

MINUTES

Meeting of the Board of Visitors
The College of William and Mary in Virginia

April 23-25, 2014
Blow Memorial Hall - College of William and Mary

The Board of Visitors of The College of William and Mary in Virginia met on the William and Mary campus in Williamsburg on Wednesday, Thursday and Friday, April 23-25, 2014.

On Wednesday, April 23, the Executive Committee met in the Rector's Office from 4:07 to 6:32 p.m. That evening the full Board convened for dinner at Plumeri House at 119 Chandler Court.

Those present on Wednesday were:

Kendrick F. Ashton, Jr.	John E. Littel
Ann Green Baise	Leigh A. Pence
Charles A. Banks III	Robert E. Scott
Keith S. Fimian	DeRonda M. Short
Edward L. Flippen	Todd A. Stottlemeyer, Rector
Thomas R. Frantz	John Charles Thomas
Sue H. Gerdelman	H. Thomas Watkins III

Absent: Lynn M. Dillon
Peter A. Snyder
L. Clifford Schroeder, Sr.

Also present was William and Mary President W. Taylor Reveley III.

At 7:55 p.m. the Rector convened the full Board at Plumeri House, and asked for a motion that the Board of Visitors of the College of William & Mary convene in Executive Session for the purpose of discussing personnel matters pertaining to the performance and evaluations of specific executive employees, as provided for in Section 2.2-3711.A.1., of the Code of Virginia. Motion was made by Mr. Frantz, seconded by Mr. Banks and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 7:55 p.m.

The Board reconvened in open session at 9:15 p.m. Mr. Stottlemeyer reviewed the topic discussed during closed session for the benefit of the observers, then asked for a motion to adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was made by Mr. Frantz, seconded by Mr. Banks and approved by roll call vote of the Board conducted by Secretary of the Board Thomas Frantz. (Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 9:15 p.m.

On Thursday, April 24, the Committee on Audit and Compliance, the Committee on Administration, Buildings and Grounds, and the Committee on Athletics met in the Board Conference Room, while the Committee on Academic Affairs, the Committee on Student Affairs, the Committee on Development, the Committee on Alumni Relations and the Richard Bland College Committee met in the Board Room.

Those present on Thursday were:

Kendrick F. Ashton, Jr.	Robert E. Scott
Ann Green Baise	DeRonda M. Short
Charles A. Banks III	Peter A. Snyder
Lynn M. Dillon	L. Clifford Schroeder, Sr
Keith S. Fimian	Todd A. Stottlemeyer, Rector
Edward L. Flippen	John Charles Thomas
Thomas R. Frantz	H. Thomas Watkins III
Sue H. Gerdelman	Faculty representative: William J. Hausman
John E. Littel	Student representative: Chase B. Koontz
Leigh A. Pence	

Others present:

President W. Taylor Reveley III	James R. Golden
Provost Michael R. Halleran	Samuel E. Jones
Virginia M. Ambler	Michael J. Fox
Kiersten L. Boyce	Matthew T. Lambert
Karen R. Cottrell	Anna B. Martin
John E. Donaldson	Jeremy P. Martin
Edward C. Driscoll, Jr.	Brian W. Whitson
W. Fanchon Glover	Sandra J. Wilms

Also in attendance were University Counsel Deborah Love, Staff Liaison Jennifer E. Sekula, Dean Katharine Conley, Dean Davison Douglas, Dean John T. Wells, members of the William and Mary Faculty and Student Liaison Committees, and other William and Mary and VIMS staff.

The Committee on Audit and Compliance met from 8:00 to 9:28 a.m. The Committee on Administration, Buildings and Grounds met from 9:30 to 10:15 a.m. The Committee on Academic Affairs met from 9:30 to 10:20 a.m.

At 10:28 a.m. the Board convened as a committee of the whole for the Provost Report and Faculty Presentation. Mr. Scott introduced Provost Michael Halleran. The Provost focused the first portion of his report on the requirement in the William and Mary Promise for an annual report prior to the adoption of the budget on salaries, academic innovation and business innovation, as laid out in sections 25.7, 25.8 and 25.9. A general discussion with the Board members ensued as the Provost discussed each section. At the conclusion of the academic innovation section, Mr. Scott thanked the deans for their efforts, noting the difficulty in making culture change.

