



Joint Meeting with W&M Foundation

February 2, 2012 Board Room, Blow Hall

Committee on Athletics

Todd L. Stottlemyer, Chair Timothy P. Dunn, Vice Chair

W&M Foundation Athletics Subcommittee



Jonathan J. Doyle, Chair







Agenda

- I. Introductory Remarks Mr. Stottlemyer & Mr. Watkins
- **II.** Approval of Minutes
 - A. Athletics Subcommittee October 20, 2011
 - B. Committee on Athletics December 8, 2011
- III. Joint Discussion on William and Mary Athletics
 - A. Today Status
 - 1. Academically
 - 2. Athletically
 - 3. Financially
 - **B.** Tomorrow Challenges
 - 1. Academically
 - 2. Athletically
 - 3. Financially
- IV. Adjourn









"Exercise and recreation ... are as necessary as reading; I will say rather more necessary, because health is worth more than learning.

A strong body makes the mind strong."

Thomas Jefferson, W&M Class of 1762









Distinguishing William & Mary Athletics

- Pursuit of Academic & Athletic Excellence
- Academic & Athletic Balance
- Passion & Performance
- True Student & Athlete Concept









Academic Profile

- Admissions
- NCAA Graduation Rate









Recognition

Team/Individual

- Team Academic Award
- CAA Scholar Athletes
- Academic All-American
- National Award
- Provost Awards
- Phi Beta Kappa
- Rhodes Scholar









Athletic Profile

• 23 Sports

11 Male

12 Female

• NCAA Division 1









Recognition

Team/Individual

- Capital One Cup
- CAA Champions
- NCAA Participation
- All-American
- Player of the Year
- NCAA Champion
- Professional









"Great Coaching is Great Teaching"









William & Mary Coaches

- Great personal integrity, character and maturity
- Commitment to student & athlete concept
- Outstanding developers of people, athletically and personally
- Superior knowledge and understanding of their sport









Commitment to William & Mary Athletics

Cliff Gauthier, Head Men's Gymnastics Coach	39 years
 Al Albert, Head Men's Soccer Coach (Ret.) * 	33 years
 Jimmye Laycock, Head Football Coach * 	32 years
 Peel Hawthorne, Head Field Hockey Coach * 	25 years
 John Daly, Head Women's Soccer Coach 	25 years
• Dan Stimson, Head/Asst. Track & Field Coach	25 years
 Chris Norris, Head/Asst. Men's Soccer Coach * 	16 years
 Debbie Taylor, Head Women's Basketball Coach * 	13 years
 Matt Crispino, Director Men's & Women's Swimming * 	5 years



* Alumnus/Alumna

• Melissa Shelton, Head Women's Volleyball Coach *



4 years





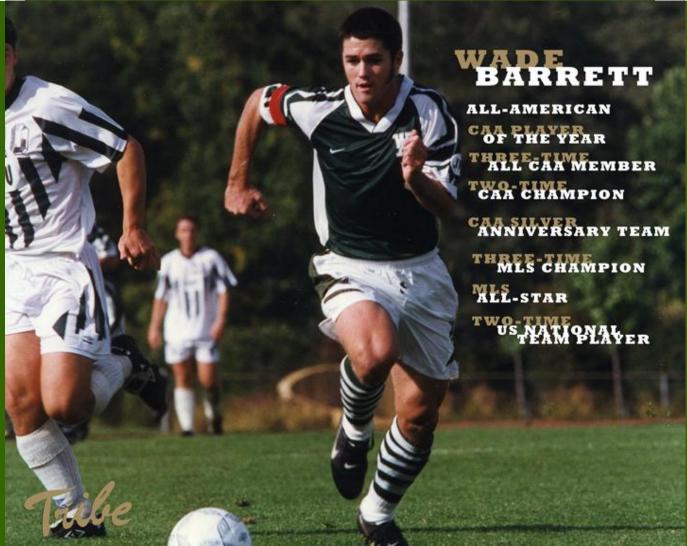
Coaching/Teaching

- Individual and collective goals are set
- Students & Athletes are challenged physically, mentally, emotionally and psychologically to reach those goals
- In striving to achieve these goals the student-athletes define in themselves intangible qualities such as commitment, self- discipline, desire, sacrifice, leadership and team work





