

FULL BOARD OF VISITORS MEETING
MINUTES – SEPTEMBER 21-23, 2011

MINUTES
Meeting of the Board of Visitors
The College of William and Mary in Virginia

September 21-23, 2011

The Board of Visitors of The College of William and Mary in Virginia met on the campus in Williamsburg on Wednesday, Thursday and Friday, September 21-23, 2011.

On Wednesday September 21, the Executive Committee met from 3:00 to 4:00 p.m. in the Rector's Office while the Committee on Audit met in the Board Conference Room. From 4:10 to 5:30 p.m. the Committee on Development met in the Board Room. That evening, the full Board convened for dinner in Plumeri House at 119 Chandler Court.

Those present were:

Charles A. Banks III
Colin G. Campbell
Timothy P. Dunn
Edward L. Flippen
Laura L. Flippin
Thomas R. Frantz
R. Philip Herget III
Dennis H. Liberson

Leigh A. Pence
L. Clifford Schroeder, Sr.
Robert E. Scott
Peter A. Snyder
Todd A. Stottlemeyer
Michael Tang
John C. Thomas
Jeffrey B. Trammell, Rector

Absent: Janet M. Brashear

Also present was William and Mary President W. Taylor Reveley III

At 7:15 p.m. the Rector convened the full Board at Plumeri House, and moved that, pursuant to Section 2.2-3711.A.1., of the Code of Virginia, the meeting be closed in order to discuss personnel matters involving specific college employees. Motion was seconded by Mr. Liberson and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 7:15 p.m.

The Board reconvened in open session at 9:15 p.m. Mr. Trammell reviewed the topic discussed during closed session for the benefit of the observers, then moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Liberson and approved by roll call vote of the Committee members conducted by Secretary of the Board Dennis Liberson.(Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 9:15 p.m.

On Thursday, September 22, the Committee on Administration, the Richard Bland College Committee, the Committee on Financial Affairs, the Committee on Student Affairs and the Committee on Development met in the Board Room, while the Committee on Academic Affairs and the Committee on Buildings and Grounds met in the Board Conference Room.

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Those present on Thursday were:

Charles A. Banks III
Janet M. Brashear
Colin G. Campbell
Timothy P. Dunn
Edward L. Flippen
Laura L. Flippin
Thomas R. Frantz
R. Philip Herget III
Dennis H. Liberson
Leigh A. Pence

L. Clifford Schroeder, Sr.
Robert E. Scott
Peter A. Snyder
Todd A. Stottlemeyer
Michael Tang
John C. Thomas
Jeffrey B. Trammell, Rector
Faculty representative: Alan J. Meeuse
Student representatives: Kaveh Sadeghian

Others present were:

W. Taylor Reveley III
Michael R. Halleran
Virginia M. Ambler
James R. Golden
Samuel E. Jones
Anna B. Martin
Sean Pieri
Kathleen F. Slevin

Kiersten L. Boyce
Karen R. Cottrell
Michael J. Fox
W. Fanchon Glover
Michael L. Stump
Brian W. Whitson
Sandra J. Wilms

Also in attendance were Assistant Attorney General Deborah Love, Staff Liaison Mary Molineux, Dean of University Libraries Carrie Cooper, Acting Dean Eugene Tracy, Dean John T. Wells, and members of the William and Mary Faculty Liaison Committee.

At 2:10 p.m. the Rector reconvened the Board for the Provost Report and Faculty Presentation, and called on Academic Affairs Committee Chair Colin Campbell, who introduced Provost Michael Halleran. The Provost introduced the new Dean of University Libraries Carrie Cooper, then called on Dean of Admission Henry Broaddus, who provided an update on undergraduate admissions. A brief discussion ensued.

Faculty Liaison Committee Chair Professor Rick Gressard delivered a presentation on "What Makes William and Mary a Public Ivy?", noting the faculty's desire to initiate a conversation with the Board. Following the brief PowerPoint presentation, Professor Gressard opened the floor and a general discussion ensued.