Due to time constraints, at the conclusion of this portion of the presentation, Mr. Scott advised that the remaining faculty presentations would be deferred to a future meeting, and the Board recessed at 12:02 p.m. to attend a lunch with student leaders.

At 1:45 p.m. the Board convened as a committee of the whole for the **Committee on Student Affairs**. In the absence of Ms. Pence, Vice Chair Peter Snyder presided, briefly reviewed the agenda, and called on Vice President for Student Affairs Ginger Ambler. Ms. Ambler reported on the College radio station, noting that the annual report was contained in Enclosure J. Ms. Ambler advised that she and Chief Compliance Officer Kiersten Boyce would jointly discuss Title IX, including the current context for the law, other relevant laws and statutes, William & Mary's infrastructure and staff for Title IX compliance and education and prevention efforts at the College, as they relate to sexual conduct and based on guidelines from the Association of Governing Board's advisory statement published in October 2013. A general discussion ensued.

Mr. Snyder introduced student liaisons Brian Focarino and Erin Spencer, and congratulated them on their presentations this year, then called on student representative Chase Koontz, who introduced the new Student Assembly President Colin Danly, the new Student Assembly Vice President Kendall Lorenzen, and the student liaisons for next year, Megan Brew and Peter Rechter. Mr. Koontz also thanked Mr. Focarino and Ms. Spencer for their hard work during the year.

In their presentation, Mr. Focarino and Ms. Spencer discussed student innovation taking place at William and Mary, focusing on several student entrepreneurship efforts and then outlined the need for a physical space on campus for an entrepreneurship center. Following a brief discussion, and there being no further business, the Committee adjourned at 2:38 p.m.

Following a short break, the Committee on Development and the Committee on Alumni Relations met jointly in the Board Room from 2:45 to 3:45 p.m. The Committee on Athletics met in the Board Conference Room from 4:00 to 5:00 p.m., while the Richard Bland College Committee met in the Board Room from 4:00 to 5:43 p.m.

On Friday, April 25, the Board reconvened in the Board Room as a committee of the whole.

Those present on Friday morning were:

Ann Green Baise	DeRonda M. Short
Charles A. Banks III	Peter A. Snyder
Lynn M. Dillon	L. Clifford Schroeder, Sr
Keith S. Fimian	Todd A. Stottlemyer, Rector
Edward L. Flippen	John Charles Thomas
Thomas R. Frantz	H. Thomas Watkins III
Sue H. Gerdelman	Faculty representative: William J. Hausman
John E. Littel	Student representative: Chase B. Koontz
Robert E. Scott	

Absent: Kendrick F. Ashton, Jr.
Leigh A. Pence

Others present:

President W. Taylor Reveley III	James R. Golden
Provost Michael R. Halleran	Samuel E. Jones
Virginia M. Ambler	Michael J. Fox
Kiersten L. Boyce	Matthew T. Lambert
Karen R. Cottrell	Anna B. Martin
John E. Donaldson	Jeremy P. Martin
Edward C. Driscoll, Jr.	Brian W. Whitson
W. Fanchon Glover	Sandra J. Wilms

Also in attendance were University Counsel Deborah Love, Staff Liaison Jennifer E. Sekula, Dean Katharine Conley, Dean Davison Douglas, Dean Lawrence B. Pulley, Dean John T. Wells, Richard Bland Vice President Annette Parker, members of the William and Mary Faculty and Student Liaison Committees, and other William and Mary and VIMS staff.

At 8:00 a.m. Chair Tom Frantz convened the **Committee on Strategic Initiatives and New Ventures**. Following brief opening remarks, Mr. Frantz moved that the Committee convene in Closed Session for the purpose of discussing the evaluation of performance of departments or schools, as provided for in Section 2.2-3711.A.1., of the Code of Virginia. Motion was seconded by Mr. Scott and approved by voice vote. The observers were asked to leave the room and the Committee went into closed session at 8:07 a.m.