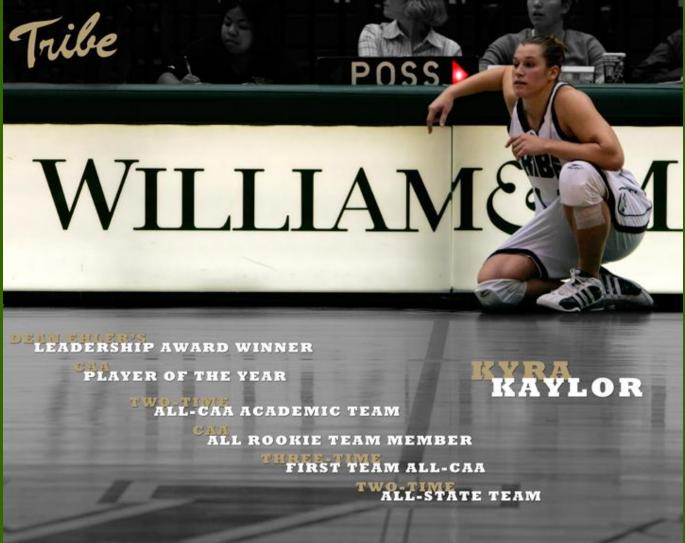
















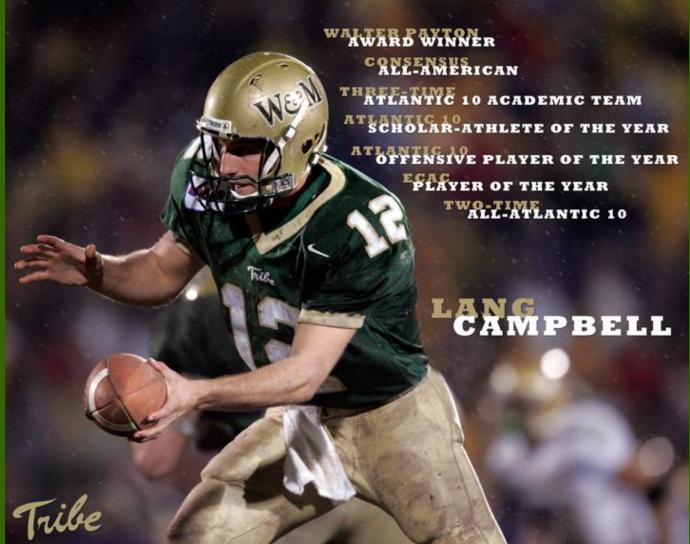
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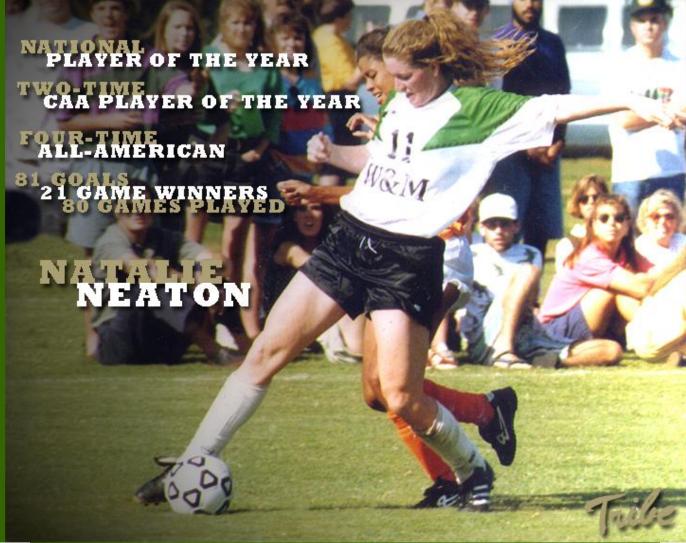










