOV

Sarah Taylor

Inauguration Committee Administrator, School of Education Fiscal Coordinator

Rachel Becker '19

Chief of Staff, Student Assembly. Student Committee Rep to BOV, President's Aide

Pamela Carroll

Administrative Assistant to the Office of the President

John Charles

Chief Faculty Marshal, Professor of Kinesiology

Tina Coleman

Director, University Web & Design

Lynn Dillon '75

VP, Cypher Society, Former President, Alumni Association

Michael Fox HON '16

Senior Assistant to the President and Secretary to the Board of Visitors

Sue Gerdeman '76

Secretary, Board of Visitors. Chair, For the Bold Campaign

Connor Glendinning '19

W&M Libraries Board, Senior Class Gift Committee, Charter Day Committee

Chon Glover. M.Ed.'99, Ed.D.'06

Chief Diversity Officer

Heather Golden

Associate VP for University Marketing & Advancement Communications & Chief of Staff

Robbie Bantom Graham

Executive Director, Stewardship & Advancement Events

Andrea Harris

Associate Director, University Events

Greg Henderson, M.Ed.'01

Chief of Staff, Student Affairs

Agatha Johnson
Events Manager, President's House

Amelia Nell '19
Undergraduate Honor Council Vice-Chair, Charter Day Committee

Mike Pritchett
Assistant Athletic Director, Facilities and Operations

Lisa Roday
Executive Committee, Board of Visitors, Vice Chair Committee on the Student Experience

Gregg Shipp
Director of Operations & Maintenance, Facilities Management

Ghana Smith
VP, Staff Assembly. Assistant Payroll Manager

Scott Swan
Faculty Assembly Rep, Mason School of Business, Head of Marketing Area

Steve Tewksbury
Executive Director, University Events

Lindsey Whitlow J.D. '19
President, Graduate Council

Brian Whitson
Chief Communications Officer