The Committee reconvened in open session at 9:32 a.m. Mr. Frantz reviewed the topics discussed during closed session, then moved to adopt the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Gerdelman and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Mr. Frantz called on Vice President for Strategic Initiatives Jim Golden and Provost Michael Halleran, who provided an update on the 2015-2019 Strategic Plan, noting the main change was building in implementation of the Promise into the planning dashboard.

Following the general discussion and there being no further business, the Committee adjourned at 9:45 a.m.

The Committee on Financial Affairs met in the Board Room from 9:50 to 11:05 a.m.

Following a short break, the Rector convened the annual meeting of the full Board at 11:15 a.m.

Those present were:

Ann Green Baise	DeRonda M. Short
Charles A. Banks III	Peter A. Snyder
Lynn M. Dillon	L. Clifford Schroeder, Sr.
Keith S. Fimian	Todd A. Stottlemyer, Rector
Edward L. Flippen	John Charles Thomas
Thomas R. Frantz	H. Thomas Watkins III
Sue H. Gerdelman	Faculty representative: William J. Hausman
John E. Littel	Student representative: Chase B. Koontz
Robert E. Scott	

Absent: Kendrick F. Ashton, Jr.
Leigh A. Pence

Others present were:

W. Taylor Reveley III	Kiersten L. Boyce
Debbie L. Sydow	Karen R. Cottrell
Michael R. Halleran	John E. Donaldson
Edward C. Driscoll, Jr.	Michael J. Fox
James R. Golden	Fanchon Glover
Samuel E. Jones	Annette S. Parker
Matthew T. Lambert	Brian W. Whitson
Anna B. Martin	Sandra J. Wilms

Also in attendance were University Counsel Deborah Love, Dean Katharine Conley, Dean John T. Wells, Richard Bland Dean of Faculty Vern Lindquist, members of the William and Mary Faculty Liaison Committee, and other William and Mary, Richard Bland and VIMS staff.

Recognizing that a quorum was present, Mr. Stottlemyer asked for a motion to adopt the minutes of the meeting of February 5-7, 2014. Motion was made by Mr. Scott, seconded by Mr. Thomas; and approved by voice vote.

In his opening remarks, the Rector expressed his thanks for the work of the faculty, staff and administration during the past year, and particularly thanked staff liaison Jennifer Sekula, faculty representatives Barbara Morgan and Will Hausman, student representatives Eric Monge and Chase Koontz, and Board member Charlie Banks, for their service on the Board.

In his opening remarks, President Reveley thanked Mr. Stottlemyer for his leadership of the Board, and thanked Mr. Banks for his service during the past eight years.

The Rector moved that the Board of Visitors of the College of William and Mary convene in Closed Session for the purpose of discussing and/or approving personnel actions pertaining to the appointment, tenure, promotions and leaves of specific instructional and professional faculty; discussion of matters that would involve the disclosure of information contained in a scholastic

record; consultation with legal counsel employed by a public body regarding specific legal matters; discussing specific recommendations related to fundraising initiatives, priorities and strategies as well as current development activities, gifts and bequests, and discussion or consideration of honorary degrees, as provided for in Section 2.2-3711.A.1., 2., 7., 8., and 10., of the Code of Virginia. Motion was seconded by Mr. Banks and approved by voice vote. The Board went into closed session at 11:40 a.m.

The Board reconvened in open session at 11:58 a.m. Mr. Stottlemeyer moved to certify by roll call vote that, to the best of each member's knowledge, only matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were discussed, and only matters identified in the motion to have the closed session were discussed. Motion was seconded by Mr. Scott and approved by roll call vote conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Mr. Thomas reported for the Committee on Audit and Compliance. There were no action items.

Mr. Snyder reported for the Committee on Athletics. There were no action items.

Ms. Baise reported for the Committee on Administration, Buildings and Grounds

Ms. Baise moved adoption of **HANDOUT Resolution 47**, Resolution to Approve Capital Project: Renovate Zable Stadium. Motion was seconded by Mr. Thomas and approved by voice vote. (**Resolution 47** is appended.)

Ms. Gerdelman reported for the Committee on Development.