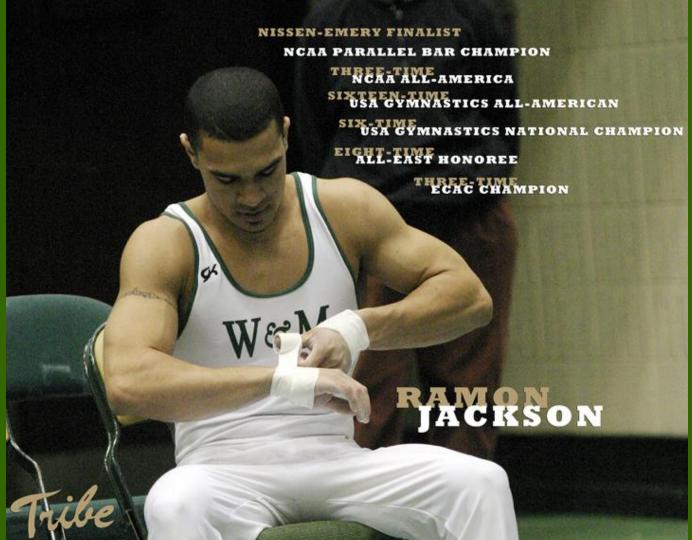


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The WHY

The real values of the challenges faced in a competitive athletic environment are the lessons learned about one's self and others and the personal growth derived from those experiences that will influence the student & athlete throughout their lives.







Total Percentage Growth Since 1990-91





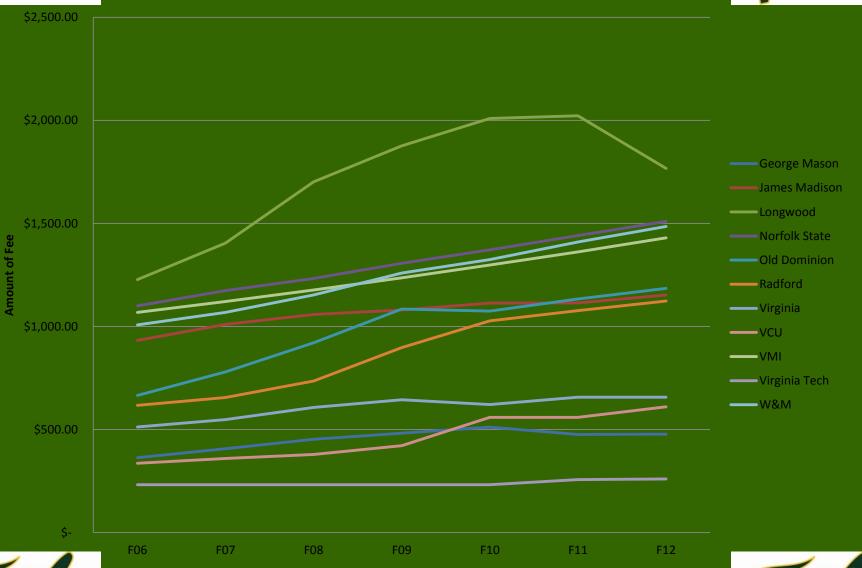






Student Fees for Athletics - Virginia NCAA Division I Schools











Student Fees for Athletics as Percent of Total Cost - Virginia NCAA Division I Schools













Student Fee Analysis of Virginia NCAA Division I Schools

Student Fees - Amount

	F06	F07	F08	F09	F10	F11	F12
George Mason	\$ 362.91	\$ 406.47	\$ 452.58	\$ 481.67	\$ 511.43	\$ 475.55	\$ 477.36
James Madison	\$ 932.00	\$ 1,010.00	\$ 1,058.00	\$ 1,080.00	\$ 1,113.00	\$ 1,114.00	\$ 1,153.00
Longwood	\$ 1,227.00	\$ 1,404.00	\$ 1,702.00	\$ 1,876.00	\$ 2,009.00	\$ 2,022.00	\$ 1,767.00
Norfolk State	\$ 1,100.00	\$ 1,174.00	\$ 1,232.70	\$ 1,306.66	\$ 1,372.00	\$ 1,440.60	\$ 1,510.00
Old Dominion	\$ 665.62	\$ 779.44	\$ 920.96	\$ 1,084.33	\$ 1,074.09	\$ 1,133.01	\$ 1,184.70
Radford	\$ 617.00	\$ 655.00	\$ 735.00	\$ 897.00	\$ 1,027.00	\$ 1,077.00	\$ 1,123.00
Virginia	\$ 512.00	\$ 548.00	\$ 607.00	\$ 644.00	\$ 621.00	\$ 657.00	\$ 657.00
VCU	\$ 336.06	\$ 359.47	\$ 378.70	\$ 421.51	\$ 558.89	\$ 558.89	\$ 610.00
VMI	\$ 1,068.00	\$ 1,121.00	\$ 1,177.00	\$ 1,236.00	\$ 1,298.00	\$ 1,362.00	\$ 1,430.00
Virginia Tech	\$ 232.00	\$ 232.00	\$ 232.00	\$ 232.00	\$ 232.00	\$ 257.00	\$ 260.00
W&M	\$ 1,008.00	\$ 1,068.00	\$ 1,153.00	\$ 1,259.00	\$ 1,324.00	\$ 1,410.00	\$ 1,485.00