Following a short break, at 3:30 p.m. the Board convened as a committee of the whole for the **Committee on Student Affairs**. Mr. Tang presided as chair and introduced Vice President for Student Affairs Virginia Ambler. Ms. Ambler reviewed highlights from the start of the academic year and reported on several initiatives underway, including the fraternity housing feasibility study, the honor system review and student handbook revisions.

Ms. Ambler introduced Director of the Cohen Career Center Mary Schilling and Assistant Director David Lapinski, who reflected back on the first year of the Career Center, highlighting the various programs administered by the office as well as initiatives planned and underway. A brief discussion ensued.

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Student representative and Student Assembly President Kaveh Sadeghian introduced Student Liaisons Anna Mahalek and Courtne Gore, noting that their presentations were a collaborative effort from freshmen to graduate students. Ms. Mahalek and Ms. Gore reported efforts to connect students with career mentors and encourage the use of the Career Center. They also discussed campus policy and traditions, the Honor System Review Committee and the student efforts to instill the message that "One Tribe One Family" starts at the beginning of a student's life at the College. Mr. Sadeghian reported on efforts to improve and expand town and gown relations, and a fundraising effort with the Office of Community Engagement to replant trees in the community. Upcoming events relating to Charter Day in February and Coronation Day in April were also discussed. There being no further business, the Committee adjourned at 4:20 p.m.

Following the meeting of the Committee on Development, the Board recessed at 4:25 p.m.

On Friday, September 23, the Committee on Strategic Initiatives and the Committee on Alumni Relations met in the Board Room, prior to the full Board meeting.

Those present on Friday were:

Charles A. Banks III
Janet M. Brashear
Timothy P. Dunn
Edward L. Flippen
Thomas R. Frantz
R. Philip Herget III
Dennis H. Liberson
Leigh A. Pence
L. Clifford Schroeder, Sr.

Robert E. Scott
Peter A. Snyder
Todd A. Stottlemeyer
Michael Tang
John C. Thomas
Jeffrey B. Trammell, Rector
Faculty representatives: Alan J. Meese
Steven E. Martin
Student representatives: Kaveh Sadeghian
Emily Michalek

Absent: Colin G. Campbell
Laura L. Flippin

Others present were:

W. Taylor Reveley III
Michael R. Halleran
Virginia M. Ambler
James R. Golden
Samuel E. Jones
Anna B. Martin
Sean Pieri

Kiersten L. Boyce
Karen R. Cottrell
Michael J. Fox
W. Fanchon Glover
Michael L. Stump
Brian W. Whitson
Sandra J. Wilms

Also in attendance were Assistant Attorney General Deborah Love, Staff Liaison Mary Molineux, Dean of University Libraries Carrie L. Cooper, Acting Dean Eugene Tracy, Dean John T. Wells, Richard Bland College President James B. McNeer, Provost LeAnn Binger, Vice President for Administration and Finance Russell E. Whitaker, Jr., and members of the William and Mary Faculty and Student Liaison Committees.

At 8:15 a.m. Rector Jeffrey Trammell reconvened the Board as a committee of the whole for the **Committee on Strategic Initiatives**. Mr. Scott presided as chair and briefly reviewed the agenda

for the year, noting the central focus of the discussions would be innovation and the role of the Board in the process. Mr. Scott noted that these discussions would be coordinated with the Committee on Academic Affairs and would begin at the December meeting.

Vice Chair Janet Brashear, Provost Michael Halleran and Vice President for Strategic Initiatives James Golden provided a brief overview of the strategic planning process and discussed the dashboard update, as detailed in Enclosure M.

Mr. Scott asked the Board members to think about the Board's aspirations for William and Mary, the Commonwealth's role and the importance of William and Mary to the state and led a general discussion.

There being no further business, the Committee adjourned at 9:45 a.m.