Ms. Gerdelman moved adoption of **Resolution 37**, The Christopher Wren Association Fund Functioning as an Endowment and **Resolution 38**, Amendment of the Katherine Elizabeth Towers and Lewis Carlin Towers Scholarship Quasi-Endowment. Motion was seconded by Ms. Dillon and approved by voice vote.

Mr. Littel reported for the Richard Bland College Committee, and asked President Sydow for a brief report.

President Sydow recognized Annette Parker, who is retiring in June, and thanked her for her work on the financial plan. The President also expressed thanks to Sam Jones, Sarah Melchior, Deb Love and others on the William and Mary campus for their help during the year, and commented on the ongoing work to re-engage Richard Bland alumni with the college. She noted that a strong administrative team is now in place; and that enhanced enrollment is being seen. The academic profile has been expanded, with seven new associate degrees and three new certificates, providing more options to students. President Sydow thanked the Board for their confidence in Richard Bland and the efforts underway.

Mr. Littel moved adoption as a block of **Resolution 1**, Appointment of Dean of Faculty and Academic Effectiveness; **Resolution 2**, Appointment of Dean of Students; **Resolution 3**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 4**, Appointments to Fill a Vacancy in the Professional Faculty; **Resolution 5**, Faculty Promotion; **Resolution 6**, Approval of Priority Registration and Transfer Evaluation for Military Personnel Policy; **Resolution 7**,

Approval of Academic Curricula and Degrees; **Resolution 8**, Approval of FY 2014-2015 Tuition and Fees; **Resolution 9**, Approval of 2014-2015 Operating Budget Proposal; **Resolution 10**, Approval of Expanded Use of Secondary Residence; **Resolution 11**, Endorsement of Forest Management Plan; **Resolution 12(R)**, Approval of 2014 Campus Master Plan; and **Resolution 13**, Approval of Use of James W. and Carolyn M. Sutherland Fund in Support of Richard Bland College. Motion was seconded by Mr. Flippen and approved by voice vote. (**Resolution 12(R)** is appended.)

In the absence of Mr. Ashton, Mr. Littel, reported for the Committee on Financial Affairs.

Mr. Littel moved adoption as a block of **Resolution 39**, FY 2014-15 Operating Budget for Educational and General Programs; **Resolution 41**, FY 2014-15 Auxiliary Enterprise Operating Budgets; **Resolution 42**, FY 2014-15 Sponsored Programs Operating Budget; **Resolution 43**, FY 2014-15 State Appropriated Student Financial Assistance; **Resolution 44**, FY 2014-15 Applied Music Fee; **Resolution 45**, FY 2014-15 Board of Visitors Private Funds Budget; and **Resolution 46**, Virginia Institute of Marine Science FY 2014-15 Operating Budget. Motion was seconded by Mr. Frantz and approved by voice vote.

Mr. Littel moved adoption of **Resolution 40**, FY 2014-15 Tuition and Fee Structure for Full- and Part-time Students. Motion was seconded by Ms. Gerdelman and approved by voice vote, with Mr. Snyder voting no.

Mr. Scott reported for the Committee on Academic Affairs.

Mr. Scott moved adoption as a block of **Resolution 14**, Appointment to Fill Vacancies in the Executive Faculty; **Resolution 16**, Appointments to Fill Vacancies in the Professional Faculty; **Resolution 17**, Faculty Promotions; **Resolution 18(R)**, Designated Professorships; **Resolution 19**, Term Distinguished Professorships; **Resolution 20**, William and Mary Student Professorship; **Resolution 21**, Appointments to University Professorships for Teaching Excellence; **Resolution 22**, Faculty Leaves of Absence; **Resolution 23**, Resolution to Modify the Faculty Handbook with Regard to the Timing of Salary Letters; **Resolution 24**, Resolution to Modify the Faculty Handbook with Regard to Extension of Probationary Period; **Resolution 25**, Resolution to Modify the Faculty Handbook with Regard to Inadequate Consideration; **Resolution 26**, Resolution to Modify the Faculty Handbook with Regard to Eligibility for Scheduled Semester Research Leave; **Resolution 27**, Resolution to Adopt Policies for the Purpose of Awarding Academic Credit to Students for Educational Experiences Gained During Service in the Armed Forces of the United States; **Resolution 28**, Resolution to Adopt a Policy that Recognizes the Scheduling Difficulties and Obligations Encountered by Those Serving in the Armed Forces of the United States; **Resolution 29**, Revisions to the Bylaws of the Faculty of Arts and Sciences; **Resolution 30**, Retirement of James W. Beers, School of Education; **Resolution 31**, Retirement of Nancy L. Gray, Department of English; **Resolution 32**, Retirement of John Noell Moore, School of Education; **Resolution 33**, Retirement of Franklin E. Robeson, Mason School of Business; **Resolution 34**, Retirement of James B. Savage, Department of English; **Resolution 35**, Retirement of Robert L. Vold, Department of Applied Science; **Resolution 36**, Retirement of Ned Waxman, Mason School of Business. Motion was seconded by Mr. Frantz and approved by voice vote. (**Resolution 18(R)** is appended.)