Student Fees - Percent of Total In-State Cost

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	F06	F07	F08	F09	F10	F11	F12
George Mason	2.94%	3.09%	3.27%	3.24%	3.25%	2.86%	2.70%
James Madison	7.60%	7.74%	7.68%	7.49%	7.45%	7.02%	6.87%
Longwood	9.72%	10.08%	11.87%	12.22%	12.16%	11.25%	9.48%
Norfolk State	9.87%	9.94%	10.01%	10.31%	10.39%	10.40%	10.33%
Old Dominion	5.79%	6.34%	6.97%	7.72%	7.24%	7.26%	7.24%
Radford	5.48%	5.44%	5.80%	6.77%	7.40%	7.18%	7.06%
Virginia	3.77%	3.71%	3.81%	3.76%	3.46%	3.41%	3.19%
VCU	2.70%	2.75%	2.75%	2.87%	3.62%	3.22%	3.36%
VMI	7.45%	7.28%	7.29%	7.27%	7.22%	7.00%	6.93%
Virginia Tech	2.13%	1.98%	1.86%	1.70%	1.61%	1.62%	1.50%
W&M	7.10%	6.93%	6.97%	6.89%	6.75%	6.76%	6.74%









Comparison of Athletics Revenue Sources: 2009-10

Source: NCAA (www.usatoday.com/sports/college/ncaa-finances.htm) and EADA (ope.ed.gov/athletics) financial reports

		Athletics Endov	wments	Contribution (Annual gifts, including and payments on the athletics)	gifts-in-kind	Generated and (Tickets, NCAA, spo guarantees, concess	onsorship,	Fee/Other Subsidies (Student fee, direct state, gov ernment and insitutional support, indirect facilities and administrative support)			
School (# of sports)	Total Revenue	Amount	%	Amount	%	Amount	%	Amount	%		
George Mason (22)	\$16,745,102	\$0	0%	\$806,443	5%	\$2,068,455	12%	\$13,870,204	83%		
James Madison (18)	\$28,636,487	\$0	0%	\$1,340,159	5%	\$3,304,102	12%	\$23,992,226	84%		
Norfolk State (15)	\$12,386,976	\$0	0%	\$270,228	2%	\$1,268,401	10%	\$10,848,347	88%		
Old Dominion (18)	\$32,475,822	\$16,368	0%	\$4,442,993	14%	\$4,352,598	13%	\$23,663,863	73%		
Virginia (25)	\$81,841,633	\$512,360	1%	\$33,975,775	42%	\$35,193,395	43%	\$12,160,103	15%		
VCU (16)	\$16,265,155	\$21,000	0%	\$1,098,606	7%	\$2,353,658	14%	\$12,791,891	79%		
Virginia Tech (21)	\$63,613,464	\$2,210,610	3%	\$16,138,765	25%	\$38,172,538	60%	\$7,091,551	11%		
VMI (15)	\$9,598,685	\$0	0%	\$5,272,372	55%	\$974,939	10%	\$3,351,374	35%		
William and Mary (23)	\$18,116,719	\$1,933,973	11%	\$2,825,680	16%	\$3,405,965	19%	\$9,951,101	55%		









