WILLIAM & MARY

EXECUTIVE COMMITTEE
MAY 18, 2023
2:00 - 3:30 p.m.
BOARDROOM – BLOW MEMORIAL HALL

CHARLES E. POSTON, CHAIR BARBARA L. JOHNSON, VICE CHAIR ARDINE WILLIAMS, SECRETARY

l.	Introductory Remarks	Charles E. Poston Katherine A. Rowe
II.	Report from Auditor of Public Accounts	Eric Sandridge
III.	William & Mary Administration, Buildings & Grounds	Jackie Ferree
	A. Six-Year Capital Plan Modification	Resolution 1
IV.	William & Mary Financial Affairs	Jackie Ferree
	A. Dining Ground Lease and Master LeaseB. Amendment to Pre-Development Agreement	Resolution 2 Resolution 3
V.	Discussion	
VI.	Closed Session (if necessary)	
VII.	Adjourn	

Board of Visitors Resolution 1

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RESOLUTION TO APPROVE MODIFICATION TO WILLIAM & MARY'S SIX-YEAR CAPITAL PLAN 2024 - 2030

WHEREAS, the university has developed a Six-Year Capital Plan for 2024-2030;

WHEREAS, the Board of Visitors approved the 2024-2030 Six-Year Capital Plan during the April 2023 session;

WHEREAS, Athletics and Campus Recreation have identified an opportunity for a potential joint capital project to construct a field for shared use; and

WHEREAS, the estimated cost of the project classifies it as a project for inclusion in the 2024-2030 Six-Year Capital Plan.

THEREFORE, BE IT RESOLVED, to modify as passed, Resolution 3 from April 21, 2023 to include the Construct: Dillard Practice Field project and establish it as priority number four (Enclosure A); and

BE IT FURTHER RESOLVED, that the Board of Visitors authorizes the Chief Operating Officer to continue to take the actions necessary to submit requests to the state for projects requiring general fund-related sources and non-general fund debt authorization in accordance with future instructions and guidelines from the state.

Board of Visitors Enclosure A

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WILLIAM & MARY 2024-2030 CAPITAL PLAN MODIFICATION

SHORT-RANGE (0-3 YEARS)

4 Construct: Dillard Practice Field \$ 3,300,000 NGF

Construction of an additional practice field at the Dillard Complex.

William & Mary Six Year Capital Plan 2024-2030

Projects Under Construction

Project	
Construct: Fine and Performing Arts Complex I & II	
Improve: Replace Swem Library Windows	
Construct: Integrated Science Center IV	
Renovate/Expand: Kaplan Arena Renovation and Addition	
Renovate/Expand: Muscarelle Museum Expansion and Renovation	

Projects in Planning/Design

Project
Improve: Lake Matoaka Dam Spillway
Renovate: Monroe Hall (dormitory)
Renovate: Old Dominion (dormitory)
Improve: Repair Sanitary Sewer Lines
Renovate: Swem Library Ground Floor

Projects Pending State Authorization

	Project
Renovate: Historic Campus	
Improve: Auxiliary Facilities	

Anticipated Future Projects

All anticipated future projects are subject to funding availability and state authorization where required