Mr. Scott moved adoption of **Resolution 15**, Appointments to Fill Vacancies in the Instructional Faculty. Motion was seconded by Mr. Frantz and approved by voice vote, with Mr. Snyder voting no.

Under Old Business, the Rector moved that the Board of Visitors hereby confer the following honorary degrees on the individuals noted at Commencement 2014:

Alan B. Miller – **Doctor of Public Service**
Leroy A. Petry – **Doctor of Public Service**

Motion was seconded by Mr. Scott and approved by voice vote.

Under New Business, the Rector recognized Mr. Scott.

Mr. Scott moved adoption of **HANDOUT Resolution 48**, Appointment of Faculty Representatives to Standing Committees of the Board of Visitors. Motion was seconded by Ms. Baise.

The Rector advised that the Executive Committee had discussed the proposed resolution and recommended its adoption. Following discussion, Ms. Short made a substitute motion to table the resolution. The motion failed for lack of a second.

The Rector called the vote and the motion was approved by voice vote, with Ms. Short voting no. (**HANDOUT Resolution 48** is appended.)

Judge Thomas moved adoption of **HANDOUT Resolution 49**, Resolution Establishing the Academic Regalia to be Worn by the President of The College of William and Mary in Virginia. Motion was seconded by Ms. Baise and approved by voice vote. (**HANDOUT Resolution 49** is appended.)

Rector moved that the Board of Visitors reappoint John Gerdelman for a three-year term beginning July 1, 2014, representing the Board of Visitors on the Real Estate Foundation Board. Motion was seconded by Mr. Fimian and approved by voice vote.

Mr. Stottlemeyer moved that the Board of Visitors convene in Executive Session for the purpose of discussing personnel matters pertaining to the performance and evaluations of specific executive employees and matters regarding the consideration of candidates for employment, as provided for in Section 2.2-3711.A.1., of the Code of Virginia. Motion was seconded by Mr. Thomas and approved by voice vote. The Board went into closed session at 1:07 p.m.

The Board reconvened in open session at 1:37 p.m. Mr. Stottlemeyer moved to certify by roll call vote that, to the best of each member's knowledge, only matters lawfully exempted from the open meeting requirements under the Freedom of Information Act were discussed, and only matters identified in the motion to have the closed session were discussed. Motion was seconded by Mr. Frantz and approved by roll call vote conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Judge Thomas **moved** that the Board authorize the Rector, in consultation with the Chair of the Committee on Audit and Compliance, to execute a contract with the recommended final candidate for the position of Director of Internal Audit, consistent with the terms discussed in closed session. Motion was seconded by Mr. Flippen and approved by voice vote.

Mr. Littel moved adoption of **HANDOUT Resolution 50**, Approval of Continued Appointment and Amended Contract of Employment. Motion was seconded by Ms. Baise and approved by voice vote. (**HANDOUT Resolution 50** is appended).

Following brief closing remarks, and there being no further business, the Board adjourned at 1:40 p.m.