Following a short break, the **Committee on Alumni Relations** convened at 10:00 a.m. Vice Chair Peter Snyder presided, noting this was the inaugural meeting of the committee. Mr. Snyder introduced Alumni Association Executive Vice President Karen Cottrell, who advised the presentation would be a continuation on career services, focusing on services for alumni. Director of Alumni Programs Brooke Harrison was joined by Cohen Center Director Mary Schilling and other staff for the presentation. A general discussion ensued focusing on the integration between alumni relations, student affairs and career services.

There being no further business, the Committee adjourned at 11:02 a.m.

Following a short break, the Rector convened the full Board meeting at 11:15 a.m. and welcomed the new members to the full meeting.

Recognizing that a quorum was present, the Rector asked for a motion to approve the minutes of the meeting of April 14-15, 2011. Motion was made by Mr. Schroeder, seconded by Mr. Scott and approved by voice vote.

In brief opening remarks, the Rector commented on the productive committee meetings, thanked everyone for their intellectual engagement, noting that the College has financial and structural challenges ahead.

President Reveley commented on his shared sense that the conversations have been rich, productive, concrete and important and expressed his hope for more to come in the future meetings.

The Rector moved that the Board of Visitors of the College of William and Mary convene in Closed Session for the purpose of discussing and/or approving personnel actions pertaining to the appointment, promotion and tenure of specific instructional and professional faculty and discussing personnel matters pertaining to performance evaluations of specific employees; for consultation with legal counsel pertaining to actual litigation for an update on pending litigation and legal matters requiring legal advice; to discuss specific recommendations related to future fundraising strategies as well as current development activities; and discussing matters pertaining to the consideration of honorary degrees, as provided for in Section 2.2-3711.A.1., 7., 8. and 10. of the Code of Virginia. Motion was seconded by Mr. Banks and approved by voice vote. The Board went into closed session at 11:17 a.m.

The Board reconvened in open session at 12:00 noon. The Rector reviewed the topics discussed during closed session, then moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Banks and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

In the absence of Mr. Thomas, Mr. Tang reported for the **Committee on Audit**, noting that the Committee had discussed the external audit review and the next audit plan would be brought to the December 2011 meeting for approval. There were no action items.

Mr. Liberson reported for the **Committee on Administration**, and moved adoption of **Resolution 8(R)**, Resolution to Approve Policy and Proposed Regulation Regarding Weapons on Campus. Motion was seconded by Mr. Herget and approved by voice vote. (Page 1 of **Resolution 8(R)** is appended.)

Mr. Liberson moved adoption of **Resolution 7**, Resolution to Approve Employee Background Check Policy. Motion was seconded by Mr. Dunn and approved by voice vote.

Mr. Liberson reported for the **Richard Bland College Committee**, noting that the Committee had heard reports from the administration as well as the faculty and student representatives.

Mr. Liberson moved adoption of **Resolution 1**, Appointment of Assistant Professor of History. Motion was seconded by Ms. Pence and approved by voice vote.

Mr. Liberson moved adoption of **Resolution 2**, Appointment of Assistant Professor of English. Motion was seconded by Mr. Herget and approved by voice vote.

Mr. Liberson moved adoption of **Resolution 3**, Retirement of John L. Blair, Division of Humanities and Social Sciences. Motion was seconded by Ms. Pence and approved by voice vote.

Mr. Liberson moved adoption of **Resolution 4**, Approval of Criteria for Course Credit: International Baccalaureate and Advanced Placement Courses. Motion was seconded by Mr. Scott and approved by voice vote.

Mr. Liberson moved adoption of **Resolution 5 (R)**, 2012-2014 Operating Budget Proposal. Motion was seconded by Mr. Flippen and approved by voice vote.

Mr. Liberson moved adoption of **Resolution 6**, Residence of the Dean of Administration and Finance. Motion was seconded by Mr. Scott and approved by voice vote.