Project Priority BOV? Required?* Estimate Est Estimate Est							Non-General		$\overline{}$
Project Priority BOV? Required?* Estimate Estimate Estimate Construct: West Woods Dining Facility Interior 1 No No \$ - \$ 1,000,000 \$ 11				Previously	State	General Fund-	Fund-Related		
Renovate: Blow Memorial Hall 3rd Floor Reorganization 2				Authorized by	Authorization	Related Sources	Sources	Total Proj	ject
Renovate: Blow Memorial Hall 3rd Floor Reorganization 2	ırs)	Project	Priority	BOV?	Required?*	Estimate	Estimate	Estimat	:е
Renovate: Blow Memorial Hall 3rd Floor Reorganization 2	уез	Construct: West Woods Dining Facility Interior	1	No	No	\$ -	\$ 10,000,000	\$ 10,000),000
Construct: Dillard Practice Field	က်	Renovate: Blow Memorial Hall 3rd Floor Reorganization	2	No	No	\$ -	\$ 3,000,000	\$ 3,000),000
Renovate: Cohen Career Center 8		Renovate: Adair Hall	3	Yes	Yes	\$ 16,600,000	\$ -	\$ 16,600),000
Renovate: Cohen Career Center 8	nge	Construct: Dillard Practice Field	4	No	No	\$ -	\$ 3,300,000	\$ 3,300),000
Renovate: Cohen Career Center 8	-Fa	Renovate: Digital Research Lab (Swem Library)	5	Yes	No	\$ -	\$ 5,170,000	\$ 5,170),000
Renovate: Cohen Career Center 8	ort	Construct: Law School Second Story Addition	6	Yes	No	\$ -	\$ 4,370,000	\$ 4,370),000
Renovate: Ewell Hall 9 Yes Yes \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 30,000,0	Sho		7	Yes	Yes	\$ -	\$ 5,000,000	\$ 5,000),000
Demolish: Hunt, Reves, Willis, Campus Center, Admissions Building		Renovate: Cohen Career Center	8	No	No	\$ -	\$ 6,000,000	\$ 6,000),000
Demolish: Hunt, Reves, Willis, Campus Center, Admissions Building	<u> </u>								
Demolish: Hunt, Reves, Willis, Campus Center, Admissions Building	ars	Renovate: Ewell Hall	9	Yes	Yes	\$ 30,000,000	\$ -	\$ 30,000),000
Construct: Campus Center Mixed Use Development 12 Yes Yes \$ 150,000,000 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$ 150 \$,	· · · · · · · · · · · · · · · · · · ·	10	Yes	No	\$ -	\$ 2,700,000	•	
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Renovate: Dormitories (General) 16 Yes Yes \$ - \$ 5,000,000 \$ 5	ge (-			,
Renovate: Dormitories (General) 16 Yes Yes \$ - \$ 5,000,000 \$ 5	ang					•		+,	
Renovate: Dormitories (General) 16 Yes Yes \$ - \$ 5,000,000 \$ 5		· · · · · · · · · · · · · · · · · · ·							
Demolish: Randolph Complex 17 Yes No \$ - \$ 2,000,000 \$ 2						, ,		· - /	
Demolish: Commons Dining Hall 18 Yes No \$ 1,265,000 \$ 1 \$ \$ \$ \$ \$ \$ \$ \$		Renovate: Dormitories (General)	16	Yes	Yes	-	\$ 5,000,000	\$ 5,000),000
Demolish: Commons Dining Hall 18 Yes No \$ 1,265,000 \$ 1 \$ \$ \$ \$ \$ \$ \$ \$						l .			
Replace: Jones & Boswell Halls 19 Yes Yes \$ 80,000,000 \$ - \$ 80 Construct: Alumni House Third Floor 20 Yes Yes \$ 5,800,000 \$ - \$ 5		·						•	
+ IConstruct: Alumni House Third Floor I 20 I Yes I Yes I \$ 5.800.000 I \$ - I \$ 5		•						•	
Construct: Alumni House Third Floor 20 Yes Yes \$ 5,800,000 \$ - \$ 5,000,000 \$ - \$ 5,000,000 \$ - \$ 5,000,000 \$ - \$ 5,000,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ - \$ 11,200,000 \$ \$ \$ \$ \$ \$ \$ \$ \$		·						Ψ 00,000	
Improve: Athletic Facilities 21 Yes Yes \$ 5,000,000 \$ 5						l ·	•	\$ 5,800	<i>'</i>
Replace: Facilities Management Complex Renovate: Washington Hall 22 Yes Yes \$ 11,200,000 \$ - \$ 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ge ('				*		•	
⊈ IRenovate: Washington Hall I 23 I Yes I Yes I \$ 33.500.000 I \$ - I \$	ang	·					_ · · ·	,	
	- F					. , ,		+,	-
Expand: Andrews Hall 24 Yes Yes \$ 36,225,000 \$ - \$ 36	ū	·						4 00,0	
- Construct: Ecology and Endocrinology Laboratory 25 Yes \$ 17,830,000 \$ - \$ 17	_	· · · · · · · · · · · · · · · · · · ·						+,	-
							-	,	
Renovate: Dormitories (General) 27 Yes Yes - \$ 5,000,000 \$ 5		Renovate: Dormitories (General)	27	Yes	Yes	-	\$ 5,000,000	\$ 5,000),000

^{*}Note: State authorization on this document refers to inclusion of project in an appropriation act, which is required in order to access funding and begin a project. There may be separate state authorizations required for other actions such as demolition and/or real property transactions.