Board of Visitors

April 23, 2014

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

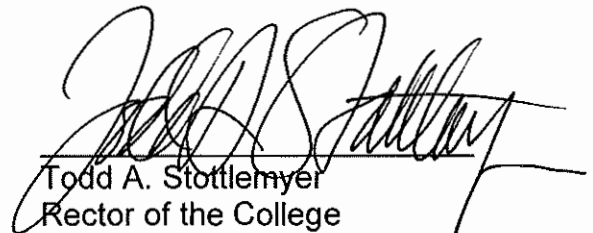
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 14

NAYS: 0

ABSENT DURING CLOSED SESSION:



Todd A. Stottlemeyer
Rector of the College

April 25, 2014

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors Committee on Strategic Initiatives and New Ventures has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Committee that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Committee on Strategic Initiatives and New Ventures, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Committee on Financial Affairs.

VOTE

AYES: 15

NAYS: 0

ABSENT DURING CLOSED SESSION:



Thomas R. Frantz
Chair
Committee on Strategic Initiatives and
New Ventures

Board of Visitors

April 25, 2014

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES:

15

NAYS:

0

ABSENT DURING CLOSED SESSION:


Todd A. Stottfemyer
Rector of the College

**COLLEGE OF WILLIAM AND MARY
RESOLUTION TO APPROVE CAPITAL PROJECT:
RENOVATE ZABLE STADIUM**

Whereas, in March of 2013, the College received the Governor's request that each agency and institution develop a Capital Outlay Plan for the 2014-2020 biennia, and the College complied with that request, resulting in the 2014-2020 Capital Outlay Six Year Plan, which was approved by the Board in April 2013, and submitted to the Department of Planning and Budget over the spring and summer of 2013; and

Whereas, the College's Board of Visitors has the authority to approve non-general fund, non-debt capital projects in accordance with Subchapter 3, (§23.38.91 et seq.) of the Restructured Higher Education Administrative and Operations Act, Chapter 4.10 (§23-38.88 et seq.) of Title 23 of the Code of Virginia, effective July 1, 2006 (the "Act"); and

Whereas, the College's Board of Visitors may authorize a new non-general fund capital project regardless of the Commonwealth's biennial calendar and process; and

Whereas, the College seeks Board authorization to create a non-general fund capital project for the renovation and improvement of Zable Stadium to address significant facility deficiencies;

THEREFORE, BE IT RESOLVED, That the Board of Visitors of The College of William and Mary in Virginia approves the creation of capital project 204-90005, Renovate Zable Stadium.

BE IT FURTHER RESOLVED, That the Board authorizes the Vice President for Administration to take all actions necessary to initiate, implement and complete the project in accordance with the College's restructured authority under the Act.

RICHARD BLAND COLLEGE

**2014 CAMPUS MASTER PLAN:
BUILDING COMMUNITY BY TRANSFORMING PHYSICAL SPACE**

Beginning in the fall of 2013, the College received campus mastering planning services with RRMM Architects, Inc. of Chesapeake, VA, and Vanasse Hangen Brustlin, Inc. (VHB), civil engineers and landscape architects to develop a new master plan for the College's campus. RRMM is also designing the renovations currently underway on Ernst Hall and VHB has provided previous civil engineer services on campus.

The central goal of the new campus master plan focuses on building community by transforming RBC's physical space from a commuter campus to a residential, pedestrian-friendly campus. Academic, athletic and residential activity is concentrated in the southwest and northwest quadrants to create a feeling of condensed activity and energy. Pedestrian corridors connect the academic quad to the athletic and residential quadrant. Traffic nodes on Johnson Road and Carson Drive are designed to slow traffic, and vehicles and parking are redirected to the periphery of the main campus. A trail system loops the campus, intersecting with sensitively created storm water management areas to focus on the natural beauty of RBC's campus and to encourage engagement with the delineated wetlands and the pecan groves.

The new campus master plan reorients the main entrance of campus turning off Halifax Road and progressing to the center of campus along a pecan-lined Carson Drive. The northwest quadrant of campus focuses on athletics and residence halls, increasing housing occupancy to 700 students by 2019 and providing significantly diverse recreational opportunities from zip lines and a field house to a new track for the enjoyment of all members of the campus community.

Academic buildings are clustered in the southwest quadrant of campus. The College's six-year capital plan submitted to the Commonwealth in the summer of 2013 includes, as its key new academic facility, an Academic Innovation and Resource Center to house the nexus of technology and information including the library; information technology, including cyber security, computer modeling, simulation, gaming and logistics; the Center for Strategic Initiatives, including, among others, support for Main Street Virtual Learning and the Language Institute; and a home for the technical and creative arts, such as film production, videography, and art design.