Ms. Brashear reported for the **Committee on Buildings and Grounds**, and asked for a motion to adopt as a block **Resolution 17**, Resolution to Approve Utility Easement for Barrett Hall Transformer for Dominion Virginia Power, **Resolution 18**, Fiscal Year 2012 9(D) Debt Resolution of the Rector and Board of Visitors of the College of William and Mary in Virginia – Improve: Athletics Facilities and **Resolution 19**, Fiscal Year 2012 9(C) Debt Resolution of the Rector and Board of Visitors of the College of William and Mary in Virginia: Construct New Dormitory. Motion was made by Mr. Scott, seconded by Ms. Pence and approved by voice vote.

Mr. Dunn reported for the **Committee on Financial Affairs**, noting that the Committee had heard a report from the Wells Fargo advisors. The current investment policy was under review and would be brought to the Committee in December, noting that **Resolution 21** had been withdrawn.

Mr. Dunn moved adoption of **Resolution 20**, College of William and Mary 2012-2014 Operating Budget Requests. Motion was seconded by Mr. Flippen and approved by voice vote.

Mr. Dunn moved adoption of **Resolution 22 (R)**, Virginia Institute of Marine Science 2012-2014 Operating Budget Requests. Motion was seconded by Mr. Scott and approved by voice vote.

Mr. Herget reported for the **Committee on Development**, noting that **Resolution 23**, Establishment of the Douglas E. Braun Endowed Fellowship Fund; **Resolution 24**, Establishment of the Lawrence S. Eagleburger Expendable Fund; **Resolution 25**, Establishment of the Lawrence S. Eagleburger Quasi-Endowment; **Resolution 26**, Establishment of the David Clay Jenkins English Quasi-Endowment; **Resolution 27**, Establishment of the Moslener-Dart Endowed Scholarship Fund and **Resolution 28**, Establishment of the Helen I. Phelps Endowment had been approved by the Board in the meeting of the committee of the whole.

In the absence of Mr. Campbell, Mr. Scott reported for the **Committee on Academic Affairs**, noting the Committee had discussed the growth of international programs, and new initiatives in China and India. Mr. Scott moved adoption as a block of **Resolution 9**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 10**, Appointments to Fill Vacancies in the Professionals and Professional Faculty; **Resolution 11**, Award of Academic Tenure; **Resolution 12**, Faculty Promotion; **Resolution 13**, Designated Professorships; **Resolution 14**, Term Distinguished Professorships; **Resolution 15**, Faculty Leaves of Absence; **Resolution 16**, Revisions of the Bylaws of the Faculty of Arts and Sciences. Motion was seconded by Mr. Stottlemeyer and approved by voice vote.

Mr. Trammell advised that the report of the **Executive Committee** was given in closed session.

There was no old business.

Under new business, Mr. Trammell asked for a motion to adopt **Resolution 30**, College of William and Mary Six Year Plan, distributed during the meeting, noting that it was introduced by the President in accordance with the *Bylaws*. Motion was made by Mr. Banks, seconded by Mr. Frantz and approved by voice vote. (**Resolution 30** is appended.)

The Rector advised that amendments to the Bylaws were needed to formally establish the Committee on Alumni Relations and inasmuch as these amendments were submitted within the 30 day window of notice to amend the Bylaws, the Bylaws must be suspended. Therefore, pursuant to Article VII, Section 4, of the Board of Visitors Bylaws, Mr. Trammell moved to suspend the Bylaws. Motion was seconded by Mr. Banks and approved by 14 affirmative votes taken during a roll call of the Board members conducted by Secretary to the Board Michael Fox.

Mr. Trammell then moved, pursuant to Article VII, Section 3, of the Board of Visitors Bylaws, to amend the Bylaws as outlined in **Resolution 29**, effective immediately. Motion was seconded by Mr. Scott and approved by 14 affirmative votes. (**Resolution 29** is appended.)

The Rector asked for a motion to formally approve **Resolution 31**, Appointment of Chancellor of the College. Motion by was made by Mr. Schroeder, seconded by Mr. Tang and approved by voice vote. (**Resolution 31** is appended.)

There being no other new business, the Rector moved that the Board of Visitors convene in Executive Session for the purpose of discussing personnel matters pertaining to annual performance evaluations of specific executive employees of William and Mary and Richard Bland, as provided for in Section 2.2-3711.A.1., of the Code of Virginia. Motion was seconded by Mr. Scott and approved by voice vote. The Board went into Executive Session at 12:16 p.m.