Comparison of Athletics Expenses: 2009-10

Source: www.usatoday.com/sports/college/ncaa-finances.htm and EADA filings

			Student Aid			Coach Salari	es	Admin Salar	ies	Operatir	ıg
School	То	tal Expenses		Amount	%	Amount	%	Amount	%	Amount	%
George Mason	\$	16,926,126	\$	4,110,220	24.3%	\$ 3,135,786	18.5%	\$ 3,185,461	18.8%	\$ 6,494,659	38.4%
James Madison	\$	28,991,789	\$	6,413,803	22.1%	\$ 4,289,524	14.8%	\$ 5,719,862	19.7%	\$ 12,568,600	43.4%
Norfolk State	\$	9,416,582	\$	2,965,653	31.5%	\$ 1,790,665	19.0%	\$ 1,130,612	12.0%	\$ 3,529,652	37.5%
Old Dominion	\$	29,048,014	\$	4,731,171	16.3%	\$ 4,668,615	16.1%	\$ 4,048,295	13.9%	\$ 15,599,933	53.7%
Virginia	\$	69,792,472	\$	11,684,196	16.7%	\$ 16,872,236	24.2%	\$ 11,951,891	17.1%	\$ 29,284,149	42.0%
VCU	\$	16,818,906	\$	3,119,680	18.5%	\$ 3,006,091	17.9%	\$ 2,560,821	15.2%	\$ 8,132,314	48.4%
Virginia Tech	\$	55,738,633	\$	8,470,679	15.2%	\$ 10,202,227	18.3%	\$ 8,210,585	14.7%	\$ 28,855,142	51.8%
VMI	\$	9,834,258	\$	3,221,725	32.8%	\$ 2,102,254	21.4%	\$ 1,742,697	17.7%	\$ 2,767,582	28.1%
William and Mary	\$	17,982,575	\$	6,123,389	34.1%	\$ 3,232,647	18.0%	\$ 2,604,983	14.5%	\$ 6,021,556	33.5%

	Tota	l Expenses	Student Aid	(Coach Salaries	Admin Salaries	Operating		Total Athletes
School	Pe	r Athlete	Per Athlete		Per Athlete	Per Athlete	Per Athlete		(Unduplicated)
George Mason	\$	33,517	\$ 8,139	\$	6,209	\$ 6,308	\$ 12,861		505
James Madison	\$	62,348	\$ 13,793	\$	9,225	\$ 12,301	\$ 27,029	*********	465
Norfolk State	\$	36,928	\$ 11,630	\$	7,022	\$ 4,434	\$ 13,842		255
Old Dominion	\$	63,702	\$ 10,375	\$	10,238	\$ 8,878	\$ 34,210		456
Virginia	\$	103,091	\$ 17,259	\$	24,922	\$ 17,654	\$ 43,256		677
VCU	\$	69,214	\$ 12,838	\$	12,371	\$ 10,538	\$ 33,466		243
Virginia Tech	\$	102,085	\$ 15,514	\$	18,685	\$ 15,038	\$ 52,848		546
VMI	\$	28,259	\$ 9,258	\$	6,041	\$ 5,008	\$ 7,953		348
William and Mary	\$	35,893	\$ 12,222	\$	6,452	\$ 5,200	\$ 12,019		501









Analysis of NCAA I-AA Athletics Expenses

Based on 2009-10 EADA Reports (http://ope.ed.gov/athletics/)

William and Mary - CAA		Total	Total		Total		Total	1	Total Non-	Estimated Insti		tutional Supp. (1)		
		Undergrads	Athletes		Expenses	GIA Exp GIA Expenses			Total	%ofExp.	P	er UG		
WILLIAM AND MARY		5,757	501	\$	17,556,207	\$ (6,106,887	\$	11,449,320	\$	9,524,736	54%	\$	1,654
				_		1		_		_			_	
College of William and Mary	CAA	5,757	501	Ş	17,556,207	Ş (6,106,887	Ş	11,449,320	\$	9,524,736	54%	\$	1,654
Georgia State University	CAA	16,823	338	\$	15,829,098	\$ 4	4,320,075	\$	11,509,023	\$	14,879,352	94%	\$	884
Hofstra University	CAA	7,320	376	\$	19,494,815	\$ 8	8,453,987	\$	11,040,828	\$	14,621,111	75%	\$	1,997
James Madison University	CAA	16,462	465	\$	28,991,789	\$!	5,607,660	\$	23,384,129	\$	24,063,185	83%	\$	1,462
Northeastern University	CAA	15,699	522	\$	22,339,095	\$1	0,533,588	\$	11,805,507	\$	16,754,321	75%	\$	1,067
Old Dominion University	CAA	13,686	456	\$	23,346,192	\$ 4	4,731,171	\$	18,615,021	\$	19,844,263	85%	\$	1,450
Towson University	CAA	15,182	498	\$	18,682,392	\$!	5,614,352	\$	13,068,040	\$	16,066,857	86%	\$	1,058
University of Delaware	CAA	15,786	625	\$	31,836,146	\$ 8	8,643,027	\$	23,193,119	\$	24,832,194	78%	\$	1,573
Richmond	CAA	2,915	376	\$	18,263,925	\$	8,042,932	\$	10,220,993	\$	11,214,050	61%	\$	3,847
Colonial Athletic Association		109,630	4,157	\$	196,339,659	\$6	2,053,679	\$	134,285,980	\$	151,800,070	77%	\$	1,385