The Academic Innovation and Resource Center is intended to support existing academic programs by providing appropriate space and equipment for faculty to engage in research and development necessary to keep current courses up to date and relevant as the College seeks to improve learning outcomes through new pedagogies and learning technologies. After the Academic Innovation and Resource Center has been constructed, the current library is expected to be renovated to accommodate a "One-Stop Student Center" to better serve our students and their families. This service model includes in one location admissions, financial aid, student accounts, registrar, and

student support services. Linked physically to the Student Commons, it will create a full-service student center appropriately positioned in the midst of the academic, athletic and social spaces of our campus.

The new campus master plan calls for the east side of campus to “go green,” improving the health of our pecan groves in the northeast quadrant, providing a focus on environmental sustainability, and developing space for new programs in agri-business, equine therapy, and the like, perhaps in collaboration with other colleges and universities. This incredibly beautiful campus holds many opportunities for future growth and programming to align with the goals of RBC-19, our current strategic plan, and to build for the future.

At the February 2014 meeting, the Richard Bland College Committee of the William and Mary Board of Visitors were provided an in-depth presentation on the intentions of the new campus master plan by RRMM Architects, VHB, and Richard Bland College administrators to seek feedback to move forward with the plan. The new campus master plan has been shared with college constituents to include the Richard Bland College Foundation.

BE IT RESOLVED, That the Board of Visitors hereby endorses and adopts the new campus master plan, dated January 2014, and directs the College administration to oversee implementation and ensure compliance with the plan.

COLLEGE OF WILLIAM AND MARY
DESIGNATED PROFESSORSHIPS

The following members of the Instructional Faculty of the College of William and Mary have been recommended for designated professorships.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the designated professorships for the following members of the Faculty of the College, effective with the 2014-2015 academic year:

LIZABETH A. ALLISON, Chancellor Professor of Biology

JOSHUA GERT, Francis S. Haserot Professor of Philosophy

G. SCOTT GIBSON, J. Edward Zollinger Professor of Business

RAJIV KOHLI, John N. Dalton Memorial Professor of Business

PAUL F. MANNA, Paul R. Verkuil Associate Professor of Public Policy

DEBORAH D. MORSE, Vera W. Barkley Term Professor of English

CAROL SHERIFF, William E. Pullen Professor of American History

KIMBERLY J. SMITH, Chancellor Professor of Business

DEBORAH K. STEINBERG, CSX Professor of Marine Science

EUGENE R. TRACY, Alfred Ritter Term Professor of Physics

**APPOINTMENT OF FACULTY REPRESENTATIVES
TO STANDING COMMITTEES OF THE BOARD OF VISITORS**

WHEREAS, in April 2004 the Board of Visitors approved the appointment of a full-time faculty member from among the former presidents of the William and Mary Faculty Assembly to the position of a non-voting, advisory representative on the Board of Visitors; and

WHEREAS, the Board of Visitors faculty representative is invited to attend and participate in most of the Board of Visitors committee meetings, and in 2013 was officially made a member of the Committee on Academic Affairs; and

WHEREAS, the Rector meets on a regular basis with the President and Vice President of the Faculty Assembly; and

WHEREAS, the Executive Committee of the Faculty Assembly has recently requested additional faculty representation on Board standing committees, specifically Administration, Buildings and Grounds; Athletics; Alumni Relations; and Financial Affairs; and

WHEREAS, the Rector, the President and the Provost have determined that faculty participation and expertise on these committees would be helpful and welcome;

WHEREAS, the Faculty Assembly Executive Committee recognizes that a faculty member serving on these committees would be a non-voting member and would be excused from closed sessions dealing with personnel or legal matters, or any other issue as determined by the chair of the respective committee;