The Board reconvened in open session at 12:26 p.m. The Rector reviewed the topics discussed during closed session, then moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Scott and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 12:27 p.m.

Board of Visitors

September 21, 2011

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;


NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 16

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College

Board of Visitors

September 23, 2011

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 15

NAYS: 0

ABSENT DURING CLOSED SESSION:


Jeffrey B. Trammell
Rector of the College

**COLLEGE OF WILLIAM & MARY
RESOLUTION TO APPROVE POLICY AND PROPOSED
REGULATION REGARDING WEAPONS ON CAMPUS**

WHEREAS, protecting the safety of the campus community is of utmost importance to the Board of Visitors of The College of William and Mary in Virginia;

WHEREAS, Chapter 5 of Title 23 of the Code of Virginia provides that the Board of Visitors shall “make all needful rules and regulations” concerning the College;

WHEREAS, the Supreme Court of Virginia has confirmed that public institutions of higher education in Virginia may regulate the possession of weapons on their campuses;

WHEREAS, the College has long prohibited weapons possession on campus by its students, and the Commonwealth of Virginia, through a policy promulgated by its Department of Human Resource Management applicable to certain employees of the College, prohibits the carrying of weapons while on College premises or while engaged in College business;

WHEREAS, the Board of Visitors desires to extend the weapons restrictions to all categories of College employees;

WHEREAS, the Board of Visitors deems it prudent to regulate weapons possession by visitors or other third parties in certain facilities controlled by the College as well as at certain College events, pursuant to its authority conveyed in Chapter 5 of Title 23 of the Code of Virginia; and

WHEREAS, the Board of Visitors has reviewed the proposed Weapons on Campus Policy and Regulation;

THEREFORE, BE IT RESOLVED, That, upon recommendation of the President, the Weapons on Campus Policy, a copy of which is attached hereto, is hereby approved; and

BE IT FURTHER RESOLVED, That, upon recommendation of the President, the Board approves the Weapons on Campus Regulation, a copy of which is attached hereto, as a proposed regulation to be published in the Virginia Register, and to be considered for final adoption at the December meeting of the Board.

RICHARD BLAND COLLEGE**2012 - 2014 OPERATING BUDGET PROPOSAL**

The operating budget proposals for institutions of higher education were due to the Department of Planning and Budget on September 15, 2011. Base budget proposals were limited to current operating budgets plus central appropriations and certain technical adjustments. Requests for items such as faculty salaries, base adequacy and financial aid will be addressed on a statewide basis. Other limited requests could be submitted as Decision Packages. The Richard Bland College requests are as follows:

	<u>2012-2013</u>	<u>2013-2014</u>
<u>Educational and General</u>		
• Base Budget	9,408,745	9,408,745
• <u>Decision Package #1</u>		
3.00 F.T.E Advisors	<u>215,000</u>	<u>230,000</u>
Total Request	9,623,745	9,638,745
General Funds	5,086,522	5,096,522
Nongeneral Funds	4,537,223	4,542,223
<u>Student Financial Assistance</u>		
General Funds	381,736	381,736
Nongeneral Funds	<u>70,000</u>	<u>75,000</u>
Total Request	451,736	456,736

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Auxiliary Enterprises

Nongeneral Funds	2,722,000	2,872,000
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Financial Assistance For
E&G Services

Nongeneral Funds	335,110	335,110
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RESOLVED, upon recommendation of the President, that the Board of Visitors of the College of William and Mary in Virginia approves the 2012-2014 Operating Budget Proposal for Richard Bland College.

VIRGINIA INSTITUTE OF MARINE SCIENCE
FY 2012-14 OPERATING BUDGET REQUESTS

The Virginia Institute of Marine Science has developed operating budget requests as part of the Commonwealth's budget development process. The initial step in this process was the Spring 2011 submission of a six year capital outlay plan by each agency and institution. This plan continues to be under review as the Governor finalizes his 2012-14 budget recommendations.