All figures in yellow are calculated based on athletics department estimates through our research and projections. All others are factual data from 2009-10 EADA report.

1-Estimate of percentage of budget funded by institutional support is based on data collected from the 2008-09 NCAA financial report collected and published online by USA Today (http://www.usatoday.com/sports/college/ncaa-finances.htm)









Analysis of NCAA I-AA Athletics Expenses

Based on 2009-10 EADA Reports (http://ope.ed.gov/athletics/)

William and Mary - Patriot I	League	Total	Total	Total		Total	٦	Total Non-	Estimated Instit	tutional Su	ıpp.	(1)
		Undergrads	Athletes	Expenses	G	SIA Exp	GI	A Expenses	Total	%ofExp.	P	er UG
WILLIAM AND MARY		5,757	501	\$ 17,556,207	\$ (6,106,887	\$	11,449,320	\$ 9,524,736	54%	\$	1,654
Bucknell University	Patriot	3,582	730	\$ 16,369,481	\$ 6	6,866,053	\$	9,503,428	\$ 13,095,585	80%	\$	3,656
Colgate University	Patriot	2,798	528	\$ 19,739,347	\$ 9	9,935,829	\$	9,803,518	\$ 16,975,838	86%	\$	6,067
College of the Holy Cross	Patriot	2,897	681	\$ 16,788,777	\$ (6,679,357	\$	10,109,420	\$ 13,263,134	79%	\$	4,578
Lafayette College	Patriot	2,363	502	\$ 15,306,240	\$ 7	7,046,433	\$	8,259,807	\$ 11,938,867	78%	\$	5,052
Lehigh University	Patriot	4,746	603	\$ 19,834,683	\$ 8	8,147,937	\$	11,686,746	\$ 11,305,769	57%	\$	2,382
Patriot League		16,386	3,044	\$ 88,038,528	\$38	8,675,609	\$	49,362,919	\$ 66,579,194	76%	\$	4,063

All figures in yellow are calculated based on athletics department estimates through our research and projections. All others are factual data from 2009-10 EADA report.

1-Estimate of percentage of budget is based on data collected from Patriot League commissioner for the 2006-07 fiscal year.









Analysis of NCAA I-AA Athletics Expenses

Based on 2009-10 EADA Reports (http://ope.ed.gov/athletics/)

William and Mary - Ivy Leagu	ıe	Total	Total	Est	imated "Real"	Estimated	Δ	ctual Non-	Estimated Institutional Supp. (2)			(2)
		Undergrads	Athletes	Α	th Budget (1)	GIA Exp (1)	G	IA Expenses	Total	%ofExp.	Р	er UG
WILLIAM AND MARY		5,757	501	\$	17,556,207	\$ 6,106,887	\$	11,449,320	\$ 9,524,736	54%	\$	1,654
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Brown University	lvy	5,996	855	\$	23,340,728	\$ 8,169,255	\$	15,171,473	\$ 17,505,546	75%	\$	2,920
Columbia University	lvy	6,762	668	\$	29,662,645	\$10,381,926	\$	19,280,719	\$ 22,246,983	75%	\$	3,290
Cornell University	lvy	13,870	1,066	\$	28,282,731	\$ 9,898,956	\$	18,383,775	\$ 21,212,048	75%	\$	1,529
Dartmouth College	lvy	4,090	841	\$	28,494,748	\$ 9,973,162	\$	18,521,586	\$ 21,371,061	75%	\$	5,225
Harvard University	lvy	6,869	999	\$	27,467,080	\$ 9,613,478	\$	17,853,602	\$ 20,600,310	75%	\$	2,999
Princeton University	lvy	5,029	953	\$	29,964,622	\$10,487,618	\$	19,477,004	\$ 22,473,466	75%	\$	4,469
University of Pennsylvania	lvy	10,094	897	\$	46,752,074	\$16,363,226	\$	30,388,848	\$ 35,064,055	75%	\$	3,474
Yale University	lvy	5,254	840	\$	55,144,689	\$19,300,641	\$	35,844,048	\$ 41,358,517	75%	\$	7,872
Ivy League		57,964	7,119	\$	269,109,315	\$94,188,260	\$	174,921,055	\$ 201,831,987	75%	\$	3,482