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Board of Visitors Resolution 2

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WILLIAM & MARY AUTHORIZE EXECUTION OF DINING HALL GROUND LEASE AND MASTER LEASE

WHEREAS, pursuant to Va. Code Sec. 2.2-1155.B, Exhibits G and H of the 2006 Management Agreement as amended, and subsections I and H of Section 2.0 of the 2022 Appropriations Act, William & Mary ("the university") has authority to implement capital projects, lease property, and engage in alternative financing structures;

WHEREAS, at its April 2022 meeting the Board of Visitors endorsed the university's Housing & Dining Comprehensive Facilities Plan and authorized the President and Chief Operating Officer to pursue alternative financing structures in the execution of the plan;

WHEREAS, the Board of Visitors at its September 2022 meeting approved William & Mary's 2022 - 2023 Capital Plan which included non-general fund support for projects in Phase 1 of the Housing & Dining Comprehensive Facilities Plan;

WHEREAS, the Board of Visitors at its November 2022 meeting authorized the President and Chief Operating Officer to execute a predevelopment agreement with Balfour Beatty Campus Solutions, LLC for Phase 1 of the Housing & Dining Comprehensive Facilities Plan ("the Project");

WHEREAS, the alternative financing structure selected anticipates issuance of multiple series of tax-exempt bonds by the Economic Development Authority of the City of Williamsburg and requires selection of a 501(c)(3) partner for purposes of owning and financing the Project;

WHEREAS, Provident Resources Group Inc. was selected as the 501(c)(3) partner and has subsequently created the Provident Group-Williamsburg Properties LLC, a Virginia limited liability company, ("Provident Group-Williamsburg") for purposes of engaging in the Project;

WHEREAS, the Board of Visitors at its April 2023 meeting authorized the President and Chief Operating Officer to execute a student housing ground lease with Provident Group-Williamsburg to facilitate the financing, development, construction, equipping, and furnishing of certain student housing facilities and the payment of principal and interest on certain bonds issued therefor;

WHEREAS, the university desires to enter into a ground lease agreement for the dining hall portion of the Project (Enclosure A) with Provident Group-Williamsburg to facilitate the financing, development, construction, equipping, and furnishing of that portion of the Project and the payment of principal and interest on certain bonds issued to finance the same; and

WHEREAS, once the dining hall portion of the Project is complete, the university desires to enter into a master lease agreement for those premises so that the new facilities can be incorporated into the university's dining program.

THEREFORE, BE IT RESOLVED, that the President and Chief Operating Officer are hereby authorized to execute one or more ground lease agreements and one or more master lease agreements with Provident Group-Williamsburg Properties LLC on substantially the same terms as those provided to the Board of Visitors at its May 18, 2023 meeting.

Board of Visitors Resolution 3

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WILLIAM & MARY RESOLUTION TO AUTHORIZE EXECUTION OF AMENDMENT TO PRE-DEVELOPMENT AGREEMENT

WHEREAS, at its November 2022 meeting the Board of Visitors authorized the President and Chief Operating Officer to execute a pre-development agreement with Balfour Beatty Campus Solutions, LLC ("Balfour") with respect to the construction of a student housing and dining project (the "Project");

WHEREAS, the University and Balfour executed that pre-development agreement on November 28, 2022;

WHEREAS, the Project contains a Phase 1 and a Phase 2, with Phase 2 consisting entirely of work on West Woods Phase 1B residence halls; and

WHEREAS, the University and Balfour desire to amend the pre-development agreement to differentiate the scope of work and deadlines for Phase 1 and Phase 2 and to authorize the continuation of Balfour providing pre-development and other services with respect to Phase 2.

THEREFORE, BE IT RESOLVED, the President and Chief Operating Officer are hereby authorized to execute the First Amendment to the Pre-development Agreement with Balfour Beatty Campus Solutions, LLC on substantially the same terms as provided to the Executive Committee of the Board of Visitors at its May 18, 2023 meeting.