The five operating budget initiatives are consistent with amendment requests previously approved by the Board of Visitors, will be included in the Institute's six-year plan, and align with the goals and objectives of the Commonwealth.

THEREFORE, BE IT RESOLVED, that the Board of Visitors of the College of William and Mary in Virginia approves the following operating budget requests for the Virginia Institute of Marine Science for submission to the Commonwealth as part of the 2012-14 budget development process.

VIRGINIA INSTITUTE OF MARINE SCIENCE
FY 2012-14 OPERATING BUDGET REQUESTS

	<u>FY 2012-13</u>	<u>FY 2013-14</u>
Faculty Positions	\$521,014 GF 5.0 FTE	\$583,440 GF 5.0 FTE

This initiative requests establishment of four faculty positions and one support position that will aid the Institute's three-part mission to educate students and citizens, conduct interdisciplinary research in coastal ocean and estuarine science, and provide advisory service to policy makers, industry, and the public. VIMS' ability to address mission critical services has been severely compromised over the past several years. Establishing new faculty positions will enhance VIMS' ability to educate the public and improve science literacy, provide necessary information to local, state and federal regulatory agencies, and conduct cutting-edge research in emerging areas such as renewable energy and biosensor development that create economic opportunities. Moreover, an increase in faculty will enable us to respond more quickly and effectively to the needs of the Commonwealth. Over the years, VIMS' faculty have conducted research on many critical State issues such as the Pfiesteria outbreak, introduction of non-native oysters in Chesapeake Bay, and the population status of Atlantic menhaden, and have disseminated advice on those areas to the Commonwealth. The *Code of Virginia* explicitly defines VIMS as the Commonwealth's advisor on marine-related issues and outlines over 30 VIMS-specific mandates. Without additional faculty, services to the Commonwealth will be lost and VIMS will be unable to perform the much needed innovative research necessary to advance science for economic development and environmental enhancement, and will thus lose competitive advantage to other mid-Atlantic states.

Information Technology	\$1,254,610 GF 5.0 FTE	\$536,530 GF 5.0 FTE
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This initiative requests equipment and operating funds to replace the aging campus telephone system, centralize support for the High Performance Computing platforms, increase the network capacity by tenfold to ensure IPV6 compliance, increase staff support and provide necessary technical training. The equipment upgrades will meet the growing needs of increased data collection capacity for programs conducting fish DNA analysis, genome studies, real-time simulation and modeling analyses, and coastal and ocean monitoring (e.g. during storms). In addition, this proposal will allow VIMS to comply with the Federal Government's mandate that all agencies will have their outward facing services upgraded to the IPV6 capacity by September 30, 2012.

Fish Surveys in Chesapeake Bay	\$563,529 GF	\$593,077 GF
	4.55 FTE	4.55 FTE

This proposal requests supplemental state support to continue long-term monitoring of fish and blue crab populations in the lower Chesapeake Bay and its tributaries. Currently, VIMS has several living resource monitoring programs: trawl surveys targeting blue crabs, juvenile and adult fishes, such as flounder, croaker, and sea trout; gillnet and pound net surveys for striped bass, American shad, and sturgeon; oyster dredge and patent tong surveys; a shark longline monitoring program; and a striped bass seine survey. The data and analyses generated by each of these programs are routinely incorporated into fisheries management by the Virginia Marine Resources Commission (VMRC), Atlantic States Marine Fisheries Commission (ASMFC) and the National Marine Fisheries Service (NMFS). Providing data to these regulatory agencies, particularly federal agencies, is critical to maintain compliance with fisheries management plans. Most importantly, failure to meet compliance criteria can result in significant lost revenue for Virginia's economy due to fisheries closures.