All figures in yellow are calculated based on athletics department estimates through our research and projections. All others are factual data from 2009-10 EADA report.

1-Ivy League schools do not have "athletics" GIA expenses. The total expense they report for EADA purposes is everything other than GIA. We assume that their athletes receive institutional need-based aid at roughly the same proportion as other similar schools. The average I-AA football Patriot League school (all private) spends about 44% of its budget on GIA, while the average among CAA football school (mostly public) is about 30% (W&M is 34.8%). For comparison purposes, we estimate that the non-GIA portion of Ivy League budgets is about 65% of the true total. Non-GIA Expenses divided by .65 produces the estimated "real" budget and 35% of that yields the estimated GIA expense.

2-We also attempted to estimate how much of the "real" athletics expenses were supported by institutional funds, defined as all money not generated by athletics operations, or donations not specifically restricted to athletics. We were able to determine that in 2006-07, I-AA Patriot League schools in total averaged about 76% institutional support. CAA schools totaled an average of 77% institutional support. We made a conservative estimate that 75% of an Ivy League school's true athletics expenses are covered by institutional funds.







Athletics and the College

- Building Life Long Relationships
- Fostering Institutional Pride
- Expanding the Brand
- Diversifying the Campus
- Unifying the W&M Family







ATHLETIC DONOR GIVING PROFILE



Following is a breakdown of giving by supporters of athletics in comparison to non-supporters of athletics for Fiscal Year 2011.

A. Alumni Athletes

- 1. For 2010-2011 the overall alumni participation rate was 22%. The participation rate for alumni athletes was 35%
- 2. Athletes comprised 12% of the alumni population. They contributed 31% of the gifts given by all alumni.
- 3. The average gift from alumni overall was \$1,313 compared to the average gift from alumni athletes of \$2,169.
- 4. Of the \$5,937,554 given by the alumni athletes in FY '11, 16% (\$966,061) was given to athletics <u>only</u>; 45% (\$2,681,662) was designated for both athletic (\$1,053,463) and non-athletic (\$1,628,199) (i.e. Fund for W&M) and 39% (\$2,289,831) total athlete donations were allocated for non-athletic purposes (i.e. athlete donor did <u>not</u> give to Athletics).
- 5. Of the 2,737 total alumni athlete donors, 34% (943) gave <u>only</u> to athletics, 28% (763) gave to both athletics and some other program(s), 38% (1,031 gave <u>only</u> to other programs and <u>not</u> Athletics.







ATHLETIC DONOR GIVING PROFILE Tribe



B. Non-Athlete

- For 2010-11 the overall alumni participation rate was 22%. The participation rate for non-athlete alumni was 20%.
- The average gift from a non-athlete alum who gave only to areas other than athletics was \$867.
- The average gift from a non-athlete who gave to athletics and other areas of the *College was \$5,544.*

C. Summary

1. Participation	on Rate	<u>FY '10</u>	<u>FY '11</u>
A	lumni	22%	22%
A	thletes	35%	35%
N	on-Athletes	20%	20%
2. Average (Gifts	FY '10	<u>FY '11</u>
A	lumni	\$1,828	\$1,313
A	thletes	\$2,734	\$2,169
N	on-athletes—College only	\$1,450	\$ 867
N	on-athletes – AEF & College	\$4,000	\$5,544







Mike Tomlin

http://www.youtube.com/watch?v=H997lrTBRF8