THEREFORE, BE IT RESOLVED, That annually the Rector of the College, in consultation with the President and Provost of William and Mary and the Chair of the Committee on Academic Affairs, shall appoint a full-time faculty member, who has first been nominated by the William and Mary Faculty Assembly Executive Committee, to the position of a non-voting, faculty representative to the Committee on Administration, Buildings and Grounds; the Committee on Athletics; the Committee on Alumni Relations; and the Committee on Financial Affairs, with the understanding that no faculty member may serve on more than one committee; and

BE IT FURTHER RESOLVED, That such faculty representatives shall be eligible to serve two consecutive one-year terms so long as they remain full-time instructional faculty members; in the event a faculty representative is not able to complete a one-year term, the Rector, acting in concert with the President, will appoint a replacement; and

BE IT FINALLY RESOLVED, That the Board of Visitors of the College of William and Mary hereby approves the appointment of such faculty representatives effective with the 2014-2015 academic year.

**RESOLUTION ESTABLISHING THE ACADEMIC REGALIA
TO BE WORN BY THE PRESIDENT
OF THE COLLEGE OF WILLIAM AND MARY IN VIRGINIA**

WHEREAS, in 1990, the distinctive Board of Visitors regalia, the gift of a private donor, was first worn. The gown is an open-front robe, patterned after those used at Oxford University, with the gown body in dark Kelly green, dark green sleeve bars and front panels of dark green velvet on which the William and Mary cipher – the intertwined W and M – is embroidered in gold; and

WHEREAS, in 1993, with the election of The Rt. Hon. The Baroness Thatcher as the twenty-first chancellor, and to commemorate the tercentenary of the university, the Chancellor's academic regalia was redesigned and revised to be a robe of green silk damask with cape collar and panel sleeves; trimmed with gold oak leaf lace, with the College coat of arms displayed on the cape collar; and.

WHEREAS, the College has also adopted distinctive doctoral regalia consisting of a Kelly green robe, with three chevrons on the sleeve piped with the appropriate color of the degree, and a black velvet tam, which was first worn by graduates at Commencement 2002. With an open front in the tradition of the British universities, the piping surrounding the chevrons identifies the degree conferred. The William and Mary cipher with crown is embroidered in gold on the front panels, which are black velvet; and

WHEREAS, as of 2009, undergraduate robes are black with a green strip on the sleeve; undergraduate regalia consists of a robe, a cap, a tassel and a hood with colors indicating the graduate's degree; and

WHEREAS, Presidential regalia is unique among academic vestments in that it symbolizes the president's rank and authority as the chief official of the institution, rather than reflecting an individual's academic credentials. University presidents wear their distinctive regalia when participating in official university ceremonies and convocations. There are four velvet chevrons on the sleeves of presidential regalia whereas standard doctor's robes feature only three. While past practice has been for each William & Mary president to wear the robe of his own alma mater, several members of the Board of Visitors and members of the William & Mary community have suggested that the President of the College of William & Mary also wear special academic regalia; and

WHEREAS, the President's robe is an open-front Jefferson style robe in dark green with black velvet panels and four sleeve bars; the panels and sleeve bars are trimmed with bright gold cord and the William & Mary cipher and crown is embroidered in goldenrod on the panels.

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THEREFORE, BE IT RESOLVED, That the official regalia for the President of the College shall be worn at all official College convocations, inaugurations and special occasions at which the President represents the College of William and Mary.

Board of Visitors

April 25, 2014

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES:

15

NAYS:

0

ABSENT DURING CLOSED SESSION:


Todd A. Stottlemeyer
Rector of the College

APPROVAL OF CONTINUED APPOINTMENT
AND AMENDED CONTRACT OF EMPLOYMENT

The Board of Visitors of The College of William and Mary in Virginia formalized the appointment of the 4th President of Richard Bland College in the form of a contract of employment adopted on April 4, 2012.

Debbie L. Sydow has served Richard Bland College as its President with honor and distinction. The Board of Visitors believes it is in the best interest of the College to ensure the continued leadership of President Sydow, and expresses its appreciation to her for outstanding service to Richard Bland and to the Commonwealth of Virginia.

THEREFORE, BE IT RESOLVED, That the Board of Visitors of the College of William and Mary hereby delegates to the Rector of the College authority to amend the contract with President Sydow dated April 24, 2012, to adjust the provisions and duration of the Agreement through June 30, 2019.