Research Equipment Service Contracts	\$300,000 GF	\$300,000 GF
	0.0 FTE	0.0 FTE

This proposal requests funds for research and academic support by providing a way to sustain equipment purchased by the State's Higher Education Equipment Trust Fund (HEETF). The HEETF allocations provided to VIMS over the past five years have been approximately \$500,000 per year, and this investment in sophisticated scientific equipment, virtually all of it supporting STEM disciplines at VIMS, must be protected through the purchase of maintenance service contracts which, unfortunately, are not supported by the HEETF program.

Center for Coastal Resources Management	\$314,222 GF	\$371,266 GF
	4.0 FTE	4.0 FTE

This proposal requests funds to support VIMS' Center for Coastal Resources Management (CCRM), which exists to develop and support integrated and adaptive management of coastal zone resources in Virginia. More specifically, CCRM supports Virginia's innovative wetlands and shoreline management programs, especially as mandated in the *Code of Virginia*. Management of these resources has evolved from resource-specific considerations to system-level perspectives that take a long-range approach that includes economic considerations. The Center has been an active agent in this fundamental change, and has developed the required internal capabilities and external collaborations to support multidisciplinary approaches to management and policy issues at state and local government levels, but that are now under staffed and underfunded.

COLLEGE OF WILLIAM AND MARY

SIX-YEAR PLAN

WHEREAS, the College of William & Mary has a long tradition of providing an excellent liberal arts education to the citizens of the Commonwealth and the nation; and

WHEREAS, the Governor's Commission on Higher Education has indicated "the Commonwealth's commitment . . . to having a distinctive 'public ivy' at William & Mary;" and the Virginia Higher Education Opportunity Act of 2011 includes in the calculation of the cost of education "adjustments to the funding based on . . . specific institutional missions or conditions;" and

WHEREAS the College's Six-Year Plan is rooted in this commitment, the goals set out in its own Strategic Plan, and the objectives of the Higher Education Opportunity Act (TJ21); and

WHEREAS, it is important to the vitality of the Commonwealth and the diversity of its higher education system for the College to continue to provide a distinctive kind of public education while ensuring that this education remains accessible and affordable to the citizens of the Commonwealth; and

WHEREAS, the College has determined those expenditures necessary to support and enhance its instructional, research, student service, and administrative operations, prioritized those expenditures, and recommended funding through a combination of Commonwealth, College, and reallocated revenue; and

WHEREAS, the College has reduced expenditures over the past three years by \$9.1 million, committed an additional \$1.8 million in cost savings to support the Six-Year Plan, and continues to evaluate opportunities to improve the effectiveness and efficiency of its academic and administrative programs and activities, aware that fulfilling the goals in the Plan will require a combination of such efforts, tuition revenue, state support and greater philanthropy;

THEREFORE, BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary, aware that the State's funding support for the 2012-14 biennium has not been determined, and that the Board is not prepared to establish tuition rates for the 2012-14 biennium, approves expenditures proposed in the College's Six-Year Plan as outlined in the memorandum to the Board, Subject: Revised Six Year Plan, dated September 16, 2011. These expenditures include \$8,567,600 in FY 2013 and an additional \$8,607,000 in FY 2014 to be supported by the College; and that the Six-Year Plan be prepared and submitted according to the requirements of the Higher Education Opportunity Act of 2011.

BE IT FURTHER RESOLVED, That in response to the Commonwealth's request that the Virginia Institute of Marine Science prepare a separate Six-Year Plan, the Board of Visitors of

Board of Visitors

Resolution 30

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the College of William and Mary approves the Institute's Six-Year Plan within the parameters outlined to the Board during the September 22, 2011 meeting of the Committee on Financial Affairs of the Board of Visitors.

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AMENDMENTS TO THE
BYLAWS OF THE BOARD OF VISITORS

Amendments to the *Bylaws of the Board of Visitors* have been proposed in order to establish the Committee on Alumni Relations. This change also necessitates changes to the sections on Standing Committees and the Committee on Development and Alumni Affairs.

BE IT RESOLVED, That on the recommendation of the Rector of the College, the *Bylaws* of the Board of Visitors are hereby amended, effective immediately, as shown on the following page.

**AMENDMENTS TO THE
BYLAWS OF THE BOARD OF VISITORS**

Article I. Section 4. STANDING COMMITTEES

Immediately following the election of officers, the Rector shall appoint one member of the Board to chair each of the following standing committees and such other special committees as the Board may deem necessary or advisable: Richard Bland College Committee, Committee on Financial Affairs, Committee on Buildings and Grounds, Committee on Administration, Committee on Academic Affairs, Committee on Development and Alumni Affairs, **Committee on Alumni Relations**, Committee on Strategic Initiatives, Committee on Student Affairs, Committee on Athletics, and Committee on Audit. The Rector shall also serve as an ex officio member of all committees. All committees may also function as committees of the whole.

Section 10. COMMITTEE ON DEVELOPMENT AND ALUMNI AFFAIRS

The Committee on Development and Alumni Affairs shall consult with the President of the College concerning the ways and means of promoting the general advancement of the College and fostering the relationship between the College and its alumni, communities, and friends. It shall consider and make recommendations on such matters as appropriate.

NEW SECTION 11. COMMITTEE ON ALUMNI RELATIONS

The Committee on Alumni Relations shall consider and make recommendations on policies fostering lifelong relationships and connections between the College and its alumni, as well as the College's career assistance for alumni, and on such matters as appropriate. The Committee shall meet on a regular basis with a representative of the Alumni Board of Directors.

Section 11. ~~12.~~ COMMITTEE ON STRATEGIC INITIATIVES

Section 12. ~~13.~~ COMMITTEE ON STUDENT AFFAIRS

Section 13. ~~14.~~ COMMITTEE ON ATHLETICS

Section 14. ~~15.~~ COMMITTEE ON AUDIT

APPOINTMENT OF CHANCELLOR OF THE COLLEGE

Robert M. Gates '65, L.H.D. '98 has demonstrated distinguished service to his alma mater and his nation, during a career in public service that began soon after he graduated from William and Mary in 1965. In 1966, he joined the Central Intelligence Agency and spent nearly 27 years as an intelligence professional, serving six presidents. During that period, he spent nearly nine years at the National Security Council. Dr. Gates served as Deputy Director of the CIA from 1986 to 1989, Assistant to the President and Deputy National Security Adviser at the White House from 1989 to 1991, and Director of the CIA from 1991 to 1993. From 2002 to 2006, he was president of Texas A&M University. On December 18, 2006, Dr. Gates took office as the nation's 22nd Secretary of Defense under President George W. Bush, and continued in that position under President Barack Obama until his retirement on June 30, 2011.

Dr. Gates has been awarded the National Security Medal, the Presidential Citizens Medal, and has received the National Intelligence Distinguished Service Medal twice. He has been awarded the CIA's highest award, the Distinguished Intelligence Medal, three times. Upon his retirement, President Obama awarded him the Presidential Medal of Freedom, the highest honor a president can bestow on a civilian. In 1998, the College awarded him the honorary degree of Doctor of Humane Letters, and in 2000 Dr. Gates received the Alumni Medallion from the Alumni Association.

The Honorable Sandra Day O'Connor has served as the twenty-third Chancellor of The College of William and Mary in Virginia for a period of seven years commencing October 1, 2005. Chancellor O'Connor's term expires in 2012.

THEREFORE, BE IT RESOLVED, That, the Board of Visitors of the College of William and Mary elects The Honorable Robert M. Gates '65, L.H.D. '98 as the twenty-fourth Chancellor of The College of William and Mary in Virginia for a period of seven years commencing May 13, 2012.

BE IT FURTHER RESOLVED, That a public investiture shall be made at an appropriate time.

Board of Visitors

September 23, 2011

CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

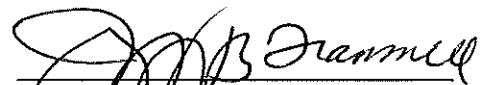
NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: 14

NAYS: 0

ABSENT DURING CLOSED SESSION: THOMAS


Jeffrey B. Trammell
Rector of the College